

PROBLEM SET 3: CAREER CONCERNS  
“DUE” FRIDAY OCTOBER 1.

*Problem 1: Normal Learning Model*

Suppose that  $z_t$  is a noisy signal about  $\eta$ ,  $z_t = \eta + \varepsilon_t$ , where  $\eta$  is Normally distributed with mean  $m_0$  and variance  $1/h_0$  (i.e., precision  $h_0$ ) and the  $\varepsilon_t$  are i.i.d. with mean zero and precision  $h_\varepsilon$  and are independent of  $\eta$ . Show that

$$E(\eta | z_1) = (h_0 m_0 + h_\varepsilon z_1) / (h_0 + h_\varepsilon)$$

and then that

$$E(\eta | z_1, \dots, z_t) = [h_0 m_0 + h_\varepsilon (z_1 + \dots + z_t)] / (h_0 + t h_\varepsilon) .$$

*Problem 2: Multi-task Meets Career Concerns*

Consider the following two-period multi-task incentive problem:

- 1) the Agent's (observable but non-contractible) output in period  $t$  is  $y_t = \eta + f_1 a_{1t} + f_2 a_{2t} + \varepsilon_t$ ;
- 2) the Agent's measured (and contractible) performance in period  $t$  is  $p_t = \eta + g_1 a_{1t} + g_2 a_{2t} + \phi_t$ ;
- 3) the prior on the Agent's ability,  $\eta$ , is Normally distributed with mean  $m$  and precision  $h$ ;
- 4) the error terms  $\varepsilon_t$  and  $\phi_t$  are Normally distributed with mean zero and precisions  $h_\varepsilon$  and  $h_\phi$ , respectively, and are independent of each other and of  $\eta$ ;
- 5) the Agent's action cost in period  $t$  is  $c(a_{1t}, a_{2t}) = [a_{1t}^2 + a_{2t}^2] / 2$ ;
- 6) the Agent's payoff is  $U = [w_1 - c(a_{11}, a_{21})] + \delta[w_2 - c(a_{12}, a_{22})]$ , and the Principal's payoff is  $\pi = [y_1 - w_1] + \delta[y_2 - w_2]$ ;
- 7) the parties are risk-neutral;
- 8) the wage contract in period  $t$  is  $w_t = s_t + b_t p_t$ ;
- 9) there is perfect competition among identical Principals in each period; and
- 10) the parties cannot commit in period 1 to any actions in period 2.

Solve for the optimal contracts in periods 1 and 2. Identify and describe the terms that make  $b_1^*$  different from  $b_2^*$ .

### Problem 3: Influence Activities

Milgrom and Roberts (1988) argue that an important cost of integration is influence (*i.e.*, when you give someone authority, she gets lobbied). This problem investigates that idea using a career-concerns model.

The timing is: (i) two parties negotiate over control of the decision right; (ii) the parties simultaneously choose influence actions, with party  $i$  choosing action  $a_i \in A$  at cost  $c(a_i)$ ; (iii) the parties publicly observe the signal  $\sigma$ ; (iv) the party with control chooses a decision,  $d \in D$ ; (v) the parties receive their payoffs,  $U_i(s, d)$  for  $i = 1, 2$  (where  $U_i$  is gross of any monetary transfers and action costs).

Let  $U_i(s, d) = -k_i(d - s - b_i)^2$ , where  $k_i > 0$  and  $b_i \in \mathfrak{R}$ . The parameter  $k$  measures the party's sensitivity to the difference between the decision taken and that party's ideal decision; the parameter  $b$  measures how the party's ideal decision differs from the state.

Let  $\sigma = s + a_i + a_j + \varepsilon$ , and let there be symmetric uncertainty: both parties share the prior belief that  $s$  is Normal with mean  $m$  and variance  $1/h$  (*i.e.*, precision  $h$ ) and  $\varepsilon$  is Normal with mean zero and precision  $h_\varepsilon$  (and independent of  $s$ ). Let  $D = \mathfrak{R}$  and  $A = \mathfrak{R}$ , and let the cost function be symmetric around zero, with  $c'(0) = 0$ ,  $c'(-\infty) = -\infty$ ,  $c'(\infty) = \infty$ , and  $c'' > 0$ .

Suppose party  $i$  is given control in stage (i).

- (a) What problem does party  $i$  solve in stage (iv)?
- (b) What is that problem's solution?
- (c) What problem does party  $j$  solve in stage (ii)?
- (d) What is that problem's solution?
- (e) How does party  $j$ 's equilibrium influence activity vary with  $k_j$ ?
- (f) What is the expected total payoff from allocating control to party  $i$ ?

### Problem 4

A tenant works with a machine owned by an entrepreneur to produce one widget per period at a periodic cost of

$$c_t(e_t, \beta) = \beta - e_t - \varepsilon_t, \quad t = 1, 2.$$

Here  $e_t$  is the amount of unobserved effort that the tenant puts in to lower the unit cost in period  $t$ ;  $\varepsilon_t$  is a transitory disturbance term, which is distributed Normally with mean zero and precision (inverse of variance)  $h_\varepsilon$ ; and  $\beta$  is a cost characteristic of the machine that neither the tenant nor the entrepreneur knows with certainty.

Both hold symmetric beliefs about  $\beta$ , viewing it at the start as Normally distributed with mean  $b_0$  and precision  $h_0$  and updating these beliefs based on the mutually observed realization of  $c_1$ . The disturbance terms  $\varepsilon_t$  are independent of each other and the cost parameter  $\beta$ .

The tenant earns  $p$  in each period from selling the widget in a competitive market. The tenant bears all costs of producing the widget (the observed, but unverifiable cost  $c_t$  as well as a private, unobserved cost of effort  $g(e_t)$ ;  $g' > 0$ ,  $g'' < 0$ ).

Each period the tenant pays the entrepreneur in advance a rental fee  $r_t$  set so that the tenant earns a constant net *expected* income in that period (which you can take to be zero). As in the model of career concerns, the periodic rental is based on a forecast of the tenant's effort decision and the beliefs currently held about the uncertain cost parameter of the machine,  $\beta$ .

- a. Write down the conditions characterizing a Nash equilibrium of this model. (For this part, don't make use of specific distributional assumptions.)
- b. Show that the tenant's effort level will be inefficiently low in the first period and optimal in the second period.
- c. Explain why the *increasing* effort pattern in part (b) is so different from the *decreasing* effort pattern in the standard career-concerns model.