

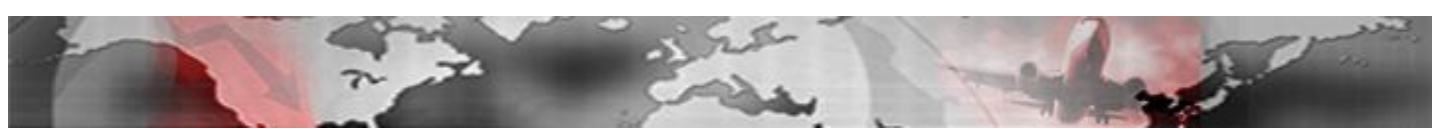


Massachusetts
Institute of
Technology



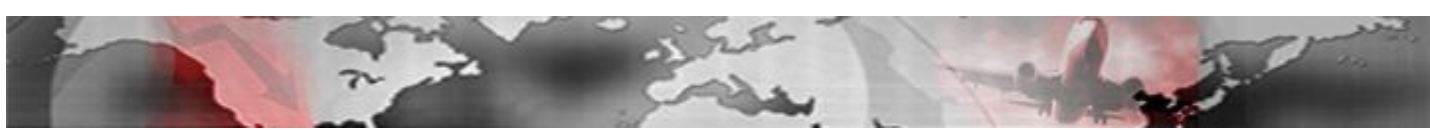
An Introduction to the Airline Data Project

MIT International Center for Air Transportation
June 2014



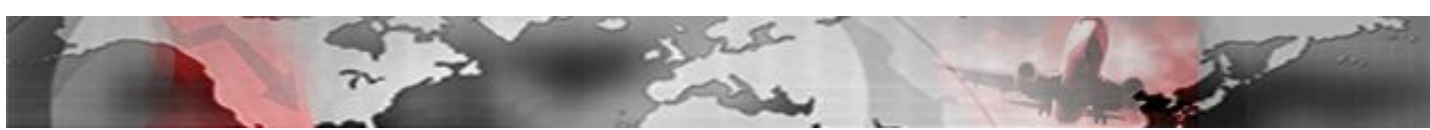
About the MIT Airline Industry Consortium

- The **MIT Global Airline Industry Program** represents a large-scale effort that provides the means for MIT and the academic community to make contributions in studying the airline industry and in educating its future leaders.
- The **MIT Airline Industry Consortium** is an outgrowth of the MIT Global Airline Industry Program. Its goal is to engage industry stakeholders in the next phase of the Program's research and to provide a forum for addressing key issues facing the airline industry during this critical period of transformation.



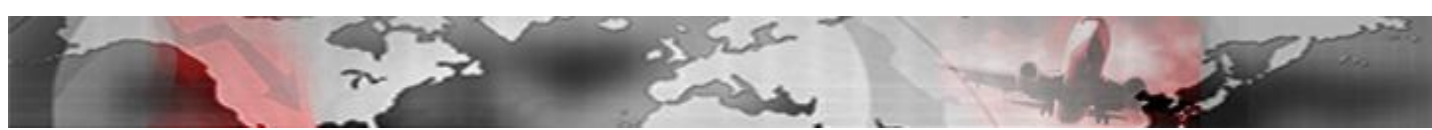
About the Airline Data Project

- The **Airline Data Project** aggregates airline data from the U.S. DOT's Bureau of Transportation Statistics (BTS) and the Securities and Exchange Commission (SEC).
- U.S. airlines are required to submit data on their operations and financials to the U.S. government as part of BTS' Form 41.
 - This data is disaggregated and can be hard to interpret for casual users
- This website calculates and presents widely-used indicators of airline activity and financial performance that are not available directly from the BTS data.
- Data and analysis are provided free of charge.



Data Sources

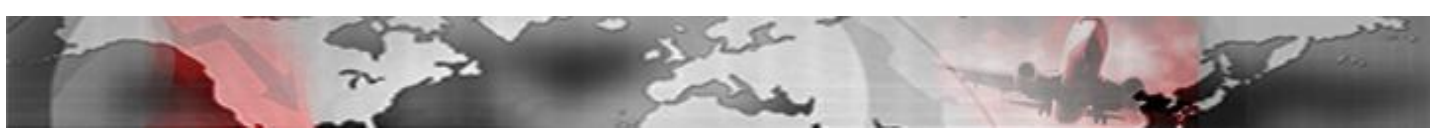
- The Airline Data Projects collects data from the following sources:
 - BTS Form 41 :
 - P6
 - P7
 - P10
 - P1.2
 - P5.2
 - T1
 - T2
 - Securities and Exchange Commission (SEC) EDGAR Database
 - Airline 10-K Annual Reports



Organization of the Airline Data Project

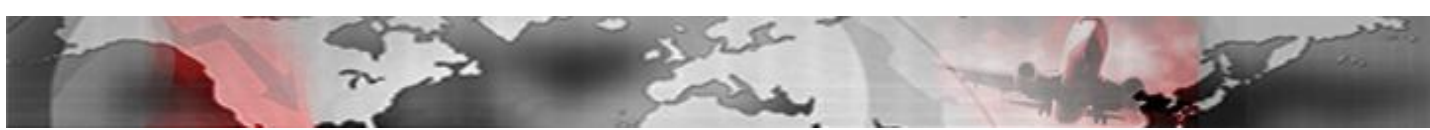
- The ADP contains data and analysis on the following topics:
 - Revenue & Related
 - Expenses & Related
 - Employees Compensation
 - Employees Productivity
 - Aircraft & Related
 - Profitability, Balance Sheet, and Cash Flow
 - Traffic and Capacity by Operating Region
- Data in HTML and Excel formats can be through the “Data” tab on the Airline Data Project Website, as shown:



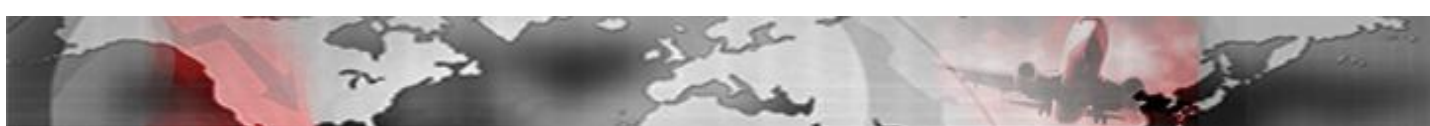


An Introduction to the Airline Data Project

- The following slides provide a selection of the tables, charts, and analysis of airline data you can find through the Airline Data Project.
- Visit the ADP website for a full list of available tables.
- Data and charts shown in this presentation have been updated through 2013.
- ADP data is updated in June of each year for the previous calendar year.
 - Update schedule may vary based on the release schedule for Form 41 data by the Bureau of Transportation Statistics



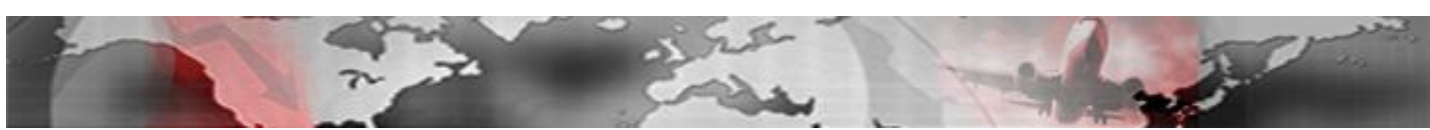
Revenue & Related



System Total Operating Revenue

(\$ Billions)

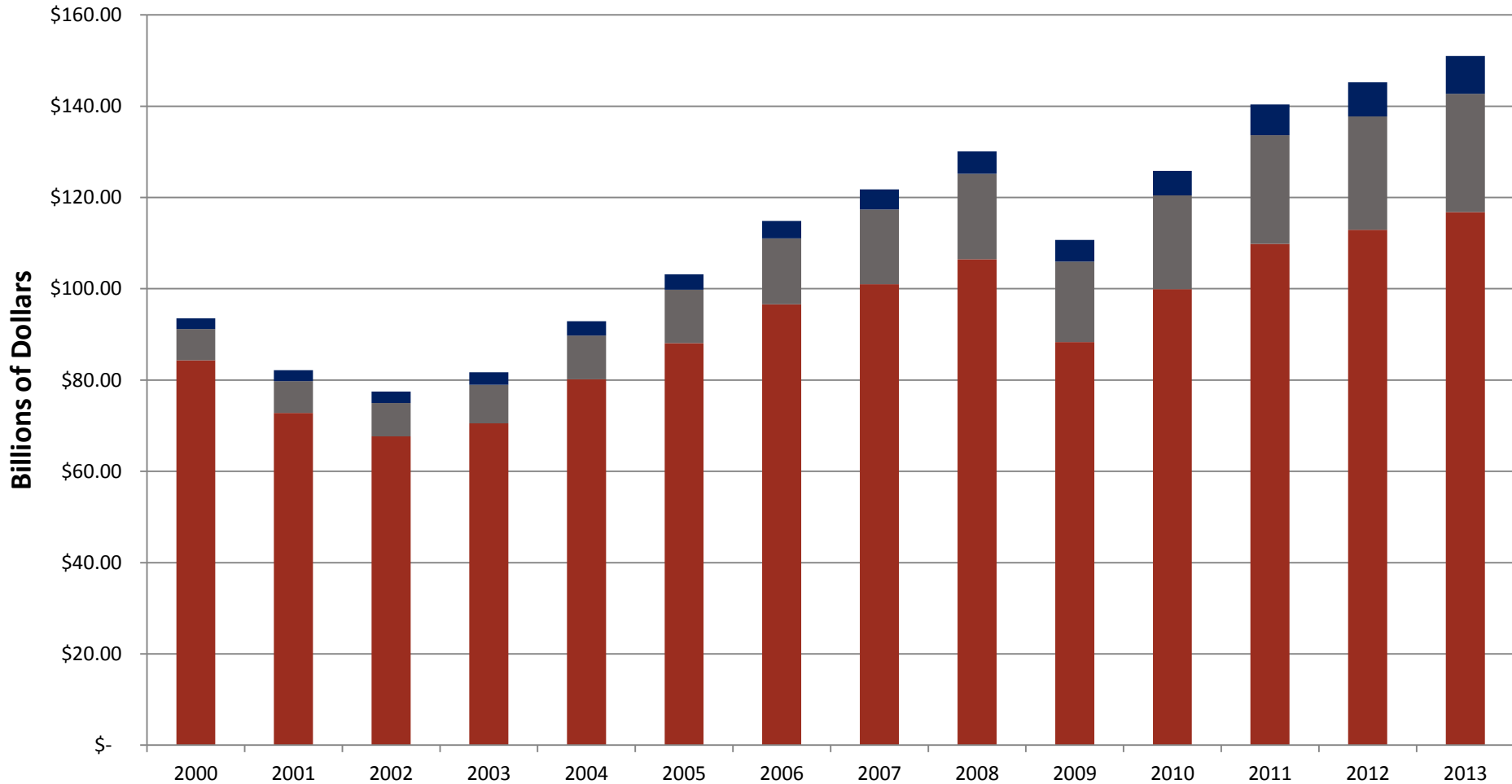
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	\$ 18.12	\$ 15.64	\$ 15.87	\$ 17.40	\$ 18.61	\$ 20.66	\$ 22.49	\$ 22.83	\$ 23.70	\$ 19.90	\$ 22.15	\$ 23.96	\$ 24.83	\$ 25.76
Continental	\$ 9.13	\$ 7.97	\$ 7.35	\$ 7.33	\$ 9.85	\$ 11.11	\$ 13.01	\$ 14.11	\$ 15.03	\$ 12.36	\$ 14.01	\$ 16.17	\$ -	\$ -
Delta	\$ 15.32	\$ 13.21	\$ 12.41	\$ 14.20	\$ 15.15	\$ 16.11	\$ 17.34	\$ 19.24	\$ 20.97	\$ 18.05	\$ 31.89	\$ 35.23	\$ 36.81	\$ 37.82
Northwest	\$ 10.96	\$ 9.59	\$ 9.15	\$ 9.18	\$ 11.27	\$ 12.32	\$ 12.55	\$ 12.73	\$ 14.10	\$ 10.86	\$ -	\$ -	\$ -	\$ -
United	\$ 19.33	\$ 16.09	\$ 13.92	\$ 13.40	\$ 15.70	\$ 17.30	\$ 19.33	\$ 20.05	\$ 20.24	\$ 16.36	\$ 19.68	\$ 21.16	\$ 37.16	\$ 38.29
US Airways	\$ 9.18	\$ 8.25	\$ 6.91	\$ 6.76	\$ 7.07	\$ 7.21	\$ 11.85	\$ 12.05	\$ 12.46	\$ 10.78	\$ 12.20	\$ 13.34	\$ 14.12	\$ 14.94
America West	\$ 2.31	\$ 2.04	\$ 2.02	\$ 2.22	\$ 2.48	\$ 3.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
--sub Network	\$ 84.35	\$ 72.79	\$ 67.64	\$ 70.51	\$ 80.13	\$ 88.11	\$ 96.58	\$ 101.02	\$ 106.49	\$ 88.31	\$ 99.93	\$ 109.86	\$ 112.92	\$ 116.80
Southwest	\$ 5.65	\$ 5.56	\$ 5.52	\$ 5.94	\$ 6.53	\$ 7.58	\$ 9.09	\$ 9.86	\$ 11.02	\$ 10.35	\$ 12.10	\$ 13.65	\$ 17.09	\$ 17.70
jetBlue	\$ 0.11	\$ 0.32	\$ 0.64	\$ 1.00	\$ 1.27	\$ 1.70	\$ 2.36	\$ 2.84	\$ 3.39	\$ 3.29	\$ 3.78	\$ 4.51	\$ 4.98	\$ 5.44
AirTran	\$ 0.62	\$ 0.67	\$ 0.73	\$ 0.92	\$ 1.04	\$ 1.45	\$ 1.89	\$ 2.31	\$ 2.55	\$ 2.34	\$ 2.62	\$ 2.94	\$ -	\$ -
Frontier	\$ 0.45	\$ 0.45	\$ 0.46	\$ 0.59	\$ 0.79	\$ 0.96	\$ 1.13	\$ 1.33	\$ 1.37	\$ 1.11	\$ 1.32	\$ 1.66	\$ 1.43	\$ 1.35
Virgin America	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.02	\$ 0.37	\$ 0.55	\$ 0.72	\$ 1.04	\$ 1.33	\$ 1.42
-- sub LCC	\$ 6.83	\$ 6.99	\$ 7.36	\$ 8.44	\$ 9.62	\$ 11.70	\$ 14.47	\$ 16.36	\$ 18.71	\$ 17.64	\$ 20.55	\$ 23.80	\$ 24.84	\$ 25.91
Alaska	\$ 1.76	\$ 1.76	\$ 1.83	\$ 2.03	\$ 2.24	\$ 2.42	\$ 2.69	\$ 3.08	\$ 3.22	\$ 3.01	\$ 3.43	\$ 4.31	\$ 4.65	\$ 5.15
Hawaiian	\$ 0.61	\$ 0.61	\$ 0.63	\$ 0.71	\$ 0.78	\$ 0.82	\$ 0.88	\$ 0.98	\$ 1.21	\$ 1.18	\$ 1.31	\$ 1.65	\$ 1.96	\$ 2.16
Allegiant	\$ -	\$ -	\$ -	\$ -	\$ 0.10	\$ 0.13	\$ 0.23	\$ 0.34	\$ 0.48	\$ 0.54	\$ 0.64	\$ 0.75	\$ 0.87	\$ 0.96
-- sub Other	\$ 2.37	\$ 2.37	\$ 2.46	\$ 2.73	\$ 3.13	\$ 3.37	\$ 3.80	\$ 4.40	\$ 4.92	\$ 4.73	\$ 5.37	\$ 6.71	\$ 7.48	\$ 8.26
Total All Sectors	\$ 93.54	\$ 82.15	\$ 77.46	\$ 81.68	\$ 92.89	\$ 103.18	\$ 114.86	\$ 121.78	\$ 130.12	\$ 110.68	\$ 125.85	\$ 140.37	\$ 145.24	\$ 150.98
Total Industry	\$ 130.25	\$ 115.23	\$ 107.12	\$ 117.77	\$ 134.62	\$ 151.25	\$ 164.62	\$ 173.11	\$ 185.68	\$ 154.72	\$ 174.68	\$ 191.97	\$ 195.05	\$ 200.24

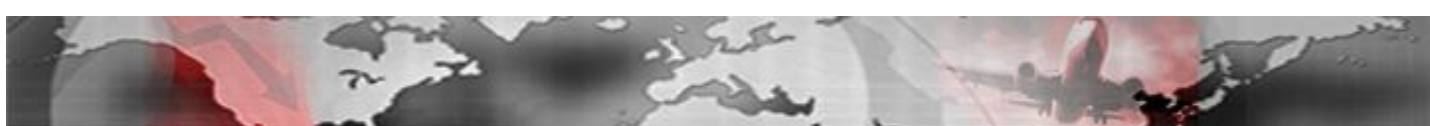


System Total Operating Revenue

(\$ Billions)

■ Network Carriers ■ LCCs ■ Other

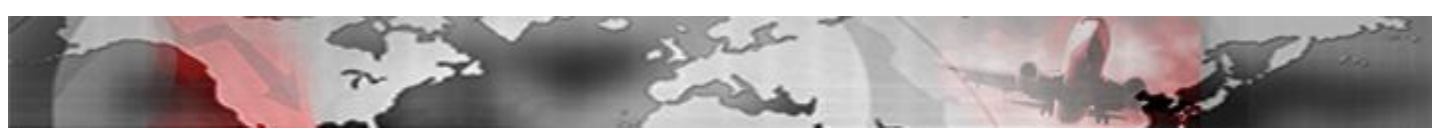




System Total Revenue (Ex Transport-Related) Per ASM

(cents per Available Seat Mile)

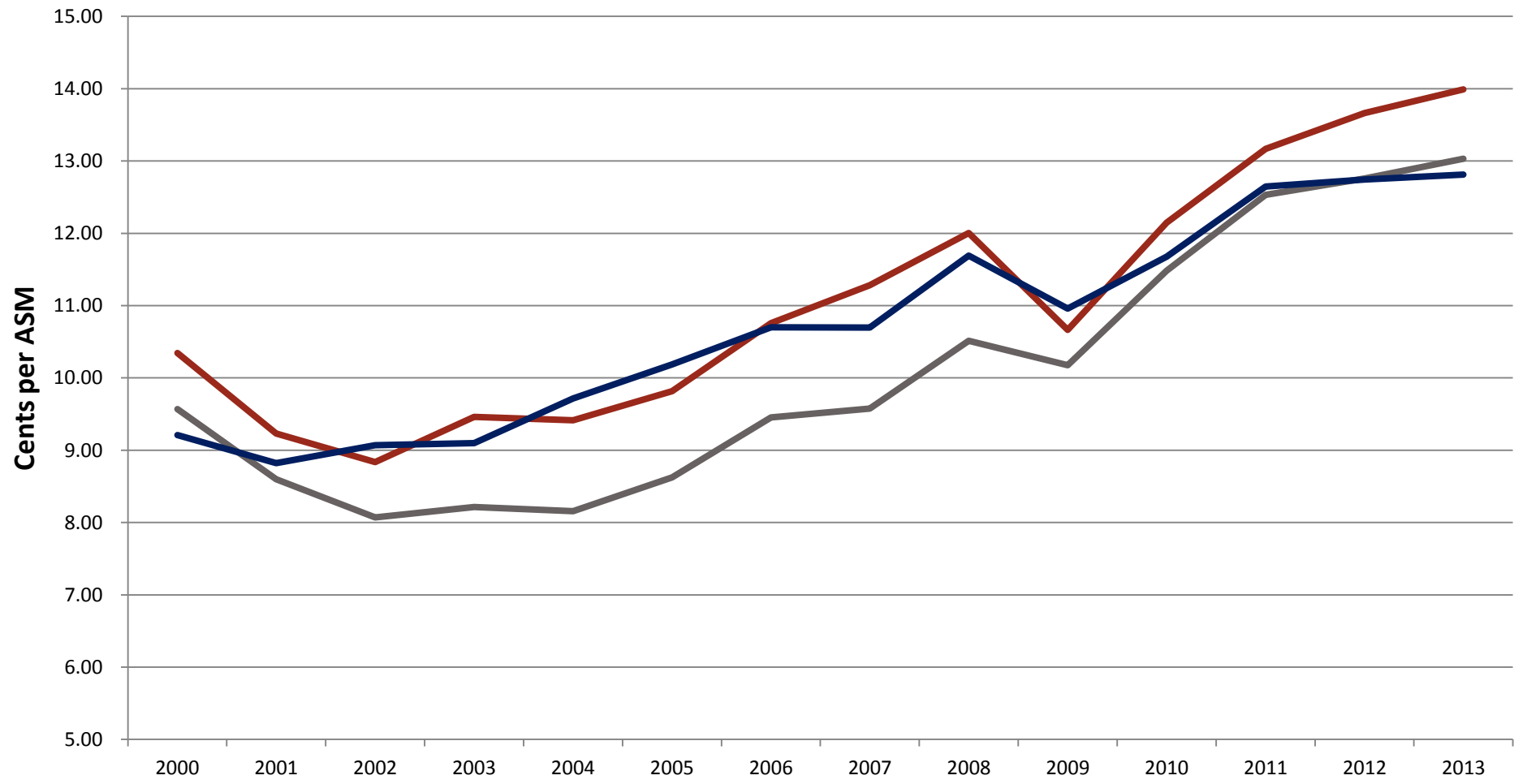
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	10.72	9.69	8.77	9.11	9.08	9.89	10.86	11.26	11.90	10.95	12.11	12.84	13.47	13.83
Continental	10.13	9.29	9.04	9.27	9.28	9.79	10.54	11.03	11.75	10.34	11.73	12.95	-	-
Delta	10.04	8.96	8.83	10.95	9.91	9.26	10.07	10.99	12.04	10.93	12.39	13.57	14.48	14.90
Northwest	10.23	9.32	9.32	9.74	10.41	11.01	12.21	12.21	12.91	10.87	-	-	-	-
United	10.18	8.79	8.43	8.61	9.05	9.72	10.56	11.32	11.92	10.14	12.18	13.14	13.10	13.30
US Airways	11.83	10.36	9.80	10.13	9.92	9.96	17.25	15.35	11.64	10.72	12.03	13.10	13.49	13.83
America West	8.27	7.42	7.23	7.70	7.42	8.53	-	-	-	-	-	-	-	-
--sub Network	10.34	9.23	8.83	9.46	9.42	9.82	10.76	11.28	12.01	10.66	12.15	13.17	13.67	13.99
Southwest	9.41	8.46	7.98	8.24	8.46	8.87	9.78	9.87	10.64	10.52	12.26	13.12	13.29	13.52
jetBlue	7.63	7.50	7.67	7.22	6.60	7.00	8.04	8.54	10.29	9.85	10.40	11.56	11.96	12.23
AirTran	10.55	10.09	8.70	9.09	8.67	9.43	9.96	10.17	10.72	10.04	10.87	11.88	-	-
Frontier	11.11	9.49	8.91	8.67	8.16	9.20	9.53	9.27	10.48	9.53	10.79	13.56	12.04	12.13
Virgin America	-	-	-	-	-	-	-	2.21	8.21	8.07	9.36	10.40	10.52	11.41
-- sub LCC	9.57	8.60	8.07	8.22	8.16	8.62	9.45	9.58	10.52	10.17	11.48	12.53	12.76	13.03
Alaska	9.79	9.42	9.01	9.19	9.51	10.23	10.97	11.05	11.46	11.08	11.91	12.81	13.09	13.52
Hawaiian	7.99	7.51	9.47	9.59	10.52	10.46	10.73	10.41	12.46	11.76	12.54	13.40	13.10	12.57
Allegiant	-	-	-	-	8.69	8.31	8.33	9.11	11.29	8.93	9.27	10.48	10.67	10.61
-- sub Other	9.21	8.82	9.07	9.10	9.72	10.19	10.70	10.70	11.69	10.96	11.68	12.65	12.74	12.81
Total All Sectors	10.25	9.16	8.76	9.29	9.26	9.65	10.53	10.94	11.70	10.58	11.99	13.01	13.42	13.71

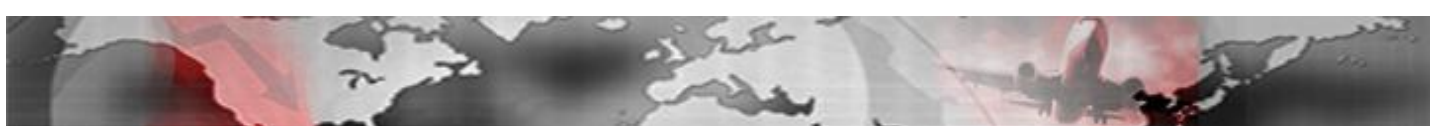


System Total Revenue (Ex Transport-Related) Per ASM

(cents per Available Seat Mile)

— Network Carriers — LCCs — Other

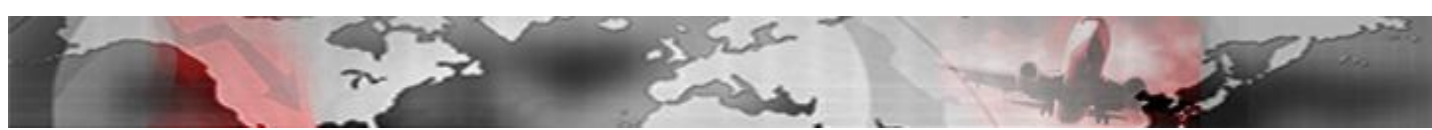




Passenger Revenue per Available Seat Mile (PRASM)

(cents per Available Seat Mile)

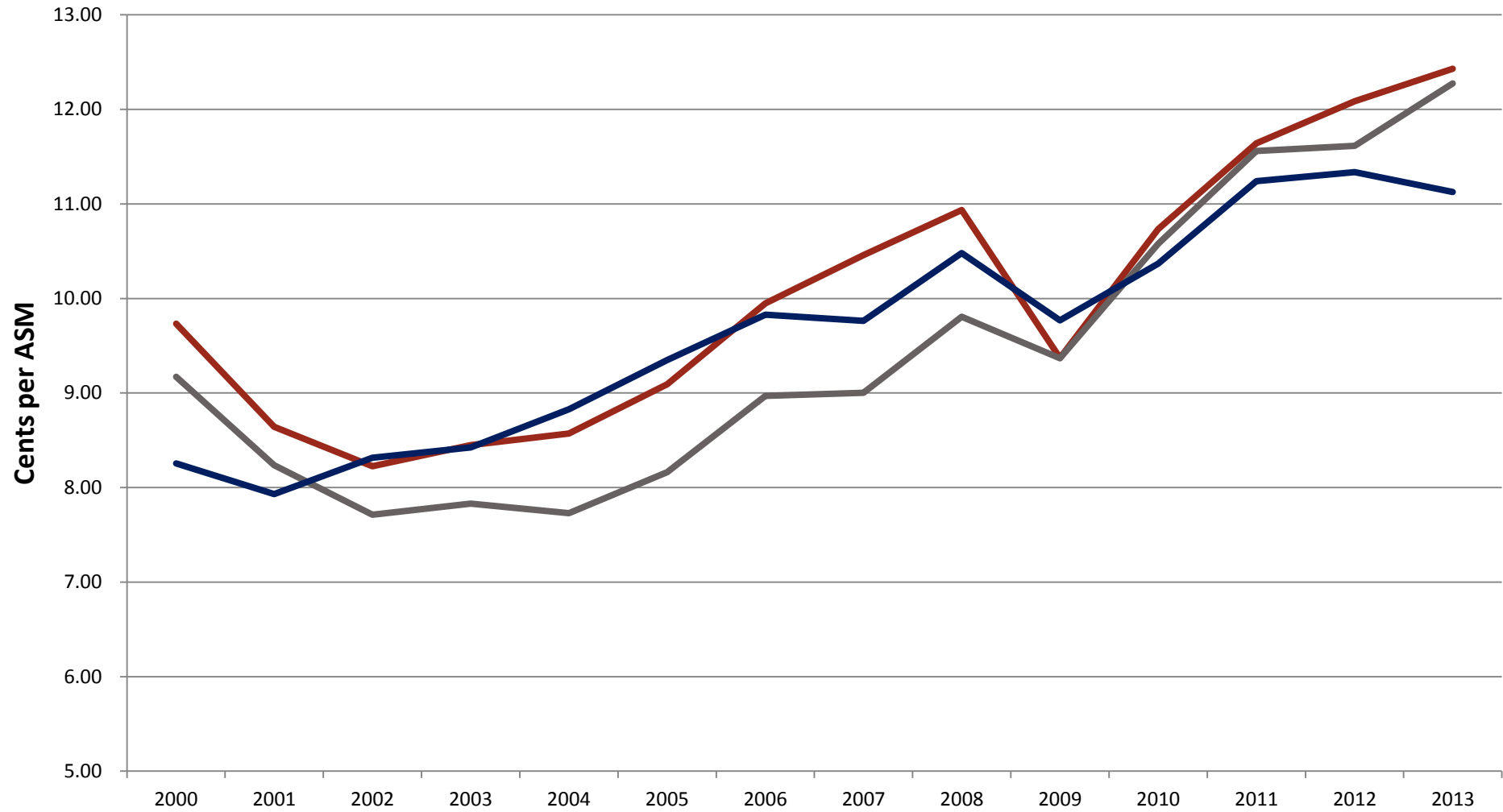
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	10.17	9.19	8.37	8.62	8.61	9.41	10.25	10.65	11.14	9.90	10.93	11.62	12.27	12.67
Continental	9.62	8.81	8.53	8.62	8.75	9.27	9.94	10.45	11.05	9.39	10.62	11.75	-	-
Delta	9.60	8.40	8.15	8.53	8.33	8.48	9.30	9.99	10.67	9.14	10.57	11.50	12.16	12.63
Northwest	9.20	8.34	8.28	8.55	9.21	9.62	10.56	10.77	11.11	9.09	-	-	-	-
United	9.46	8.17	7.74	7.78	8.22	8.88	9.71	10.46	10.84	9.18	11.03	11.90	11.95	12.14
US Airways	11.34	9.85	9.26	9.55	9.35	9.44	16.37	14.57	10.75	9.27	10.44	11.52	11.91	12.21
America West	8.02	7.28	7.11	7.56	7.27	8.23	-	-	-	-	-	-	-	-
--sub Network	9.73	8.64	8.23	8.45	8.57	9.09	9.95	10.46	10.94	9.37	10.73	11.64	12.09	12.43
Southwest	9.00	8.07	7.58	7.80	7.94	8.31	9.21	9.19	9.88	9.74	11.28	12.11	12.05	12.81
jetBlue	7.41	7.29	7.47	7.05	6.44	6.83	7.78	8.19	9.66	9.18	9.81	10.95	11.35	11.60
AirTran	10.22	9.83	8.49	8.78	8.35	9.04	9.52	9.66	10.06	8.92	9.75	10.54	-	-
Frontier	10.72	9.16	8.58	8.27	7.82	8.77	9.07	8.84	9.91	8.75	9.86	12.32	9.81	10.48
Virgin America	-	-	-	-	-	-	-	1.69	7.59	7.35	8.60	9.67	9.76	10.49
-- sub LCC	9.17	8.24	7.71	7.83	7.73	8.16	8.97	9.00	9.81	9.37	10.58	11.56	11.61	12.27
Alaska	9.11	8.73	8.39	8.57	8.80	9.50	10.20	10.24	10.52	9.98	10.64	11.36	11.67	11.50
Hawaiian	6.39	6.16	8.30	8.69	9.69	9.67	9.90	9.64	11.62	10.72	11.38	12.31	12.03	11.53
Allegiant	-	-	-	-	3.94	5.69	6.46	6.94	7.73	7.10	7.59	8.64	8.65	8.85
-- sub Other	8.25	7.93	8.31	8.43	8.83	9.35	9.83	9.76	10.48	9.77	10.37	11.24	11.34	11.13
Total All Sectors	9.64	8.58	8.17	8.37	8.47	8.96	9.78	10.16	10.70	9.39	10.69	11.60	11.94	12.32

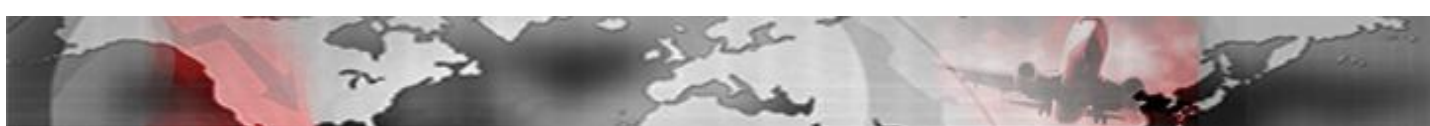


Passenger Revenue per Available Seat Mile (PRASM)

(cents per Available Seat Mile)

— Network Carriers — LCCs — Other

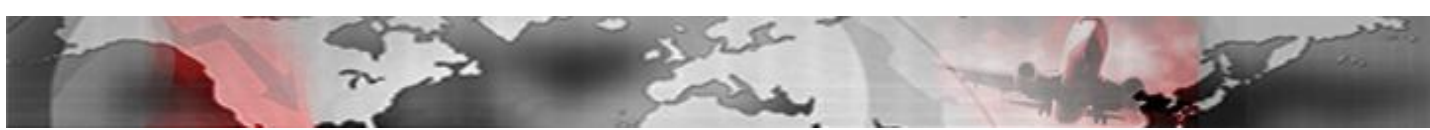




System Passenger Yield

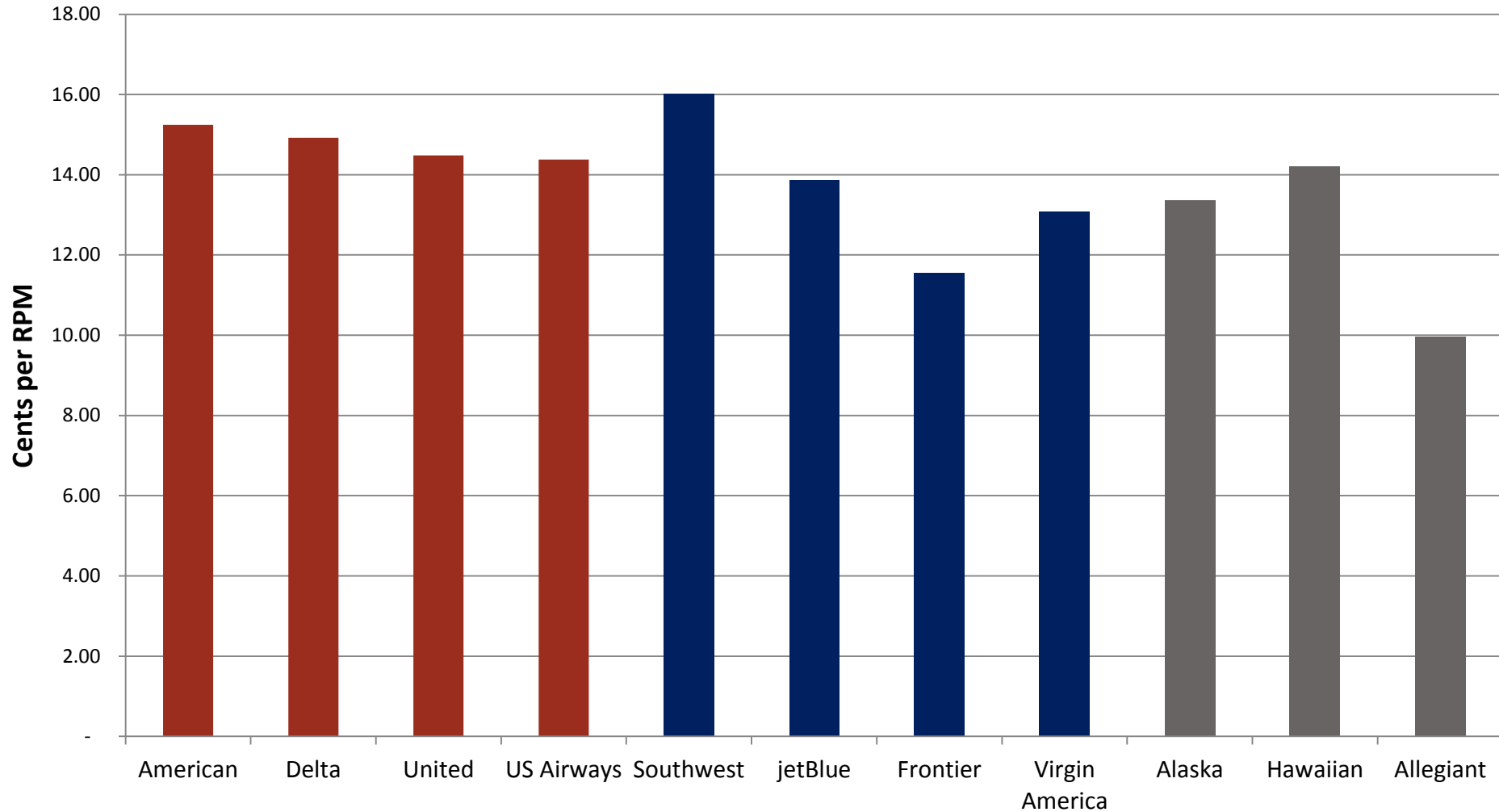
(cents per Revenue Passenger Mile)

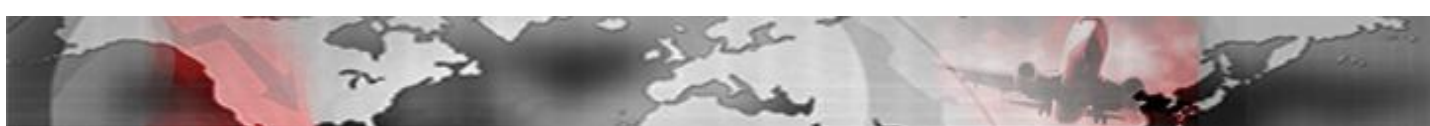
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	14.04	13.24	11.84	11.83	11.51	11.98	12.80	13.06	13.83	12.27	13.34	14.17	14.81	15.24
Continental	12.93	12.18	11.49	11.38	11.25	11.62	12.19	12.72	13.61	11.40	12.66	14.37	-	-
Delta	13.11	12.16	11.26	11.49	11.01	10.94	11.79	12.34	13.02	11.12	12.62	13.90	14.40	14.92
Northwest	12.02	11.22	10.75	11.08	11.49	11.64	12.45	12.73	13.10	10.86	-	-	-	-
United	13.08	11.55	10.53	10.17	10.37	10.90	11.82	12.65	13.38	11.21	13.12	14.21	14.40	14.48
US Airways	16.10	14.30	13.03	13.04	12.47	12.57	20.92	18.21	13.16	11.33	12.68	13.76	14.16	14.38
America West	11.38	10.13	9.66	9.91	9.40	10.35	-	-	-	-	-	-	-	-
--sub Network	13.31	12.23	11.27	11.28	11.13	11.45	12.30	12.75	13.39	11.44	12.90	14.08	14.47	14.79
Southwest	12.78	11.86	11.51	11.68	11.43	11.75	12.61	12.66	13.88	12.82	14.23	14.99	15.01	16.01
jetBlue	10.20	9.47	9.02	8.38	7.77	8.06	9.54	10.23	12.03	11.49	12.05	13.29	13.55	13.87
AirTran	14.56	14.18	12.59	12.39	11.82	12.31	13.10	12.71	12.75	11.23	11.99	13.00	-	-
Frontier	16.68	15.81	14.50	12.00	10.65	11.07	11.39	11.24	12.11	10.79	11.80	14.15	11.04	11.55
Virgin America	-	-	-	-	-	-	-	2.72	9.95	8.92	10.55	11.88	12.32	13.07
-- sub LCC	13.08	12.10	11.48	11.24	10.72	11.02	11.95	12.02	13.13	12.05	13.17	14.17	14.26	15.07
Alaska	13.16	12.77	12.32	12.31	12.08	12.52	13.32	13.44	13.62	12.58	12.77	13.34	13.47	13.36
Hawaiian	8.19	7.72	10.40	10.82	11.26	11.08	11.45	11.05	14.06	12.78	13.32	14.60	14.45	14.20
Allegiant	-	-	-	-	5.16	7.06	7.98	8.31	8.63	7.91	8.44	9.50	9.72	9.96
-- sub Other	11.51	11.04	11.71	11.63	11.60	11.85	12.40	12.25	13.10	11.92	12.23	13.11	13.18	13.09
Total All Sectors	13.24	12.18	11.31	11.28	11.09	11.40	12.24	12.60	13.33	11.58	12.92	14.05	14.35	14.74



System Passenger Yield (2013)

(cents per Revenue Passenger Mile)

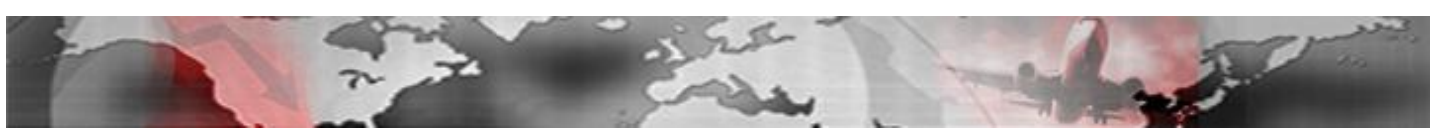




Stage-Length Adjusted System Passenger Yield

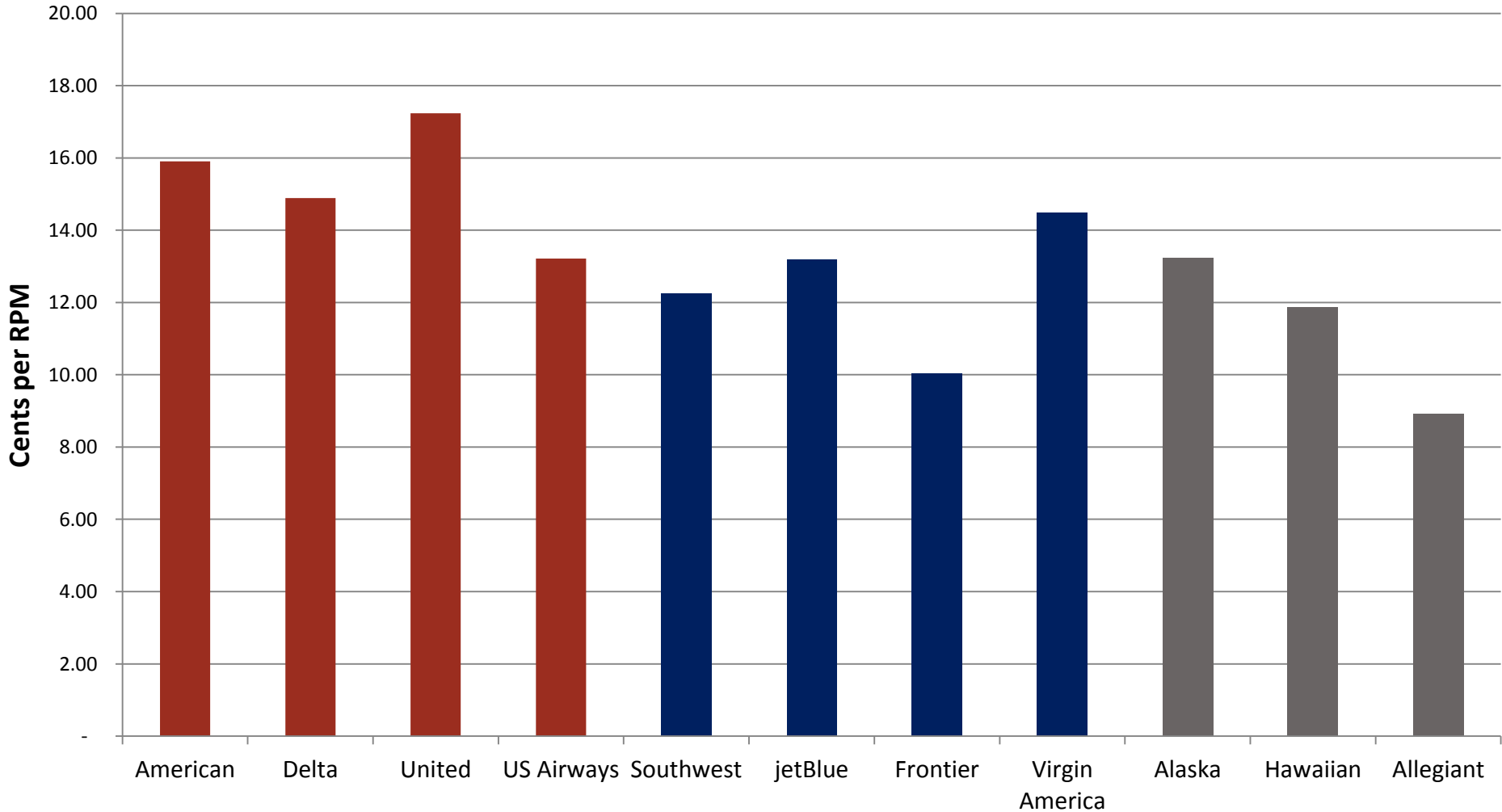
(cents per Revenue Passenger Mile)

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	15.67	14.71	12.73	12.78	12.63	12.99	13.79	13.98	14.66	12.99	14.09	14.96	15.52	15.90
Continental	14.36	13.52	12.89	12.78	12.68	13.25	13.95	14.61	15.75	13.37	14.96	16.84	-	-
Delta	12.65	11.70	10.83	11.16	10.72	10.82	12.23	13.13	13.96	11.91	13.08	14.31	14.61	14.89
Northwest	11.88	11.05	10.49	10.57	10.84	11.08	11.81	12.19	12.92	10.94	-	-	-	-
United	14.47	12.84	11.85	11.37	11.57	12.38	13.25	14.16	15.00	12.70	15.15	16.69	17.05	17.24
US Airways	13.31	11.95	10.98	11.35	10.82	10.75	18.60	16.34	12.18	10.52	11.69	12.66	13.03	13.22
America West	11.02	9.80	9.58	9.91	9.46	10.18	-	-	-	-	-	-	-	-
-sub Network	13.74	12.66	11.64	11.67	11.56	11.92	12.92	13.44	14.20	12.19	13.75	15.01	15.39	15.71
Southwest	9.27	8.71	8.59	8.71	8.52	8.90	9.54	9.61	10.49	9.66	10.66	11.30	11.46	12.25
jetBlue	9.62	9.62	9.84	9.43	8.82	9.12	9.96	10.41	12.02	11.22	11.75	12.81	12.95	13.19
AirTran	11.00	10.65	9.56	9.55	9.18	9.67	10.15	10.13	10.31	9.09	9.72	10.57	-	-
Frontier	15.76	15.03	13.60	11.12	10.20	10.41	10.39	10.35	10.94	9.56	10.78	12.75	9.96	10.03
Virgin America	-	-	-	-	-	-	-	3.14	10.65	9.92	12.21	13.77	14.16	14.49
- sub LCC	9.72	9.20	8.94	8.99	8.73	9.13	9.78	9.91	10.91	9.92	10.85	11.66	11.85	12.57
Alaska	12.08	11.67	11.41	11.43	11.16	11.52	12.25	12.37	12.76	12.06	12.38	13.01	13.33	13.23
Hawaiian	5.64	5.64	7.46	8.37	8.70	8.72	8.78	8.68	10.43	9.03	9.72	11.29	11.45	11.86
Allegiant	-	-	-	-	5.08	7.04	7.67	7.72	7.68	6.97	7.51	8.34	8.53	8.92
- sub Other	9.96	9.74	10.43	10.46	10.46	10.72	11.14	11.03	11.75	10.76	11.16	12.04	12.20	12.27
Base Length of Haul	935	955	966	1,005	1,039	1,061	1,087	1,093	1,115	1,126	1,154	1,170	1,186	1,201



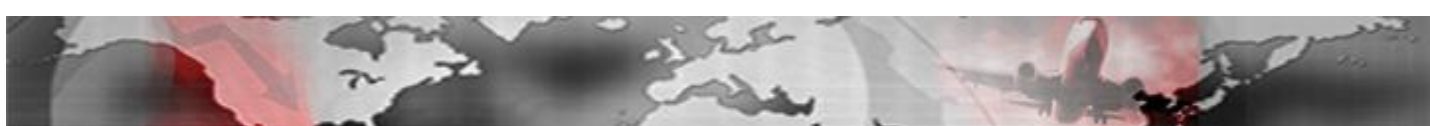
Stage-Length Adjusted System Passenger Yield (2013)

(cents per Revenue Passenger Mile)



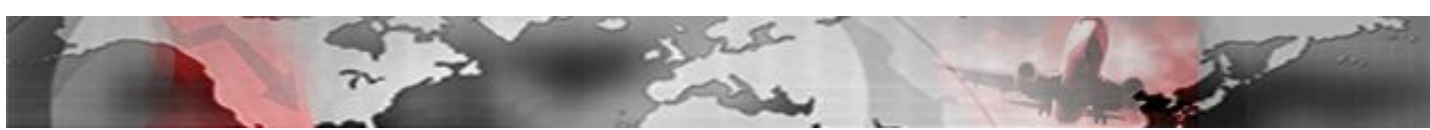


Expense & Related



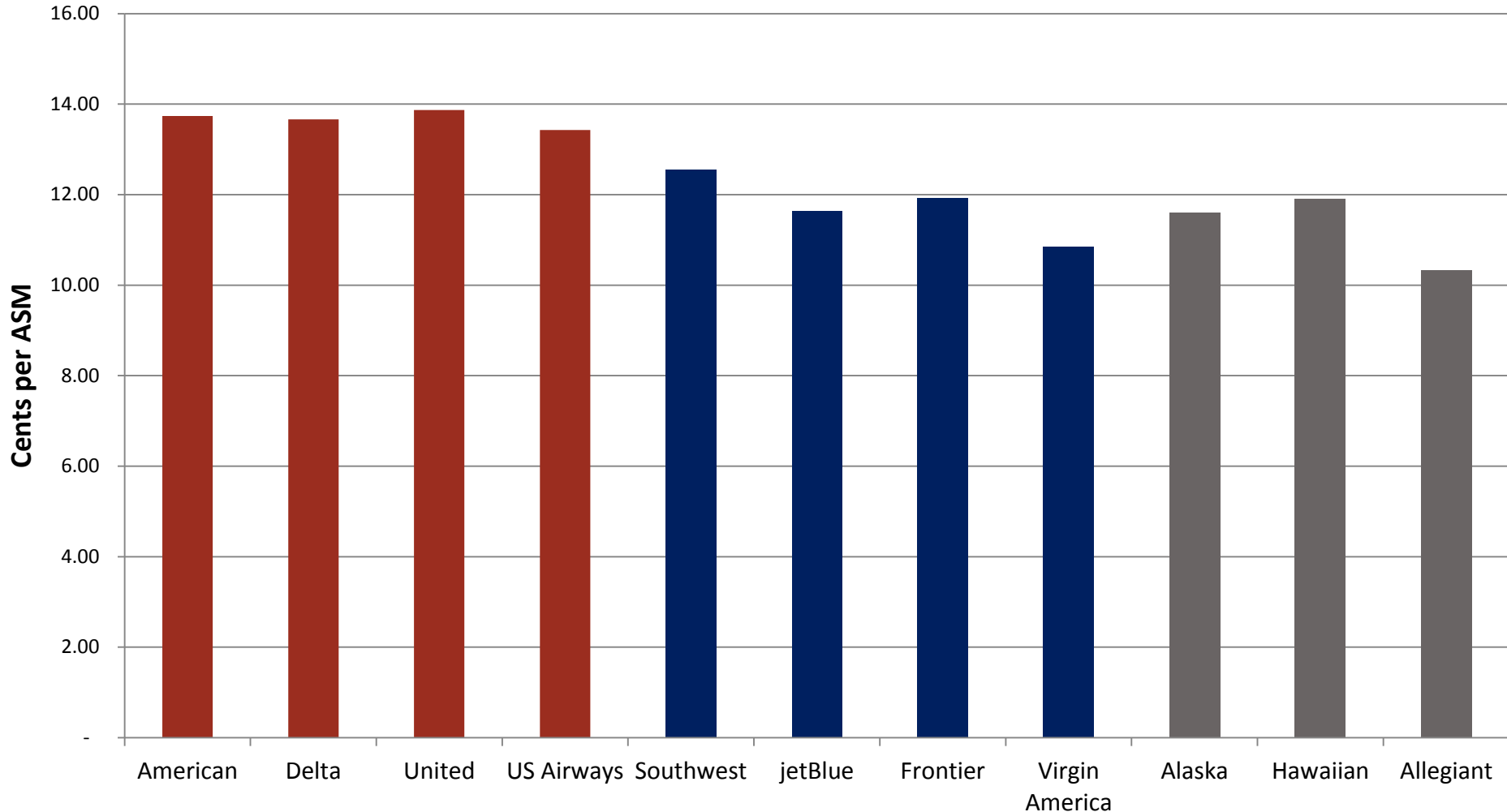
System Total Operating Expense Per ASM (CASM) Ex Transport-Related (cents per Available Seat Mile)

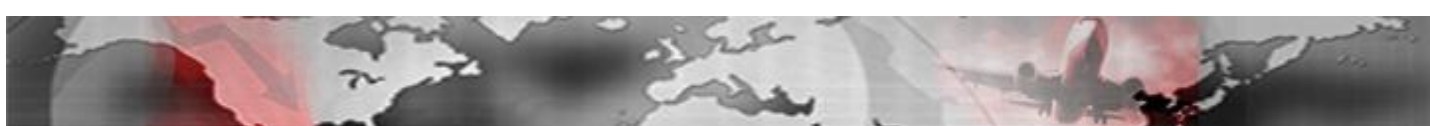
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	10.32	11.71	11.06	10.45	9.84	10.64	11.04	11.52	14.09	12.45	12.84	14.44	14.26	13.74
Continental	9.70	9.70	9.54	9.25	9.84	10.26	10.61	10.88	12.50	10.74	11.48	12.29	-	-
Delta	9.18	9.71	9.69	10.45	10.41	10.25	10.61	10.71	12.09	11.59	11.84	13.03	13.80	13.66
Northwest	9.83	10.39	10.44	10.41	11.22	12.31	11.84	11.67	14.49	11.86	-	-	-	-
United	10.00	11.27	10.58	9.78	9.70	10.10	10.76	11.17	13.60	10.55	12.03	13.53	14.19	13.87
US Airways	12.39	12.47	11.61	11.33	10.80	10.41	17.57	15.62	14.63	11.06	11.73	13.11	13.25	13.43
America West	8.50	9.21	8.06	7.86	7.72	9.16	-	-	-	-	-	-	-	-
--sub Network	10.01	10.81	10.38	10.13	10.08	10.55	10.92	11.20	13.49	11.44	12.05	13.35	13.98	13.72
Southwest	7.69	7.48	7.37	7.57	7.74	7.91	8.77	9.08	10.20	10.26	11.27	12.51	12.83	12.55
jetBlue	8.70	6.69	6.44	6.05	6.06	6.87	7.81	8.25	10.32	9.35	9.77	11.12	11.42	11.64
AirTran	9.18	9.25	8.34	8.23	8.40	9.34	9.74	9.57	11.02	9.29	10.35	11.96	-	-
Frontier	9.14	9.11	9.13	8.37	8.61	9.34	9.84	9.59	11.16	9.05	10.00	12.64	11.79	11.93
Virgin America	-	-	-	-	-	-	-	7.05	12.51	8.85	9.44	10.76	10.83	10.86
-- sub LCC	7.92	7.68	7.48	7.48	7.60	7.99	8.79	9.02	10.46	9.83	10.69	12.08	12.34	12.21
Alaska	10.17	10.13	9.84	9.69	10.12	10.78	11.92	12.08	12.38	10.86	10.93	11.79	11.90	11.60
Hawaiian	8.31	7.87	10.40	8.81	9.56	10.17	10.75	10.49	11.67	10.97	11.88	13.42	12.37	11.91
Allegiant	-	-	-	-	8.14	7.78	7.86	8.31	10.32	8.10	9.08	11.05	10.45	10.33
-- sub Other	9.57	9.42	9.92	9.27	9.91	10.48	11.31	11.31	11.97	10.51	10.90	12.13	11.83	11.51
Total All Sectors	9.82	10.46	10.05	9.76	9.73	10.16	10.57	10.80	12.84	11.07	11.72	13.02	13.50	13.26



System Total Operating Expense Per ASM (CASM) Ex Transport-Related

(cents per Available Seat Mile)

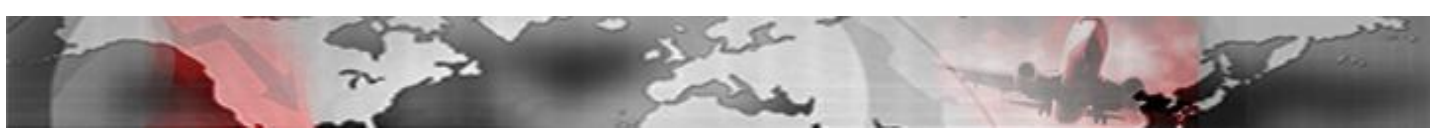




Stage-Length Adjusted CASM Ex Transport-Related (CESM)

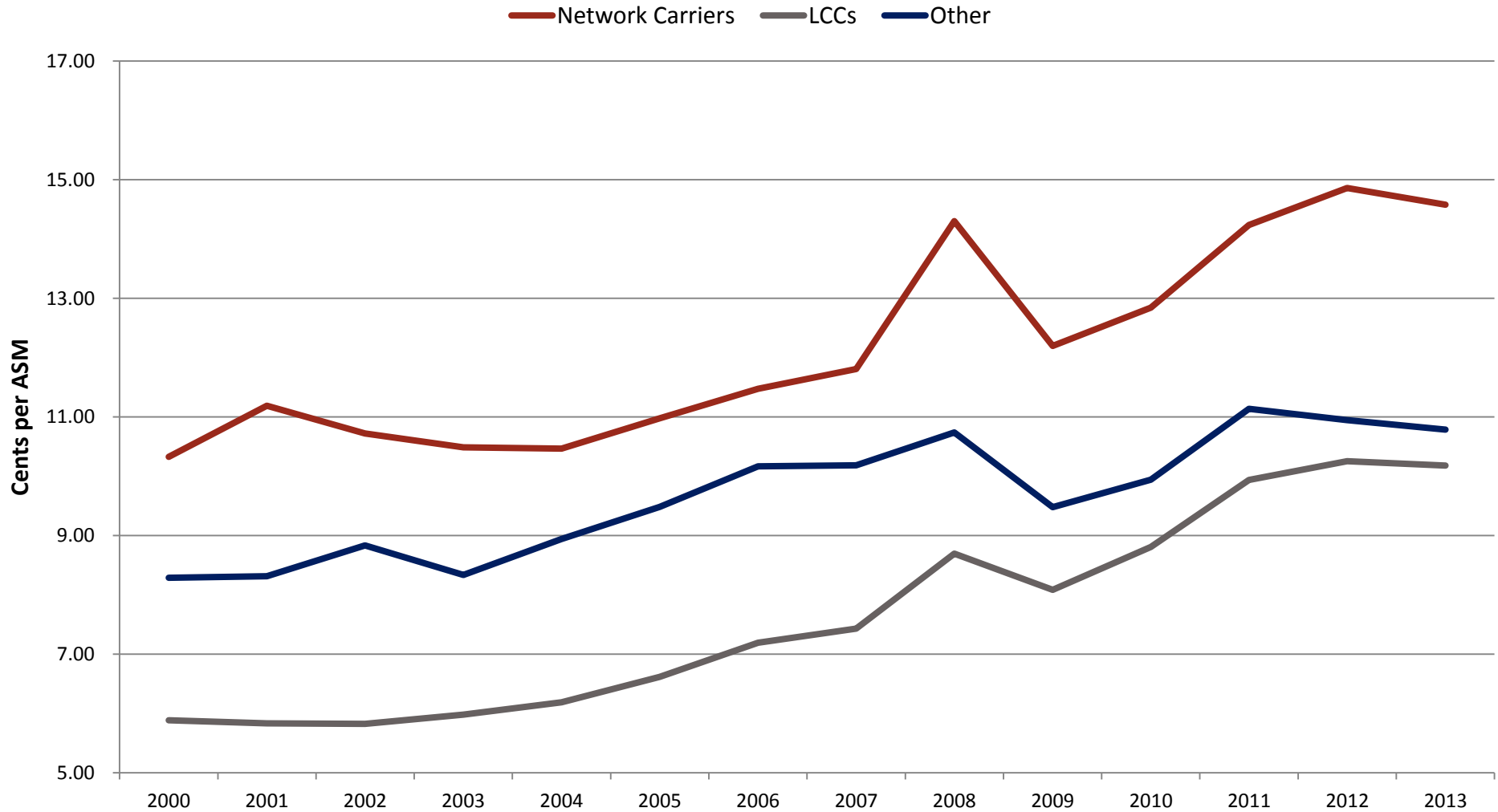
(cents per ASM)

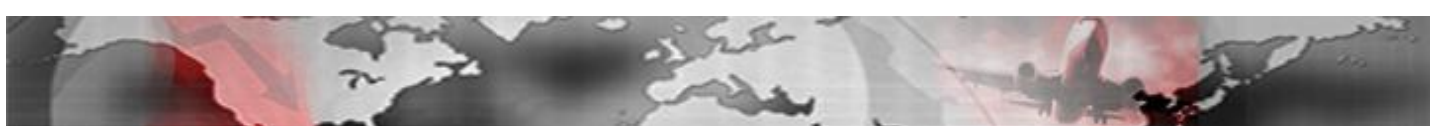
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	11.52	13.01	11.89	11.29	10.80	11.54	11.90	12.33	14.94	13.19	13.56	15.23	14.94	14.33
Continental	10.77	10.77	10.70	10.38	11.09	11.70	12.14	12.50	14.45	12.60	13.56	14.40	-	-
Delta	8.86	9.35	9.31	10.15	10.14	10.14	11.01	11.40	12.96	12.41	12.27	13.41	14.00	13.64
Northwest	9.72	10.24	10.19	9.94	10.59	11.71	11.23	11.18	14.30	11.95	-	-	-	-
United	11.07	12.54	11.91	10.93	10.82	11.47	12.05	12.50	15.24	11.96	13.90	15.89	16.79	16.51
US Airways	10.24	10.42	9.78	9.87	9.37	8.90	15.62	14.01	13.53	10.27	10.82	12.06	12.19	12.35
America West	8.23	8.91	7.99	7.87	7.77	9.02	-	-	-	-	-	-	-	-
--sub Network	10.33	11.19	10.72	10.49	10.47	10.98	11.48	11.81	14.30	12.20	12.84	14.24	14.86	14.58
Southwest	5.58	5.50	5.50	5.64	5.77	5.99	6.64	6.89	7.71	7.73	8.44	9.43	9.80	9.60
jetBlue	8.20	6.80	7.02	6.81	6.88	7.77	8.16	8.40	10.31	9.13	9.53	10.72	10.92	11.07
AirTran	6.93	6.95	6.33	6.34	6.53	7.34	7.55	7.63	8.91	7.52	8.39	9.73	-	-
Frontier	8.64	8.66	8.56	7.75	8.25	8.79	8.98	8.83	10.08	8.02	9.14	11.38	10.64	10.36
Virgin America	-	-	-	-	-	-	-	8.14	13.39	9.84	10.92	12.47	12.44	12.03
-- sub LCC	5.88	5.83	5.83	5.98	6.19	6.62	7.19	7.43	8.70	8.09	8.81	9.94	10.25	10.18
Alaska	9.34	9.26	9.11	9.00	9.35	9.91	10.96	11.12	11.60	10.41	10.60	11.51	11.78	11.48
Hawaiian	5.73	5.75	7.46	6.81	7.38	8.01	8.24	8.24	8.66	7.75	8.66	10.38	9.80	9.95
Allegiant	-	-	-	-	8.01	7.75	7.56	7.72	9.17	7.14	8.08	9.70	9.17	9.25
-- sub Other	8.29	8.31	8.83	8.34	8.94	9.48	10.17	10.18	10.74	9.48	9.94	11.14	10.95	10.79
Base Length of Haul	935	955	966	1,005	1,039	1,061	1,087	1,093	1,115	1,126	1,154	1,170	1,186	1,201



Stage-Length Adjusted CASM Ex Transport-Related (CESM)

(cents per ASM)

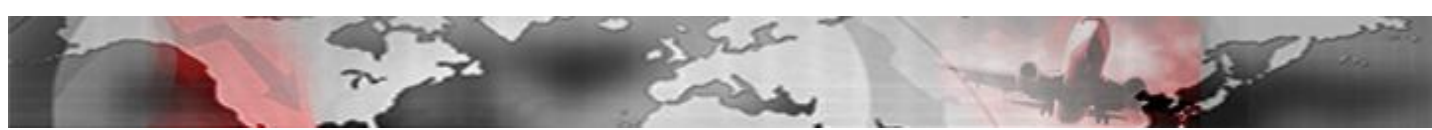




System Total Labor and Related Expenses

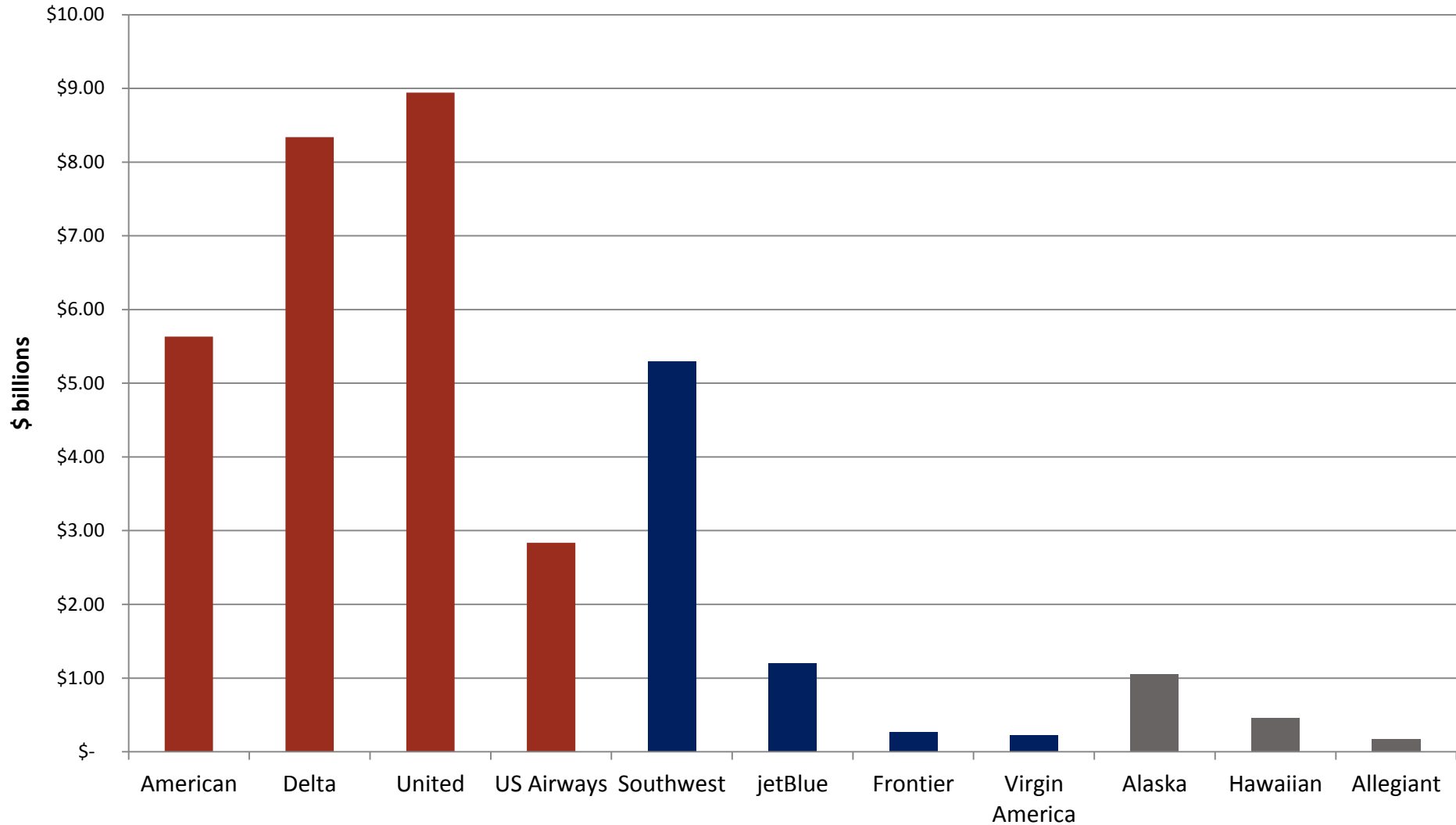
(\$ billions)

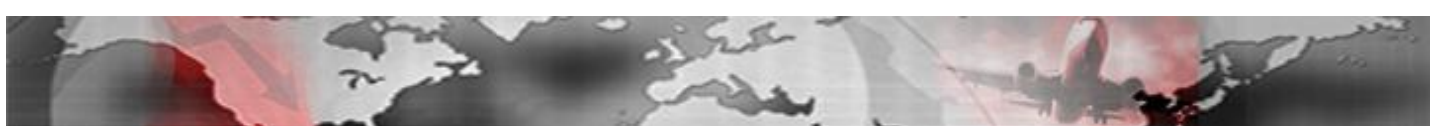
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	\$ 6.72	\$ 6.97	\$ 8.29	\$ 7.12	\$ 6.48	\$ 6.43	\$ 6.47	\$ 6.41	\$ 6.34	\$ 6.48	\$ 6.50	\$ 6.67	\$ 6.53	\$ 5.63
Continental	\$ 2.76	\$ 2.80	\$ 2.71	\$ 2.76	\$ 2.79	\$ 2.63	\$ 2.87	\$ 3.14	\$ 2.93	\$ 3.03	\$ 3.18	\$ 3.44	\$ -	\$ -
Delta	\$ 5.48	\$ 5.80	\$ 5.68	\$ 5.77	\$ 5.69	\$ 4.47	\$ 3.77	\$ 3.77	\$ 3.75	\$ 4.07	\$ 6.98	\$ 7.17	\$ 7.75	\$ 8.34
Northwest	\$ 3.77	\$ 4.09	\$ 3.96	\$ 3.96	\$ 3.91	\$ 3.85	\$ 2.79	\$ 2.63	\$ 2.70	\$ 2.73	\$ -	\$ -	\$ -	\$ -
United	\$ 7.29	\$ 7.80	\$ 7.35	\$ 5.56	\$ 5.24	\$ 4.25	\$ 4.51	\$ 4.53	\$ 4.60	\$ 4.08	\$ 4.45	\$ 4.37	\$ 9.18	\$ 8.94
US Airways	\$ 3.56	\$ 3.76	\$ 3.02	\$ 2.45	\$ 2.25	\$ 1.50	\$ 2.22	\$ 2.43	\$ 2.38	\$ 2.30	\$ 2.37	\$ 2.41	\$ 2.63	\$ 2.84
America West	\$ 0.60	\$ 0.64	\$ 0.63	\$ 0.69	\$ 0.69	\$ 0.74	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
--sub Network	\$ 30.19	\$ 31.86	\$ 31.64	\$ 28.32	\$ 27.04	\$ 23.87	\$ 22.61	\$ 22.91	\$ 22.69	\$ 22.69	\$ 23.48	\$ 24.06	\$ 26.09	\$ 25.75
Southwest	\$ 1.79	\$ 1.98	\$ 2.11	\$ 2.33	\$ 2.57	\$ 2.84	\$ 3.20	\$ 3.38	\$ 3.54	\$ 3.64	\$ 3.88	\$ 4.18	\$ 5.01	\$ 5.30
jetBlue	\$ 0.04	\$ 0.09	\$ 0.18	\$ 0.29	\$ 0.37	\$ 0.47	\$ 0.61	\$ 0.70	\$ 0.75	\$ 0.83	\$ 0.95	\$ 1.01	\$ 1.11	\$ 1.20
AirTran	\$ 0.15	\$ 0.17	\$ 0.22	\$ 0.25	\$ 0.30	\$ 0.36	\$ 0.43	\$ 0.49	\$ 0.52	\$ 0.53	\$ 0.57	\$ 0.62	\$ -	\$ -
Frontier	\$ 0.08	\$ 0.10	\$ 0.13	\$ 0.16	\$ 0.20	\$ 0.23	\$ 0.25	\$ 0.29	\$ 0.27	\$ 0.24	\$ 0.23	\$ 0.28	\$ 0.29	\$ 0.27
Virgin America	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.01	\$ 0.08	\$ 0.10	\$ 0.13	\$ 0.16	\$ 0.21	\$ 0.23
-- sub LCC	\$ 2.06	\$ 2.35	\$ 2.63	\$ 3.03	\$ 3.44	\$ 3.89	\$ 4.48	\$ 4.88	\$ 5.16	\$ 5.34	\$ 5.77	\$ 6.26	\$ 6.61	\$ 6.99
Alaska	\$ 0.61	\$ 0.69	\$ 0.74	\$ 0.82	\$ 0.87	\$ 0.78	\$ 0.81	\$ 0.81	\$ 0.82	\$ 0.93	\$ 0.89	\$ 0.92	\$ 1.00	\$ 1.06
Hawaiian	\$ 0.17	\$ 0.20	\$ 0.21	\$ 0.22	\$ 0.23	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.26	\$ 0.28	\$ 0.31	\$ 0.34	\$ 0.40	\$ 0.45
Allegiant	\$ -	\$ -	\$ -	\$ -	\$ 0.02	\$ 0.02	\$ 0.04	\$ 0.06	\$ 0.07	\$ 0.09	\$ 0.11	\$ 0.12	\$ 0.14	\$ 0.17
-- sub Other	\$ 0.78	\$ 0.88	\$ 0.96	\$ 1.04	\$ 1.12	\$ 1.04	\$ 1.08	\$ 1.11	\$ 1.15	\$ 1.31	\$ 1.31	\$ 1.38	\$ 1.53	\$ 1.68
Total All Sectors	\$ 33.03	\$ 35.10	\$ 35.24	\$ 32.39	\$ 31.60	\$ 28.80	\$ 28.18	\$ 28.90	\$ 29.00	\$ 29.34	\$ 30.55	\$ 31.70	\$ 34.22	\$ 34.42



System Total Labor and Related Expenses (2013)

(\$ billions)

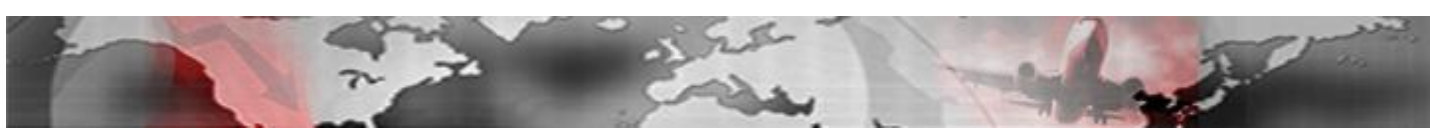




System Total Labor and Related Expenses per ASM

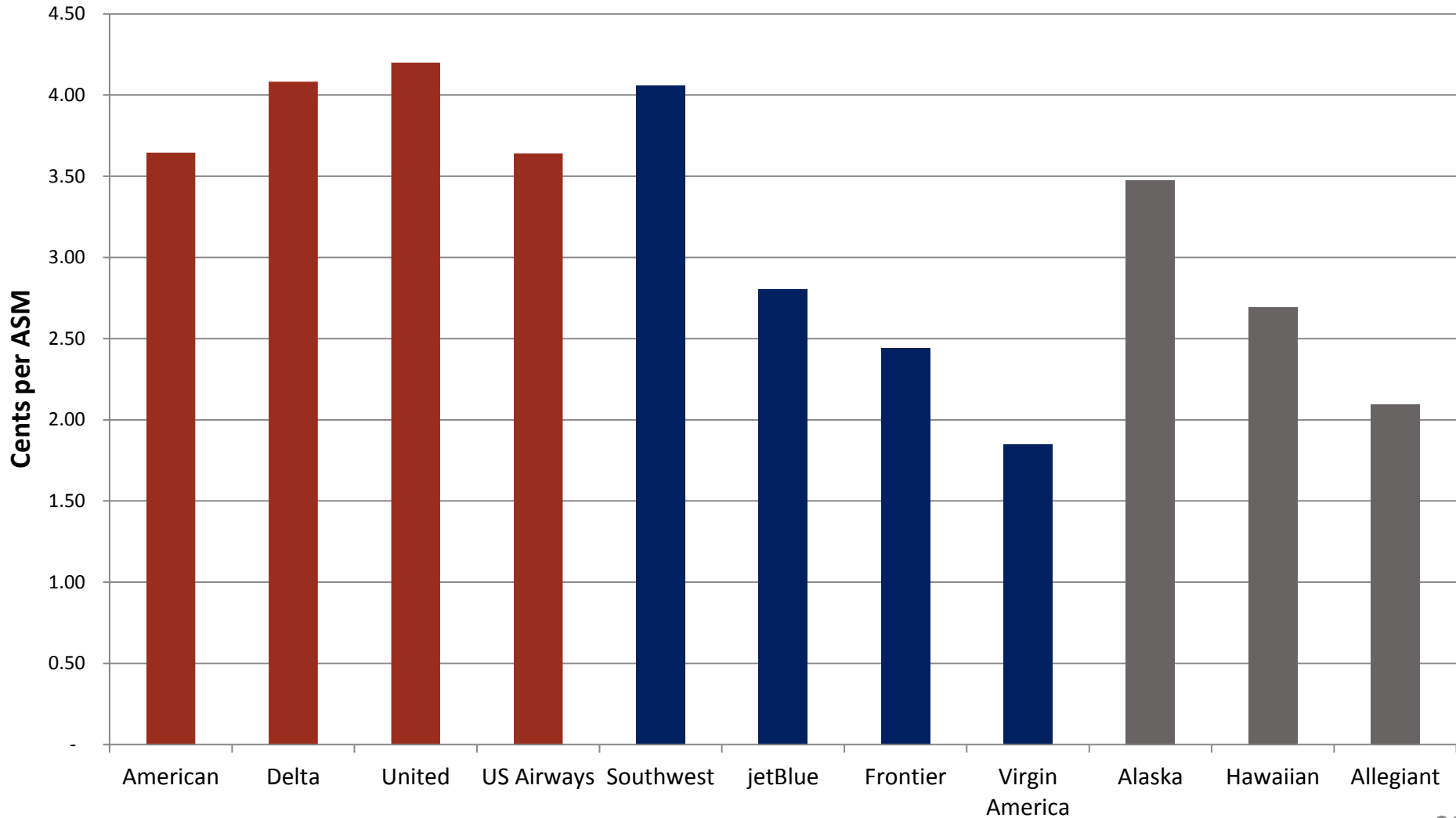
(cents per ASM)

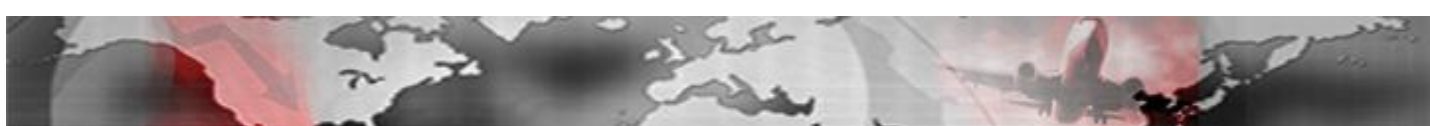
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	4.17	4.55	4.82	4.31	3.72	3.65	3.72	3.78	3.87	4.27	4.24	4.32	4.28	3.65
Continental	3.30	3.45	3.51	3.63	3.42	3.07	3.07	3.16	2.95	3.20	3.35	3.43	-	-
Delta	3.72	4.10	4.31	4.79	4.38	3.34	3.00	2.95	2.91	3.32	3.48	3.53	3.86	4.08
Northwest	3.65	4.15	4.24	4.45	4.27	4.19	3.25	3.05	3.20	3.63	-	-	-	-
United	4.16	4.73	4.94	4.07	3.60	3.03	3.15	3.19	3.39	3.32	3.65	3.67	4.24	4.20
US Airways	5.34	5.62	5.35	4.75	4.17	2.81	4.65	4.47	3.20	3.25	3.32	3.32	3.54	3.64
America West	2.21	2.42	2.34	2.47	2.30	2.43	-	-	-	-	-	-	-	-
-sub Network	3.95	4.35	4.48	4.25	3.83	3.35	3.23	3.27	3.31	3.56	3.65	3.70	4.05	3.96
Southwest	2.99	3.02	3.06	3.25	3.34	3.32	3.45	3.39	3.42	3.71	3.94	4.03	3.90	4.06
jetBlue	2.59	2.16	2.17	2.12	1.95	1.96	2.12	2.18	2.36	2.61	2.74	2.71	2.76	2.80
AirTran	2.53	2.65	2.57	2.47	2.46	2.33	2.24	2.18	2.19	2.28	2.38	2.52	-	-
Frontier	1.99	2.19	2.45	2.34	2.35	2.47	2.37	2.30	2.23	2.24	2.13	2.34	2.41	2.44
Virgin America	-	-	-	-	-	-	-	1.47	1.86	1.56	1.66	1.65	1.66	1.85
- sub LCC	2.89	2.90	2.90	2.96	2.95	2.91	2.97	2.91	2.94	3.13	3.27	3.33	3.43	3.56
Alaska	3.53	3.82	3.85	3.92	3.89	3.50	3.47	3.36	3.38	4.04	3.64	3.49	3.53	3.48
Hawaiian	2.28	2.51	3.27	3.10	3.25	3.03	2.97	2.56	2.70	2.93	3.04	2.80	2.70	2.69
Allegiant	-	-	-	-	1.50	1.55	1.35	1.54	1.74	1.77	1.84	1.98	1.88	2.10
- sub Other	3.14	3.41	3.68	3.63	3.64	3.28	3.18	2.98	3.03	3.44	3.22	3.09	3.05	3.04
Total All Sectors	3.84	4.18	4.28	4.06	3.70	3.28	3.19	3.19	3.22	3.47	3.56	3.59	3.86	3.82



System Total Labor and Related Expenses per ASM

(cents per ASM)

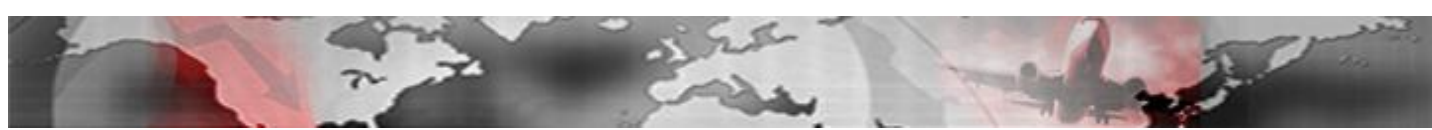




Total Fuel Expense

(\$ millions)

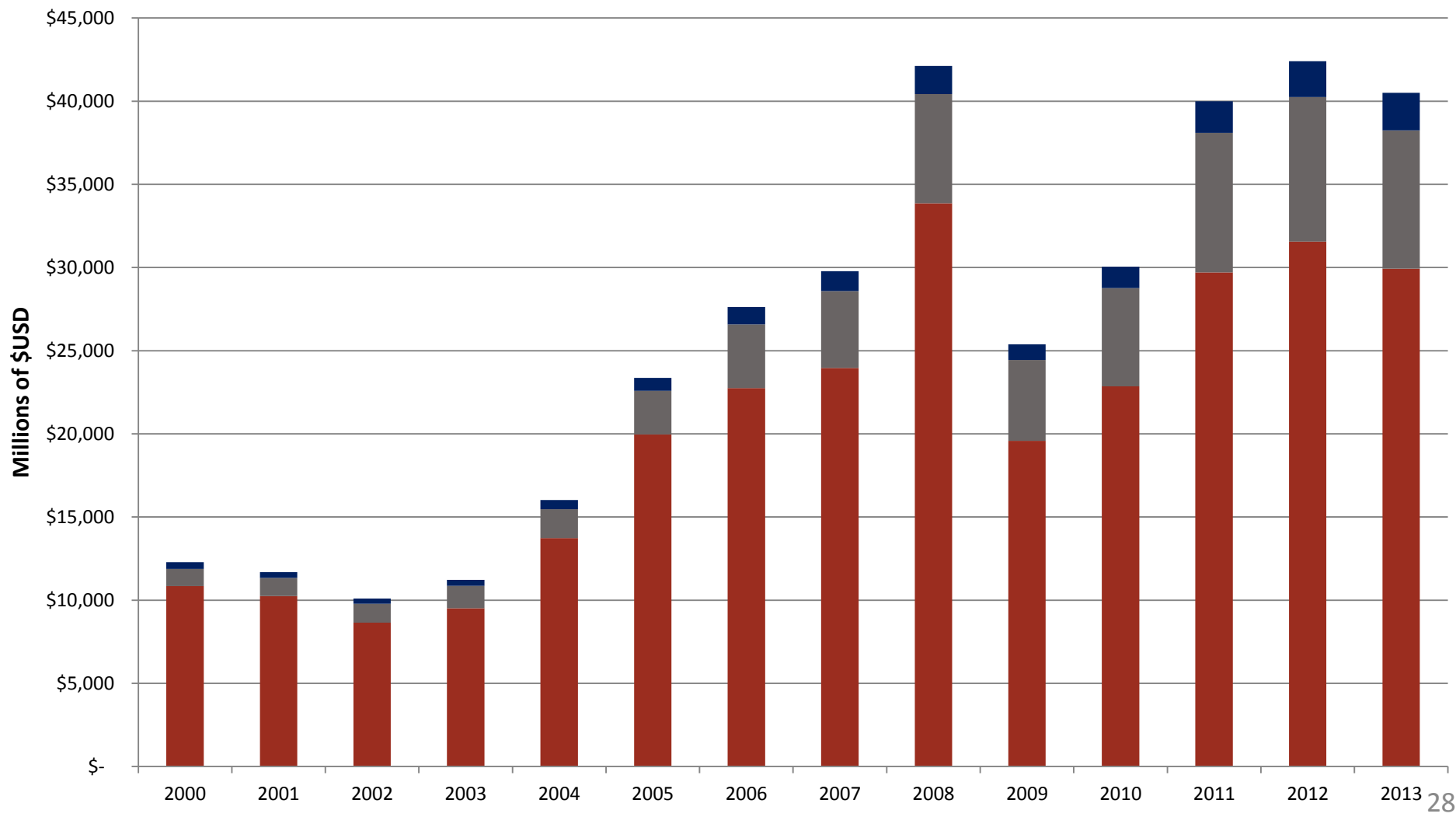
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	\$ 2,203	\$ 2,244	\$ 2,238	\$ 2,418	\$ 3,472	\$ 4,958	\$ 5,585	\$ 5,809	\$ 7,960	\$ 4,858	\$ 5,566	\$ 7,153	\$ 7,509	\$ 7,415
Continental	\$ 1,289	\$ 1,071	\$ 871	\$ 1,052	\$ 1,473	\$ 2,282	\$ 2,851	\$ 3,164	\$ 4,682	\$ 2,617	\$ 2,967	\$ 4,126	\$ -	\$ -
Delta	\$ 1,771	\$ 1,698	\$ 1,462	\$ 1,601	\$ 2,412	\$ 3,647	\$ 4,031	\$ 4,444	\$ 6,327	\$ 4,674	\$ 7,583	\$ 9,710	\$ 10,125	\$ 9,379
Northwest	\$ 1,758	\$ 1,612	\$ 1,318	\$ 1,417	\$ 2,086	\$ 2,954	\$ 3,226	\$ 3,173	\$ 5,146	\$ 2,386	\$ -	\$ -	\$ -	\$ -
United	\$ 2,313	\$ 2,328	\$ 1,792	\$ 1,939	\$ 2,779	\$ 3,855	\$ 4,633	\$ 4,823	\$ 6,226	\$ 3,266	\$ 4,418	\$ 5,401	\$ 10,534	\$ 9,744
US Airways	\$ 1,121	\$ 967	\$ 670	\$ 725	\$ 960	\$ 1,506	\$ 2,429	\$ 2,546	\$ 3,518	\$ 1,785	\$ 2,326	\$ 3,314	\$ 3,397	\$ 3,390
America West	\$ 388	\$ 333	\$ 296	\$ 372	\$ 551	\$ 771	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-sub Network	\$ 10,844	\$ 10,254	\$ 8,647	\$ 9,524	\$ 13,733	\$ 19,972	\$ 22,755	\$ 23,961	\$ 33,860	\$ 19,586	\$ 22,859	\$ 29,705	\$ 31,566	\$ 29,928
Southwest	\$ 825	\$ 850	\$ 843	\$ 917	\$ 1,103	\$ 1,467	\$ 2,134	\$ 2,532	\$ 3,521	\$ 2,895	\$ 3,457	\$ 4,658	\$ 5,891	\$ 5,539
jetBlue	\$ 18	\$ 41	\$ 76	\$ 150	\$ 255	\$ 488	\$ 752	\$ 929	\$ 1,352	\$ 911	\$ 1,076	\$ 1,615	\$ 1,755	\$ 1,846
AirTran	\$ 140	\$ 139	\$ 154	\$ 179	\$ 215	\$ 410	\$ 615	\$ 749	\$ 1,128	\$ 630	\$ 819	\$ 1,153	\$ -	\$ -
Frontier	\$ 58	\$ 55	\$ 64	\$ 88	\$ 159	\$ 250	\$ 323	\$ 409	\$ 567	\$ 263	\$ 330	\$ 571	\$ 532	\$ 462
Virgin America	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161	\$ 229	\$ 391	\$ 501	\$ 471
- sub LCC	\$ 1,041	\$ 1,085	\$ 1,137	\$ 1,334	\$ 1,733	\$ 2,615	\$ 3,824	\$ 4,618	\$ 6,568	\$ 4,860	\$ 5,910	\$ 8,388	\$ 8,680	\$ 8,319
Alaska	\$ 283	\$ 239	\$ 226	\$ 272	\$ 434	\$ 583	\$ 719	\$ 779	\$ 1,052	\$ 542	\$ 726	\$ 1,076	\$ 1,168	\$ 1,197
Hawaiian	\$ 116	\$ 104	\$ 85	\$ 87	\$ 126	\$ 190	\$ 231	\$ 279	\$ 409	\$ 233	\$ 309	\$ 497	\$ 614	\$ 681
Allegiant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 102	\$ 152	\$ 230	\$ 165	\$ 243	\$ 330	\$ 378	\$ 385
- sub Other	\$ 398	\$ 343	\$ 311	\$ 360	\$ 560	\$ 774	\$ 1,052	\$ 1,210	\$ 1,691	\$ 939	\$ 1,279	\$ 1,903	\$ 2,159	\$ 2,263
Total All Sectors	\$ 12,283	\$ 11,682	\$ 10,095	\$ 11,217	\$ 16,025	\$ 23,361	\$ 27,630	\$ 29,789	\$ 42,119	\$ 25,385	\$ 30,048	\$ 39,995	\$ 42,405	\$ 40,511

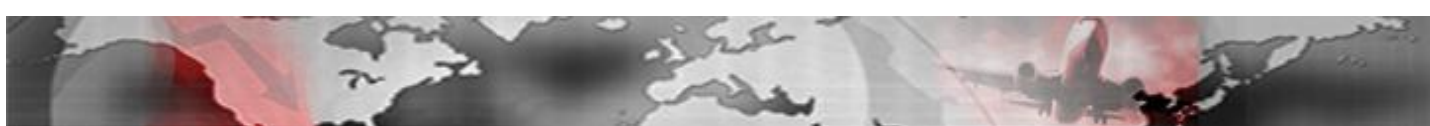


Total Fuel Expense

(\$ millions)

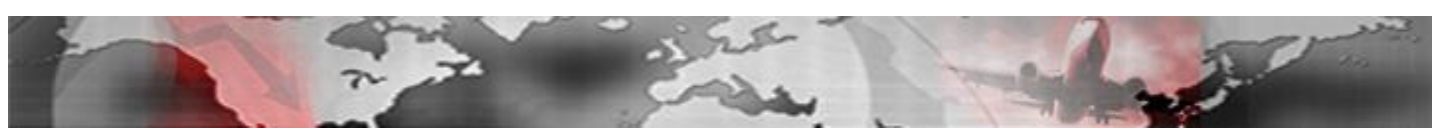
■ Network Carriers ■ LCCs ■ Other



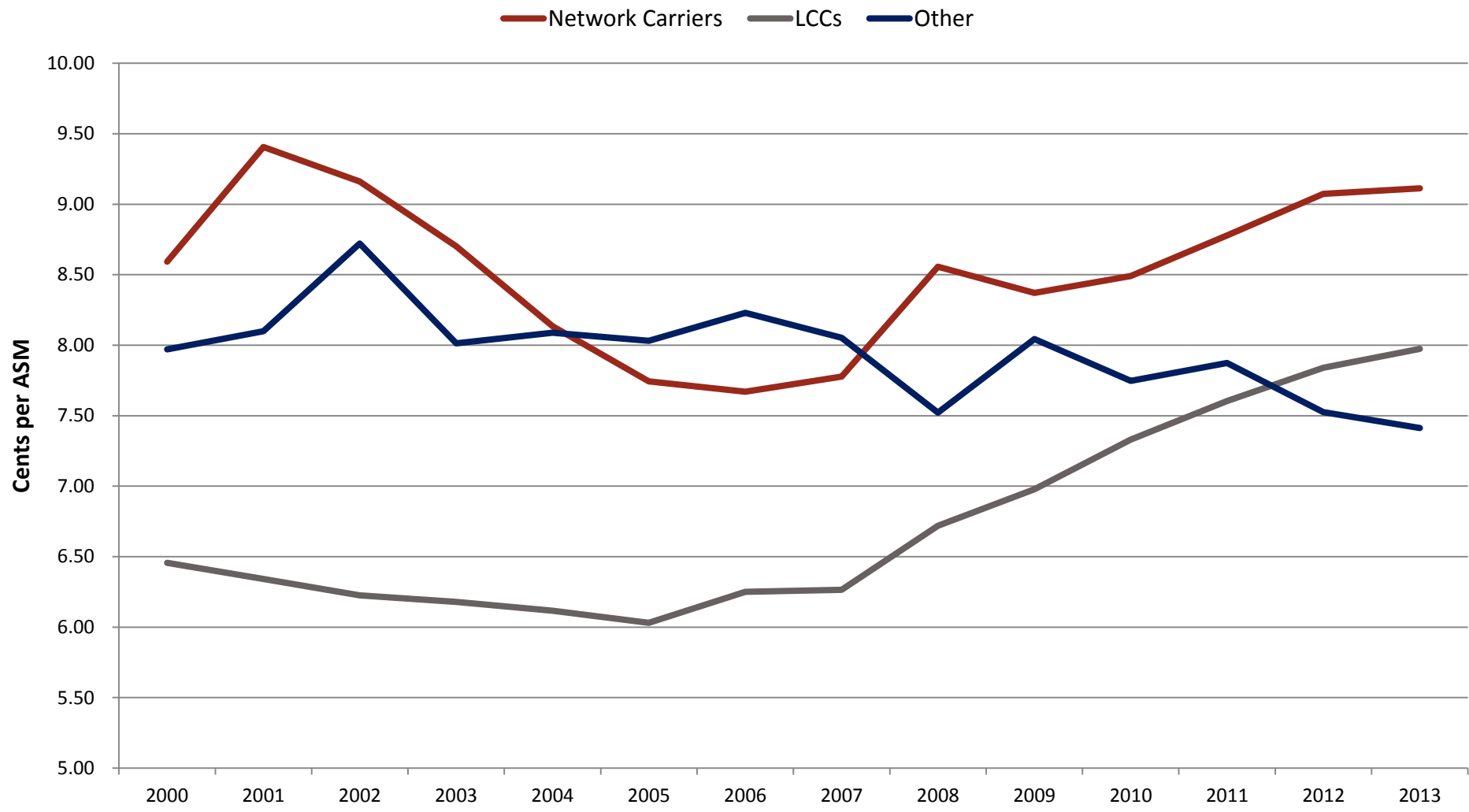


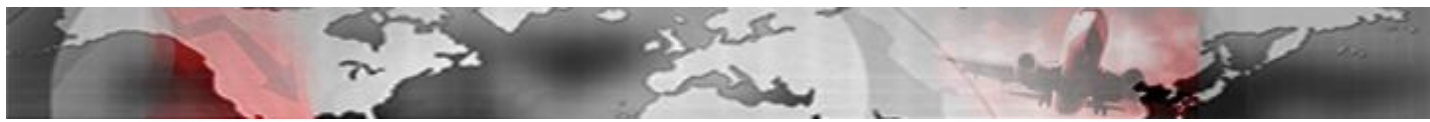
System Total CASM Ex Fuel and Transport Related (cents per ASM)

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	8.95	10.25	9.76	8.99	7.85	7.82	7.83	8.11	9.22	9.25	9.21	9.80	9.34	8.94
Continental	8.16	8.38	8.41	7.86	8.03	7.60	7.57	7.69	7.77	7.97	8.35	8.18	-	-
Delta	7.98	8.51	8.58	9.12	8.56	7.53	7.40	7.23	7.18	7.78	8.06	8.26	8.76	9.07
Northwest	8.14	8.76	9.03	8.82	8.94	9.10	8.08	7.99	8.40	8.69	-	-	-	-
United	8.68	9.86	9.37	8.36	7.78	7.35	7.52	7.77	9.01	7.89	8.41	8.99	9.32	9.29
US Airways	10.70	11.02	10.43	9.93	9.02	7.59	12.49	10.94	9.88	8.53	8.48	8.54	8.67	9.08
America West	7.07	7.95	6.96	6.53	5.89	6.63	-	-	-	-	-	-	-	-
--sub Network	8.59	9.41	9.16	8.70	8.13	7.74	7.67	7.78	8.56	8.37	8.49	8.78	9.07	9.11
Southwest	6.32	6.19	6.15	6.29	6.31	6.19	6.47	6.54	6.80	7.31	7.76	8.02	8.23	8.30
jetBlue	7.43	5.72	5.51	4.95	4.72	4.82	5.18	5.36	6.05	6.49	6.67	6.78	7.05	7.33
AirTran	6.80	7.14	6.51	6.46	6.61	6.67	6.50	6.27	6.28	6.59	6.95	7.30	-	-
Frontier	7.70	7.94	7.89	7.07	6.76	6.62	6.77	6.34	6.48	6.55	7.00	7.83	7.32	7.67
Virgin America	-	-	-	-	-	-	-	7.05	12.51	6.44	6.45	6.79	6.83	7.02
-- sub LCC	6.46	6.34	6.23	6.18	6.12	6.03	6.25	6.27	6.72	6.98	7.33	7.60	7.84	7.97
Alaska	8.54	8.80	8.67	8.39	8.17	8.16	8.83	8.86	8.04	8.52	7.96	7.74	7.76	7.66
Hawaiian	6.76	6.56	9.10	7.60	7.81	7.72	7.89	7.46	7.37	8.57	8.83	9.30	8.20	7.87
Allegiant	-	-	-	-	8.14	7.78	4.18	4.24	4.95	4.99	5.06	5.69	5.28	5.51
-- sub Other	7.97	8.10	8.72	8.01	8.09	8.03	8.23	8.05	7.52	8.04	7.75	7.87	7.52	7.41
Total All Sectors	8.40	9.07	8.82	8.35	7.86	7.49	7.45	7.51	8.15	8.08	8.22	8.48	8.72	8.76

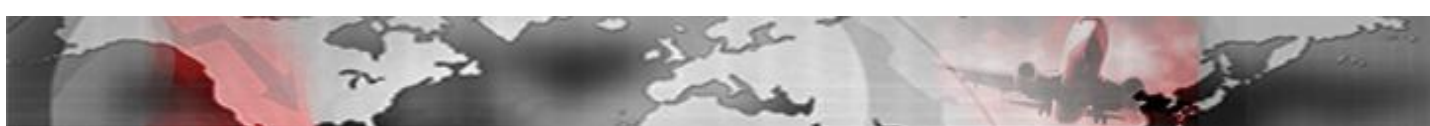


System Total CASM Ex Fuel and Transport Related (cents per ASM)





Employees Compensation

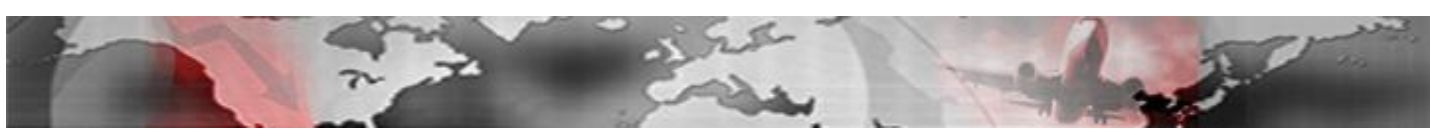


Total Full-Time Employee Equivalents

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	92,665	92,277	98,960	84,770	79,410	74,962	72,757	71,818	70,925	66,519	65,506	66,522	64,529	59,532
Continental	42,468	42,159	38,249	38,394	37,147	37,305	39,363	40,948	40,630	38,720	37,760	36,797	-	-
Delta	71,384	70,140	65,319	58,945	57,558	52,231	45,562	47,286	47,420	46,372	76,742	80,158	78,498	75,918
Northwest	51,551	49,910	44,718	39,733	38,454	35,985	30,729	29,619	29,124	29,828	-	-	-	-
United	95,327	93,844	75,470	62,326	60,860	56,661	55,027	55,160	51,536	46,587	46,060	46,491	87,966	87,405
US Airways	42,652	34,005	31,404	26,736	26,509	21,202	34,462	34,256	32,683	31,340	30,876	31,551	31,241	32,132
America West	12,187	11,994	12,299	12,958	13,362	12,142	-	-	-	-	-	-	-	-
--sub Network	408,234	394,329	366,419	323,862	313,300	290,488	277,900	279,087	272,318	259,366	256,944	261,519	262,234	254,987
Southwest	28,671	30,848	33,421	33,360	31,675	31,543	32,167	33,680	34,680	34,874	34,230	36,104	45,271	44,832
jetBlue	693	2,116	2,928	4,343	5,850	7,462	9,272	9,713	10,177	10,583	11,211	11,749	12,345	12,778
AirTran	4,035	4,234	4,725	5,350	5,814	6,458	7,415	8,304	8,259	8,220	8,229	7,751	-	-
Frontier	1,745	2,145	2,402	2,975	3,634	3,790	4,034	5,219	4,939	4,774	4,309	4,286	4,422	3,384
Virgin America	-	-	-	-	-	-	-	-	980	1,421	1,770	2,115	2,381	2,481
--sub LCC	35,144	39,343	43,476	46,028	46,973	49,253	52,888	56,916	59,035	59,872	59,749	62,005	64,419	63,475
Alaska	9,531	10,115	10,142	10,040	9,900	9,269	9,307	9,680	9,628	8,912	8,649	8,917	9,176	9,489
Hawaiian	3,281	2,878	2,878	2,878	3,128	2,855	3,243	3,315	-	3,635	3,802	4,265	4,863	5,251
Alliant	-	-	-	292	437	563	841	1,133	1,330	1,533	1,585	1,571	1,799	1,978
-- sub Other	12,812	12,993	13,020	13,210	13,465	12,687	13,391	14,128	10,958	14,080	14,036	14,753	15,838	16,718
Total All Sectors	456,190	446,665	422,915	383,100	373,738	352,428	344,179	350,131	342,311	333,318	330,729	338,277	342,491	335,180

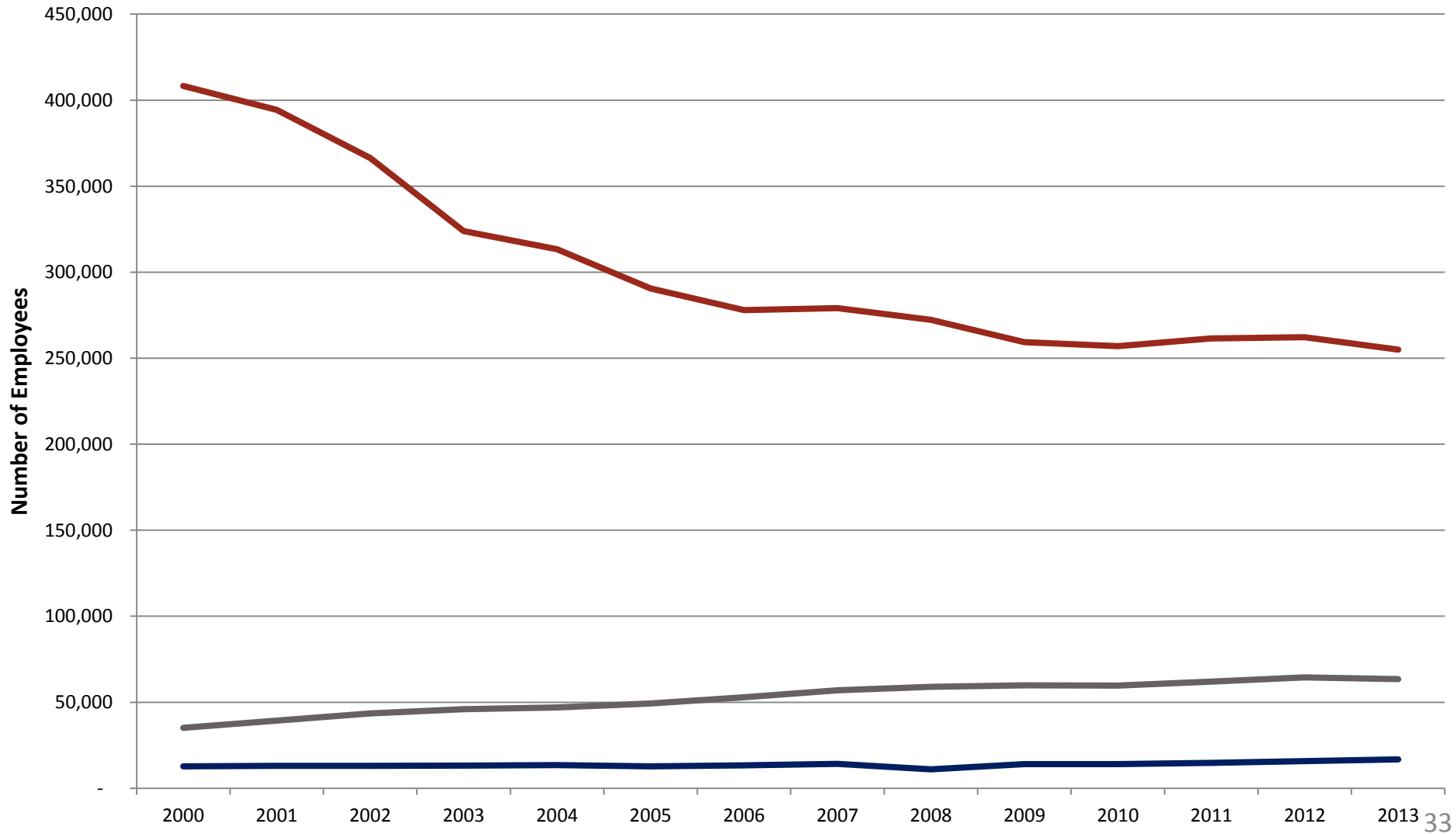
Note: Shaded data means data appear questionable.

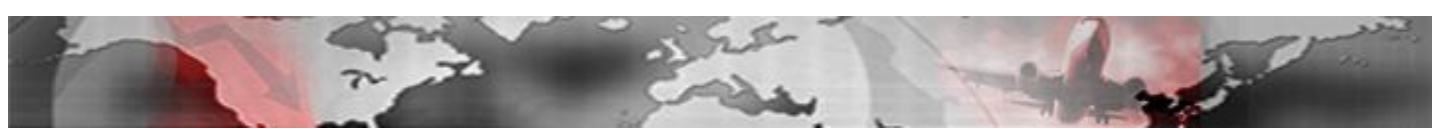
Data Source: US DOT Form 41 via BTS, Schedule P10.



Total Full-Time Employee Equivalents

— Network Carriers — LCCs — Other





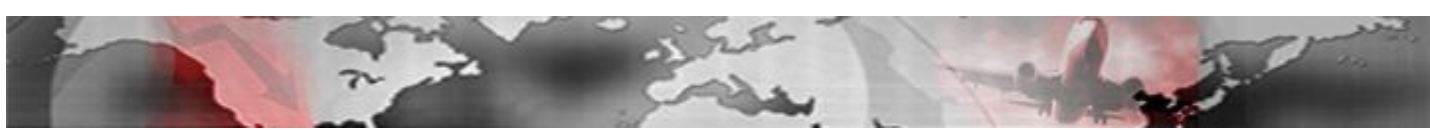
Average Annual Wages & Salaries – All Employees

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	\$ 53,281	\$ 54,927	\$ 59,012	\$ 56,008	\$ 54,686	\$ 57,889	\$ 59,631	\$ 61,261	\$ 60,882	\$ 62,961	\$ 63,916	\$ 63,953	\$ 64,576	\$ 68,523
Continental	\$ 54,818	\$ 55,111	\$ 53,499	\$ 52,270	\$ 53,581	\$ 50,996	\$ 50,107	\$ 52,353	\$ 54,362	\$ 56,799	\$ 61,708	\$ 67,621	\$ -	\$ -
Delta	\$ 60,682	\$ 64,825	\$ 63,854	\$ 68,691	\$ 68,551	\$ 57,460	\$ 53,359	\$ 59,729	\$ 56,138	\$ 59,629	\$ 61,814	\$ 60,835	\$ 67,020	\$ 76,485
Northwest	\$ 55,004	\$ 59,945	\$ 62,496	\$ 68,074	\$ 69,560	\$ 66,465	\$ 55,996	\$ 63,546	\$ 64,842	\$ 59,652	\$ -	\$ -	\$ -	\$ -
United	\$ 56,962	\$ 56,888	\$ 65,069	\$ 53,682	\$ 54,195	\$ 49,863	\$ 54,984	\$ 54,588	\$ 58,044	\$ 58,239	\$ 65,011	\$ 61,214	\$ 73,701	\$ 70,075
US Airways	\$ 59,177	\$ 77,826	\$ 63,448	\$ 59,509	\$ 54,353	\$ 51,097	\$ 48,794	\$ 50,287	\$ 53,811	\$ 55,534	\$ 55,790	\$ 53,639	\$ 58,338	\$ 60,836
America West	\$ 36,931	\$ 39,549	\$ 36,771	\$ 37,239	\$ 37,888	\$ 43,616	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
–sub Network	\$ 55,940	\$ 59,316	\$ 60,606	\$ 58,444	\$ 58,088	\$ 55,331	\$ 54,588	\$ 57,271	\$ 58,121	\$ 59,319	\$ 62,184	\$ 61,782	\$ 67,625	\$ 70,457
Southwest	\$ 40,635	\$ 42,497	\$ 43,827	\$ 48,047	\$ 56,443	\$ 62,122	\$ 66,855	\$ 69,947	\$ 72,132	\$ 75,624	\$ 80,408	\$ 82,847	\$ 78,743	\$ 82,483
jetBlue	\$ 38,096	\$ 29,777	\$ 40,748	\$ 44,259	\$ 45,164	\$ 46,549	\$ 49,540	\$ 53,468	\$ 54,411	\$ 58,563	\$ 62,811	\$ 64,531	\$ 65,676	\$ 68,676
AirTran	\$ 29,189	\$ 32,783	\$ 35,951	\$ 36,253	\$ 38,725	\$ 42,319	\$ 43,517	\$ 45,062	\$ 47,014	\$ 48,307	\$ 52,191	\$ 60,784	\$ -	\$ -
Frontier	\$ 32,873	\$ 35,526	\$ 39,931	\$ 39,827	\$ 42,440	\$ 45,881	\$ 47,478	\$ 42,984	\$ 42,438	\$ 38,379	\$ 44,403	\$ 52,251	\$ 46,083	\$ 54,795
Virgin America	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 58,267	\$ 50,551	\$ 48,425	\$ 52,863	\$ 61,753	\$ 65,623
–sub LCC	\$ 38,885	\$ 40,387	\$ 42,548	\$ 45,788	\$ 51,762	\$ 55,916	\$ 59,070	\$ 61,032	\$ 62,849	\$ 65,293	\$ 69,676	\$ 73,481	\$ 73,369	\$ 77,568
Alaska	\$ 47,711	\$ 50,478	\$ 52,804	\$ 55,831	\$ 59,991	\$ 55,810	\$ 56,492	\$ 56,718	\$ 59,364	\$ 71,780	\$ 71,588	\$ 71,745	\$ 74,091	\$ 77,415
Hawaiian	\$ 38,782	\$ 49,322	\$ 53,713	\$ 53,580	\$ 49,873	\$ 55,486	\$ 51,539	\$ 51,371	\$ -	\$ 53,235	\$ 56,194	\$ 54,236	\$ 53,896	\$ 57,069
Allegiant	\$ -	\$ -	\$ -	\$ -	\$ 26,418	\$ 30,453	\$ 29,948	\$ 34,055	\$ 39,105	\$ 41,068	\$ 49,889	\$ 55,237	\$ 53,630	\$ 49,748
– sub Other	\$ 45,424	\$ 50,222	\$ 53,005	\$ 54,107	\$ 56,551	\$ 54,612	\$ 53,625	\$ 53,646	\$ 56,905	\$ 63,648	\$ 64,968	\$ 64,925	\$ 65,566	\$ 67,751
Total All Sectors	\$ 54,331	\$ 57,384	\$ 58,516	\$ 56,774	\$ 57,237	\$ 55,387	\$ 55,239	\$ 57,736	\$ 58,897	\$ 60,575	\$ 63,655	\$ 64,064	\$ 68,610	\$ 71,668

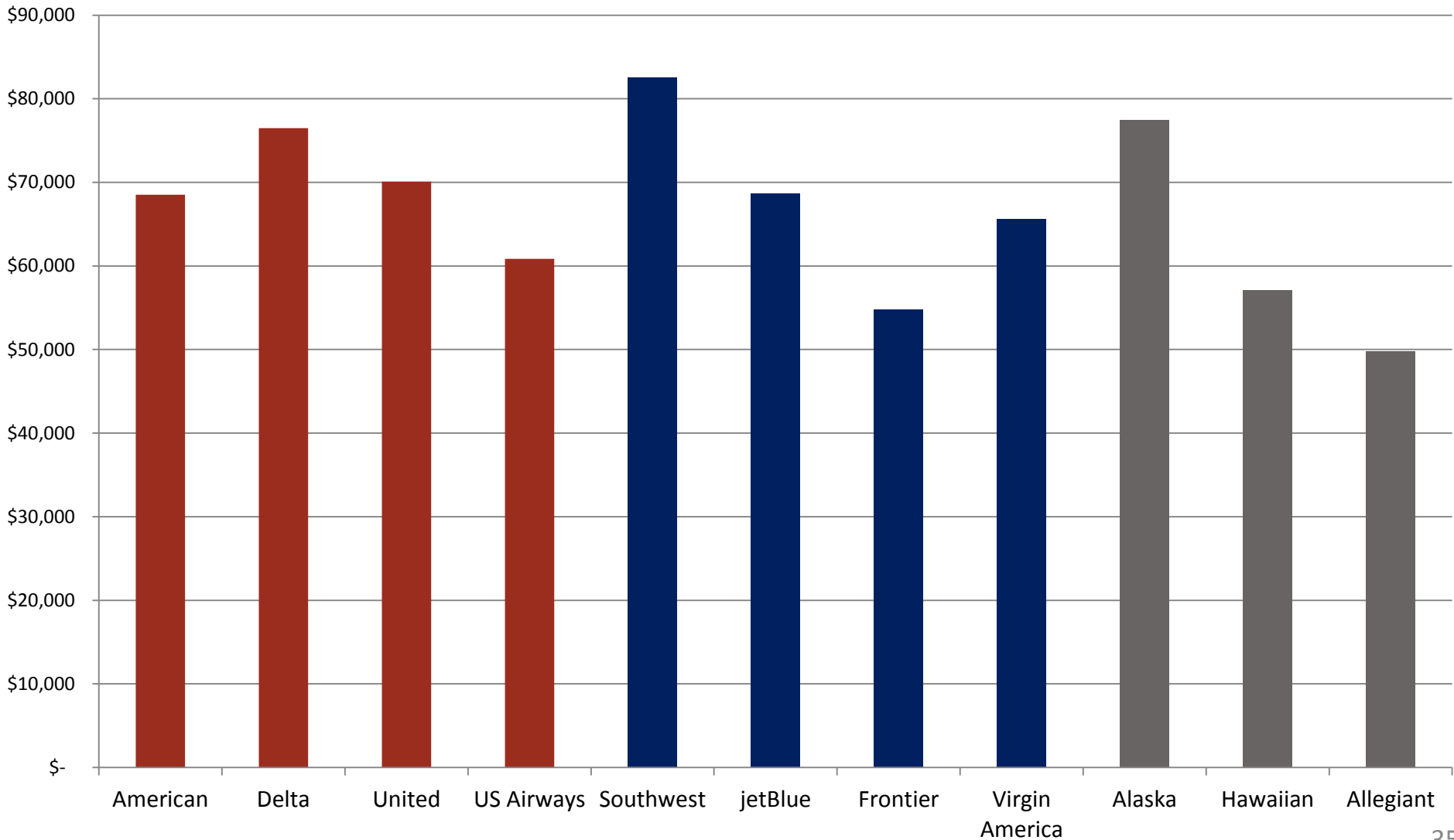
Note: Shaded data means data appear questionable.

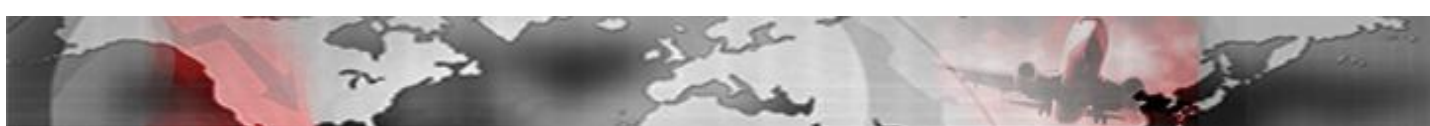
Note: 2007 Data Annualized

Data Source: US DOT Form 41 via BTS, Schedule P6 & P10.



Average Annual Wages & Salaries – All Employees (2013)



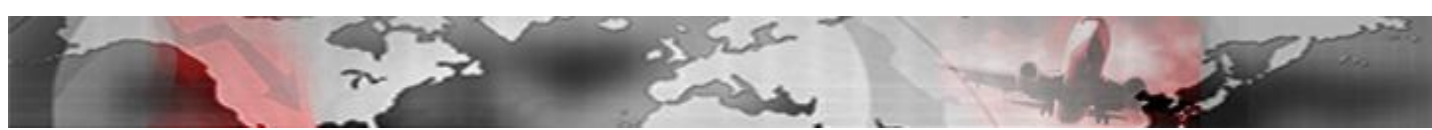


Total Pilot & Copilot Employee Equivalents

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	10,408	10,960	12,319	10,857	9,929	9,074	8,572	8,343	8,306	8,092	7,934	8,029	7,737	7,890
Continental	4,656	4,571	4,209	3,852	3,943	4,184	4,408	4,598	4,578	4,227	4,199	4,139	-	-
Delta	9,123	8,103	8,074	7,155	6,786	6,181	5,706	5,904	6,391	6,581	10,701	10,708	10,606	10,547
Northwest	5,981	6,103	5,534	5,112	4,942	4,995	4,531	4,340	4,345	4,204	-	-	-	-
United	11,404	11,262	7,992	7,688	6,374	6,133	6,277	6,338	6,337	5,581	5,515	5,490	9,899	10,255
US Airways	5,330	4,791	3,828	3,147	2,967	2,599	4,935	4,278	4,234	4,073	3,967	4,003	4,035	4,125
America West	1,641	1,650	1,675	1,727	1,851	1,850	-	-	-	-	-	-	-	-
--sub Network	48,543	47,440	43,631	39,538	36,792	35,016	34,429	33,801	34,191	32,758	32,316	32,369	32,277	32,817
Southwest	3,316	3,725	3,966	4,022	4,197	4,535	4,845	5,317	5,588	5,634	5,564	5,676	8,866	8,780
jetBlue	203	252	371	591	809	1,059	1,451	1,707	1,794	1,795	1,828	2,021	2,183	2,315
AirTran	547	642	767	860	902	1,133	1,325	1,498	1,559	1,535	1,622	1,626	-	-
Frontier	547	314	389	489	542	599	655	704	641	634	674	676	653	658
Virgin America	-	-	-	-	-	-	-	-	217	298	430	489	554	567
-- sub LCC	4,613	4,933	5,493	5,962	6,450	7,326	8,276	9,226	9,799	9,896	10,118	10,488	12,256	12,320
Alaska	1,239	1,345	1,329	1,348	1,440	1,331	1,367	1,385	1,361	1,236	1,252	1,319	1,381	1,461
Hawaiian	405	398	398	398	307	280	312	332	-	414	436	515	601	613
Allegiant	-	-	-	41	75	141	178	268	307	323	369	400	416	444
-- sub Other	1,644	1,743	1,727	1,787	1,822	1,752	1,857	1,985	1,668	1,973	2,057	2,234	2,398	2,518
Total All Sectors	54,800	54,116	50,851	47,287	45,064	44,094	44,562	45,012	45,658	44,627	44,491	45,091	46,931	47,655

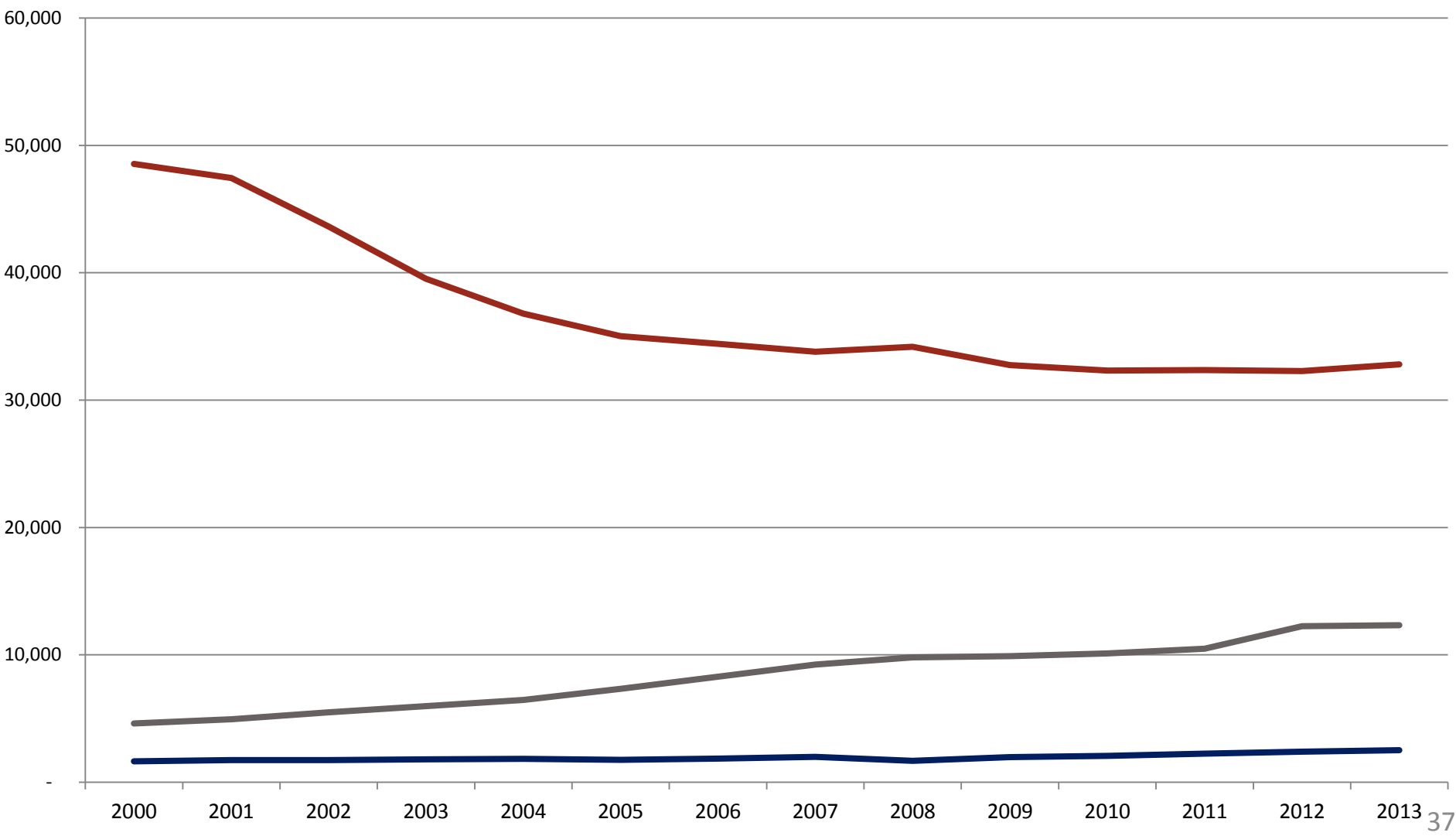
Note: Shaded data means data appear questionable.

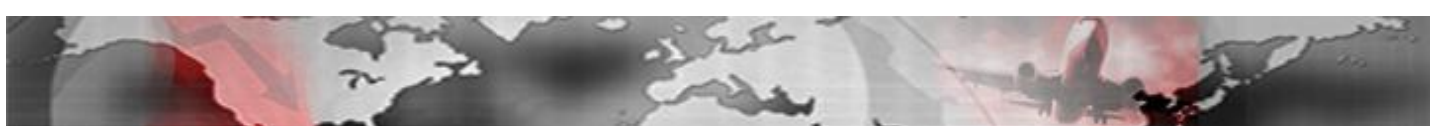
Data Source: US DOT Form 41 via BTS, Schedule P10.



Total Pilot & Copilot Employee Equivalents

— Network Carriers — LCCs — Other



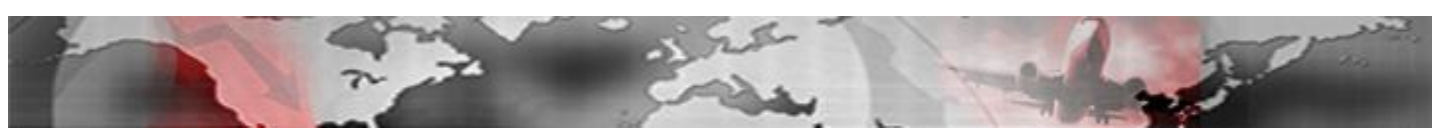


Average Annual Wages & Salaries – Pilots & Copilots

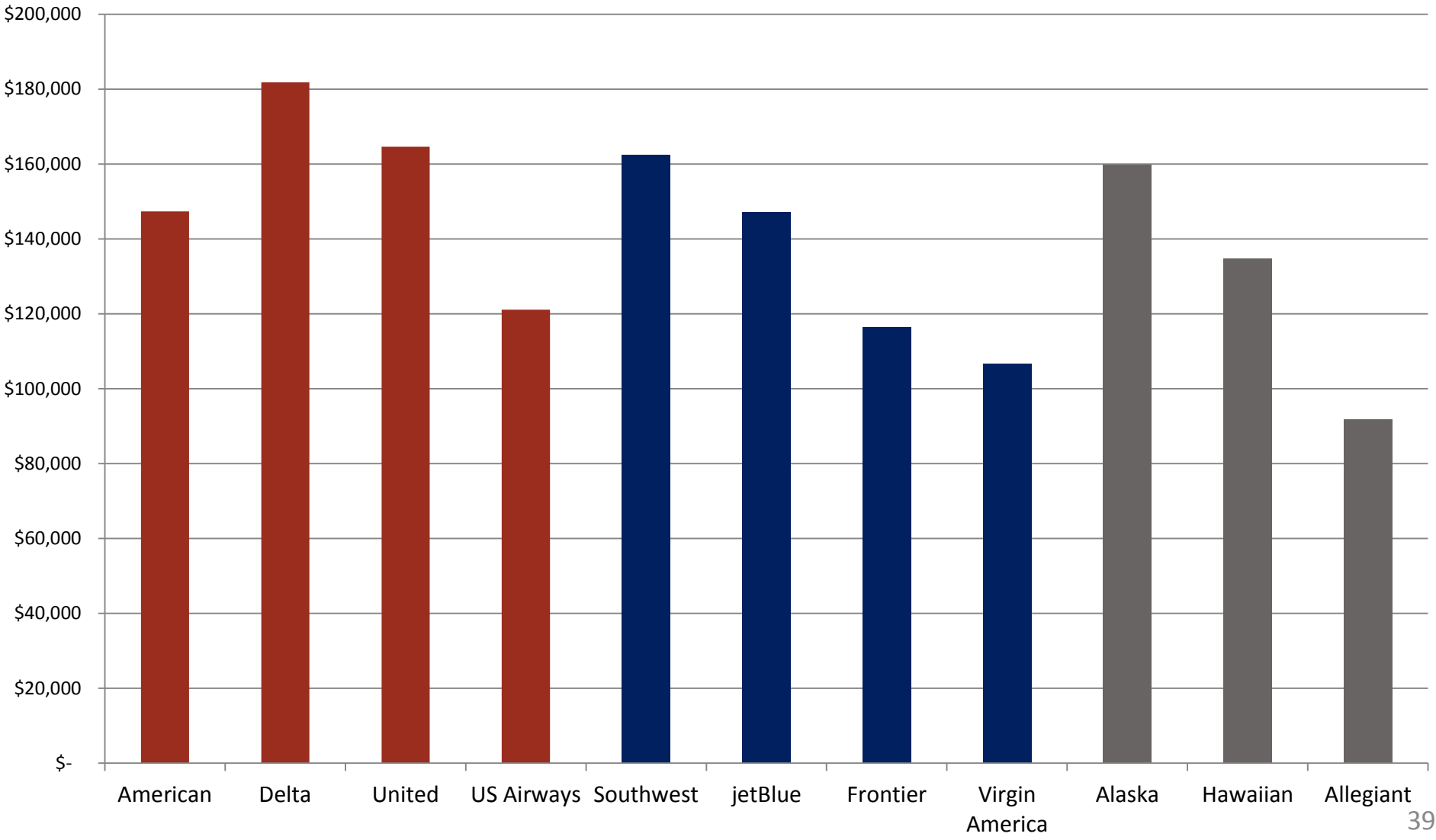
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	\$ 132,477	\$ 123,244	\$ 126,335	\$ 130,019	\$ 129,947	\$ 137,734	\$ 138,290	\$ 138,743	\$ 138,792	\$ 137,482	\$ 139,872	\$ 139,963	\$ 140,689	\$ 147,312
Continental	\$ 166,752	\$ 163,624	\$ 136,686	\$ 140,028	\$ 145,061	\$ 128,724	\$ 123,618	\$ 133,318	\$ 136,253	\$ 150,211	\$ 156,458	\$ 178,727	\$ -	\$ -
Delta	\$ 150,549	\$ 185,982	\$ 173,365	\$ 197,380	\$ 209,330	\$ 155,532	\$ 127,268	\$ 128,756	\$ 125,616	\$ 132,374	\$ 142,801	\$ 150,099	\$ 158,227	\$ 181,804
Northwest	\$ 134,441	\$ 138,427	\$ 148,084	\$ 161,931	\$ 169,208	\$ 143,618	\$ 117,556	\$ 132,009	\$ 120,798	\$ 146,675	\$ -	\$ -	\$ -	\$ -
United	\$ 132,126	\$ 138,627	\$ 184,429	\$ 116,998	\$ 132,010	\$ 115,242	\$ 114,985	\$ 115,711	\$ 119,460	\$ 125,465	\$ 124,228	\$ 125,690	\$ 143,076	\$ 164,581
US Airways	\$ 119,513	\$ 157,090	\$ 153,587	\$ 154,638	\$ 132,741	\$ 120,124	\$ 91,419	\$ 103,487	\$ 113,851	\$ 111,329	\$ 110,199	\$ 109,535	\$ 118,240	\$ 121,069
America West	\$ 99,221	\$ 99,301	\$ 92,148	\$ 92,111	\$ 100,269	\$ 101,279	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
--sub Network	\$ 136,773	\$ 146,041	\$ 150,515	\$ 145,082	\$ 150,572	\$ 133,466	\$ 120,889	\$ 126,615	\$ 127,031	\$ 133,979	\$ 136,685	\$ 142,089	\$ 144,378	\$ 160,495
Southwest	\$ 110,601	\$ 112,259	\$ 117,558	\$ 130,069	\$ 144,511	\$ 157,420	\$ 165,882	\$ 167,112	\$ 172,750	\$ 176,726	\$ 192,289	\$ 203,196	\$ 157,279	\$ 162,483
jetBlue	\$ 22,132	\$ 56,644	\$ 93,332	\$ 93,532	\$ 95,841	\$ 96,734	\$ 98,927	\$ 105,893	\$ 107,647	\$ 124,680	\$ 140,546	\$ 139,744	\$ 139,687	\$ 147,109
AirTran	\$ 68,926	\$ 75,335	\$ 85,709	\$ 89,593	\$ 98,055	\$ 95,809	\$ 96,527	\$ 99,311	\$ 100,952	\$ 104,265	\$ 108,549	\$ 128,225	\$ -	\$ -
Frontier	\$ 37,516	\$ 102,065	\$ 109,865	\$ 110,417	\$ 112,256	\$ 99,879	\$ 102,726	\$ 108,905	\$ 107,707	\$ 96,119	\$ 101,126	\$ 113,250	\$ 116,122	\$ 116,366
Virgin America	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73,576	\$ 63,993	\$ 75,869	\$ 92,070	\$ 106,630
--sub LCC	\$ 93,100	\$ 103,964	\$ 110,930	\$ 118,997	\$ 129,200	\$ 134,414	\$ 138,041	\$ 140,335	\$ 141,328	\$ 147,776	\$ 157,991	\$ 167,612	\$ 149,005	\$ 154,560
Alaska	\$ 132,140	\$ 141,808	\$ 151,734	\$ 163,211	\$ 160,974	\$ 145,953	\$ 129,620	\$ 130,022	\$ 132,877	\$ 163,096	\$ 150,061	\$ 153,530	\$ 155,024	\$ 159,858
Hawaiian	\$ 79,289	\$ 90,924	\$ 111,463	\$ 105,289	\$ 121,216	\$ 132,782	\$ 125,350	\$ 126,812	\$ -	\$ 117,351	\$ 120,097	\$ 117,354	\$ 119,225	\$ 134,667
Allegiant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,559	\$ 47,861	\$ 56,870	\$ 65,419	\$ 83,839	\$ 89,398	\$ 87,993	\$ 91,712
-- sub Other	\$ 119,120	\$ 130,189	\$ 142,453	\$ 146,566	\$ 147,649	\$ 132,102	\$ 121,036	\$ 118,392	\$ 118,887	\$ 137,507	\$ 131,830	\$ 133,707	\$ 134,423	\$ 141,709
Total All Sectors	\$ 132,567	\$ 141,695	\$ 145,965	\$ 141,849	\$ 147,394	\$ 133,569	\$ 124,080	\$ 129,065	\$ 129,802	\$ 137,194	\$ 141,306	\$ 147,610	\$ 145,078	\$ 157,968

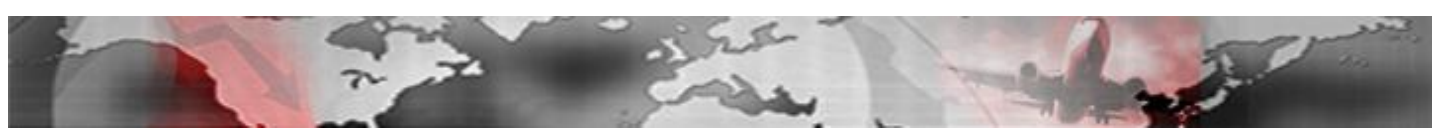
Note: Shaded data means data appear questionable.

Data Source: US DOT Form 41 via BTS, Schedule P6 & P10.



Average Annual Wages & Salaries – Pilots & Copilots (2013)



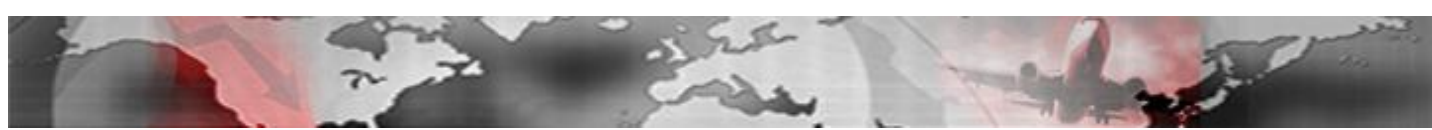


Total Flight Attendant Employee Equivalents

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	21,534	20,835	21,356	18,421	17,484	17,183	16,552	16,268	15,962	15,025	14,918	15,288	15,338	15,038
Continental	8,082	8,150	7,251	7,277	7,386	8,072	8,360	8,798	8,808	8,473	8,505	8,494	-	-
Delta	17,657	16,895	14,804	12,760	12,781	12,015	10,454	10,921	11,742	11,237	18,279	19,132	18,483	17,966
Northwest	10,753	10,363	9,243	8,403	8,636	8,860	7,869	7,680	7,298	6,748	-	-	-	-
United	23,821	23,707	18,696	16,235	15,250	15,295	14,881	15,027	13,214	12,974	12,752	12,620	21,488	21,337
US Airways	9,857	7,078	6,977	6,020	5,689	4,734	7,956	7,299	7,099	6,837	6,982	7,184	7,072	7,719
America West	1,810	2,321	2,368	2,395	2,604	2,558	-	-	-	-	-	-	-	-
--sub Network	93,514	89,349	80,695	71,511	69,830	68,717	66,072	65,993	64,123	61,294	61,436	62,718	62,381	62,060
Southwest	5,260	5,701	6,302	5,992	6,155	6,727	7,056	7,425	7,692	9,401	8,755	9,359	11,081	10,974
jetBlue	-	434	591	973	1,309	1,685	2,060	1,929	1,980	2,019	2,093	2,251	2,473	2,580
AirTran	731	742	904	1,034	1,208	1,448	1,751	1,977	1,958	2,002	2,013	2,139	-	-
Frontier	150	387	512	586	761	890	874	1,000	916	885	1,546	1,604	1,489	1,094
Virgin America	-	-	-	-	-	-	-	-	522	430	563	695	825	824
--sub LCC	6,141	7,264	8,309	8,585	9,433	10,750	11,741	12,331	13,068	14,737	14,970	16,048	15,868	15,472
Alaska	1,748	1,857	1,905	2,032	2,312	2,203	2,321	2,410	2,329	2,216	2,493	2,696	2,856	3,038
Hawaiian	894	640	640	640	799	682	899	960	-	1,022	1,068	1,221	1,465	1,643
Allegiant	-	-	-	108	103	135	210	267	339	410	403	438	548	580
-- sub Other	2,642	2,497	2,545	2,780	3,214	3,020	3,430	3,637	2,668	3,648	3,964	4,355	4,869	5,261
Total All Sectors	102,297	99,110	91,549	82,876	82,477	82,487	81,243	81,961	79,859	79,679	80,370	83,121	83,118	82,793

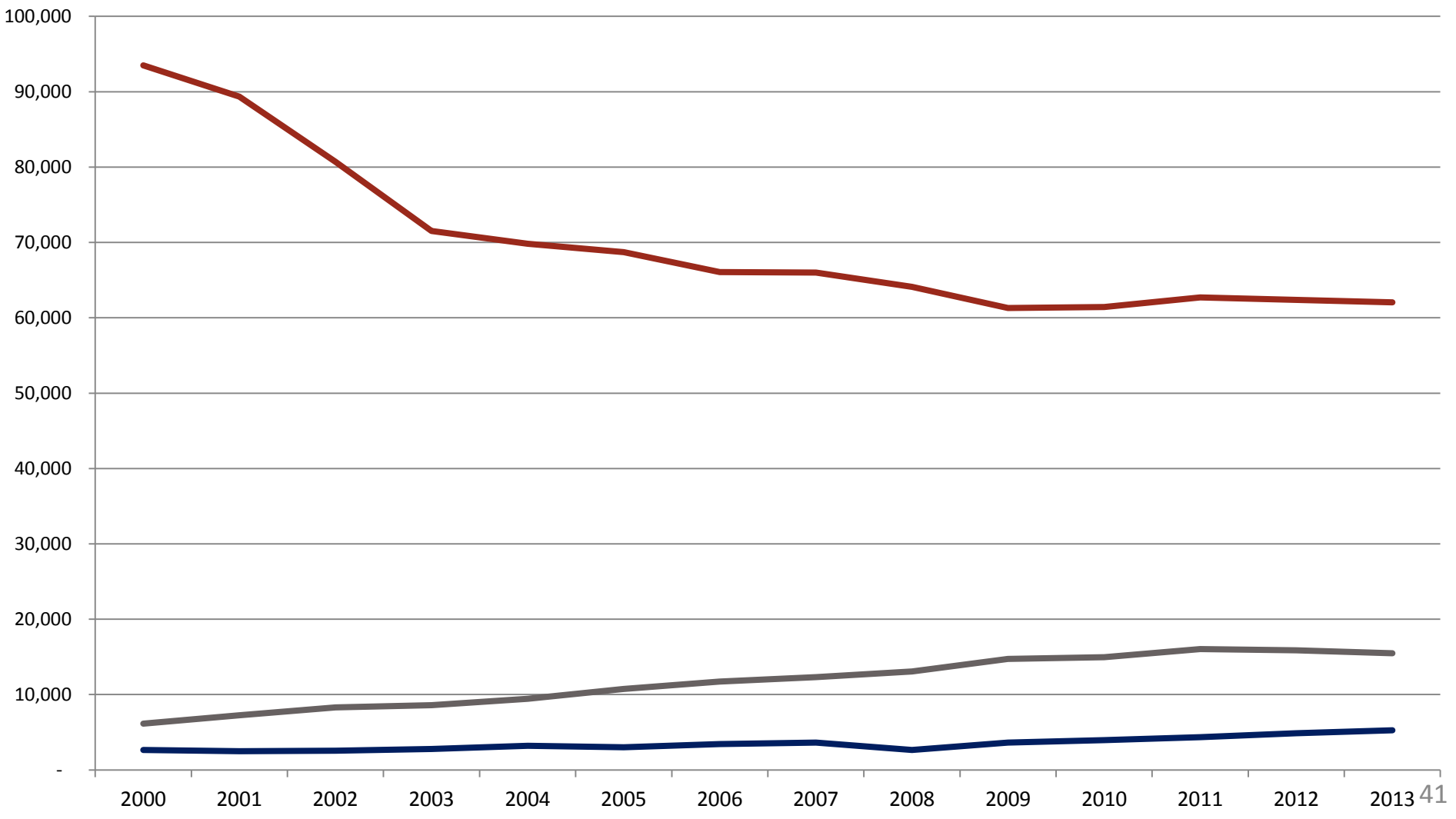
Note: Shaded data means data appear questionable.

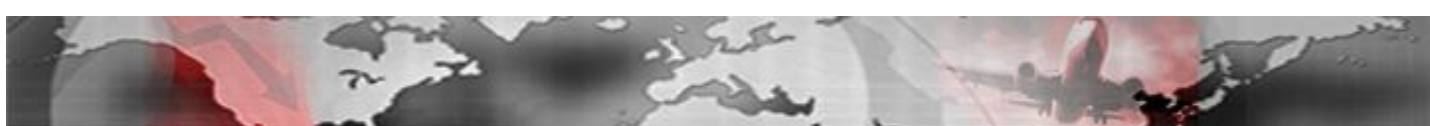
Data Source: US DOT Form 41 via BTS, Schedule P10.



Total Flight Attendant Employee Equivalents

— Network Carriers — LCCs — Other



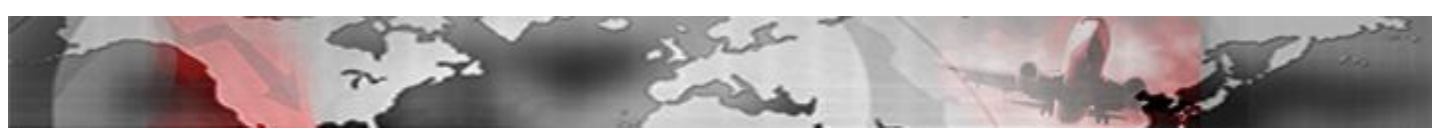


Average Annual Wages & Salaries – Flight Attendants

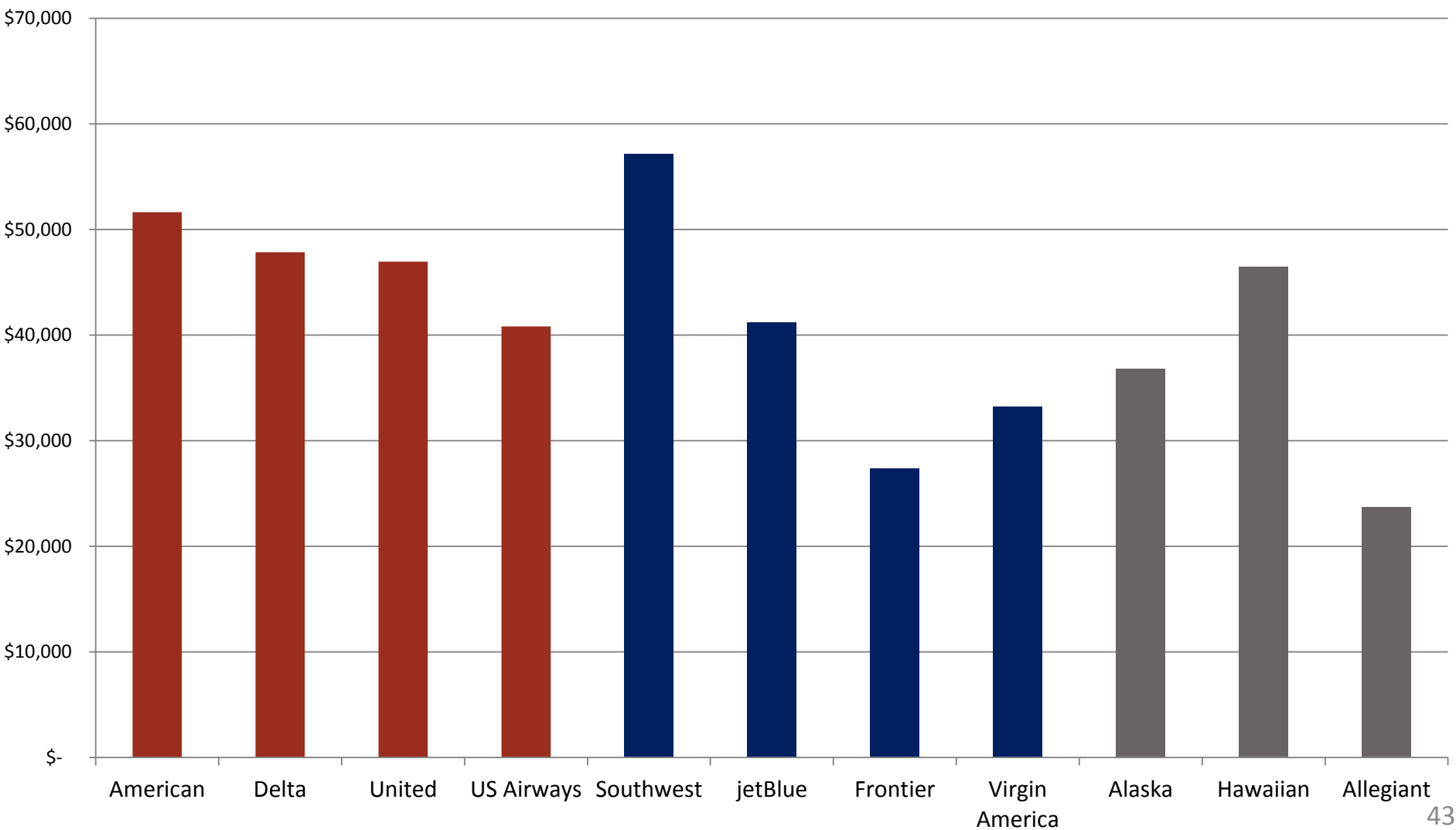
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	\$ 34,288	\$ 35,071	\$ 42,242	\$ 47,851	\$ 45,893	\$ 46,191	\$ 47,249	\$ 47,628	\$ 49,776	\$ 50,933	\$ 50,510	\$ 51,197	\$ 51,383	\$ 51,628
Continental	\$ 41,981	\$ 40,694	\$ 40,162	\$ 40,050	\$ 44,312	\$ 43,870	\$ 41,932	\$ 43,055	\$ 49,061	\$ 51,201	\$ 56,085	\$ 59,514	\$ -	\$ -
Delta	\$ 19,519	\$ 40,482	\$ 42,158	\$ 45,441	\$ 45,333	\$ 40,037	\$ 37,039	\$ 36,931	\$ 37,038	\$ 39,593	\$ 39,638	\$ 40,475	\$ 44,157	\$ 47,832
Northwest	\$ 31,951	\$ 34,218	\$ 37,331	\$ 42,425	\$ 43,184	\$ 42,329	\$ 33,747	\$ 35,674	\$ 35,938	\$ 38,443	\$ -	\$ -	\$ -	\$ -
United	\$ 35,604	\$ 32,958	\$ 44,188	\$ 34,003	\$ 39,314	\$ 35,268	\$ 36,180	\$ 35,811	\$ 40,139	\$ 40,559	\$ 40,373	\$ 37,888	\$ 50,490	\$ 46,946
US Airways	\$ 34,727	\$ 49,576	\$ 37,772	\$ 36,874	\$ 37,110	\$ 38,519	\$ 32,241	\$ 37,364	\$ 39,716	\$ 40,858	\$ 40,442	\$ 40,241	\$ 37,363	\$ 40,809
America West	\$ 28,998	\$ 24,328	\$ 25,812	\$ 26,911	\$ 25,947	\$ 26,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
–sub Network	\$ 32,175	\$ 36,818	\$ 41,060	\$ 41,220	\$ 42,392	\$ 40,665	\$ 39,053	\$ 40,031	\$ 42,671	\$ 44,196	\$ 44,799	\$ 45,120	\$ 47,345	\$ 47,574
Southwest	\$ 30,745	\$ 30,514	\$ 31,447	\$ 36,537	\$ 40,720	\$ 42,045	\$ 44,564	\$ 49,365	\$ 53,027	\$ 46,539	\$ 52,110	\$ 54,120	\$ 53,787	\$ 57,147
jetBlue	\$ -	\$ 21,987	\$ 26,468	\$ 27,043	\$ 28,494	\$ 29,120	\$ 30,916	\$ 33,129	\$ 33,014	\$ 33,787	\$ 37,248	\$ 37,987	\$ 37,591	\$ 41,203
AirTran	\$ 14,840	\$ 17,882	\$ 18,509	\$ 20,399	\$ 22,710	\$ 24,879	\$ 26,244	\$ 27,388	\$ 29,706	\$ 30,463	\$ 31,816	\$ 32,088	\$ -	\$ -
Frontier	\$ (967)	\$ (5,184)	\$ (5,562)	\$ (6,475)	\$ 10,169	\$ 24,189	\$ 28,256	\$ 29,273	\$ 31,217	\$ 29,400	\$ 18,270	\$ 19,105	\$ 19,651	\$ 27,332
Virgin America	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,269	\$ 22,095	\$ 22,450	\$ 24,186	\$ 27,655	\$ 33,237
–sub LCC	\$ 28,077	\$ 26,813	\$ 27,405	\$ 30,581	\$ 34,253	\$ 36,229	\$ 38,223	\$ 41,672	\$ 44,502	\$ 40,865	\$ 42,693	\$ 44,124	\$ 46,701	\$ 51,107
Alaska	\$ 32,153	\$ 29,627	\$ 30,603	\$ 30,794	\$ 28,671	\$ 30,032	\$ 31,884	\$ 33,149	\$ 34,795	\$ 45,084	\$ 35,165	\$ 35,869	\$ 35,433	\$ 36,775
Hawaiian	\$ 27,313	\$ 45,074	\$ 47,306	\$ 46,761	\$ 38,288	\$ 47,495	\$ 37,972	\$ 38,614	\$ -	\$ 44,169	\$ 47,010	\$ 47,089	\$ 46,671	\$ 46,426
Allegiant	\$ -	\$ -	\$ -	\$ -	\$ 61,502	\$ 62,985	\$ 27,236	\$ 29,053	\$ 30,581	\$ 30,233	\$ 36,064	\$ 39,481	\$ 38,435	\$ 23,724
– sub Other	\$ 30,515	\$ 33,586	\$ 34,804	\$ 33,273	\$ 32,114	\$ 35,449	\$ 33,195	\$ 34,291	\$ 34,259	\$ 43,158	\$ 38,448	\$ 39,378	\$ 39,152	\$ 38,350
Total All Sectors	\$ 31,886	\$ 36,003	\$ 39,646	\$ 39,852	\$ 41,061	\$ 39,896	\$ 38,685	\$ 40,023	\$ 42,689	\$ 43,533	\$ 44,093	\$ 44,627	\$ 46,742	\$ 47,648

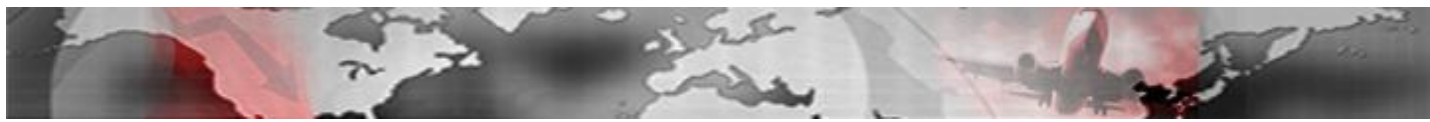
Note: Shaded data means data appear questionable.

Data Source: US DOT Form 41 via BTS, Schedule P6 & P10.

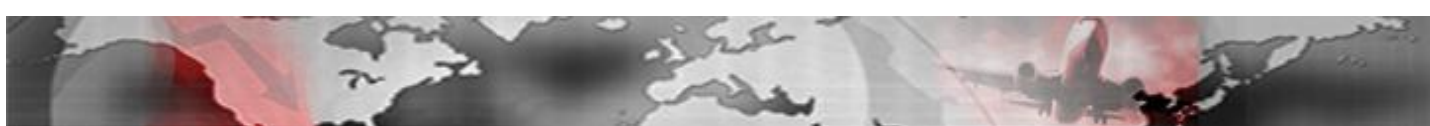


Average Annual Wages & Salaries – Flight Attendants (2013)





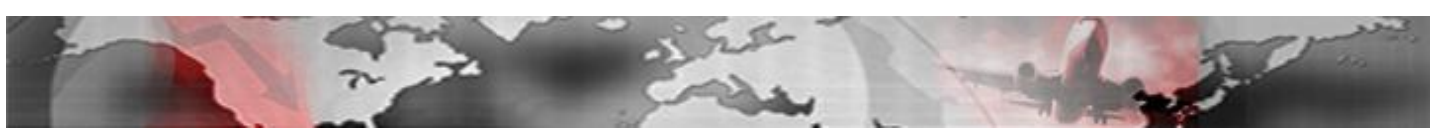
Employees Productivity



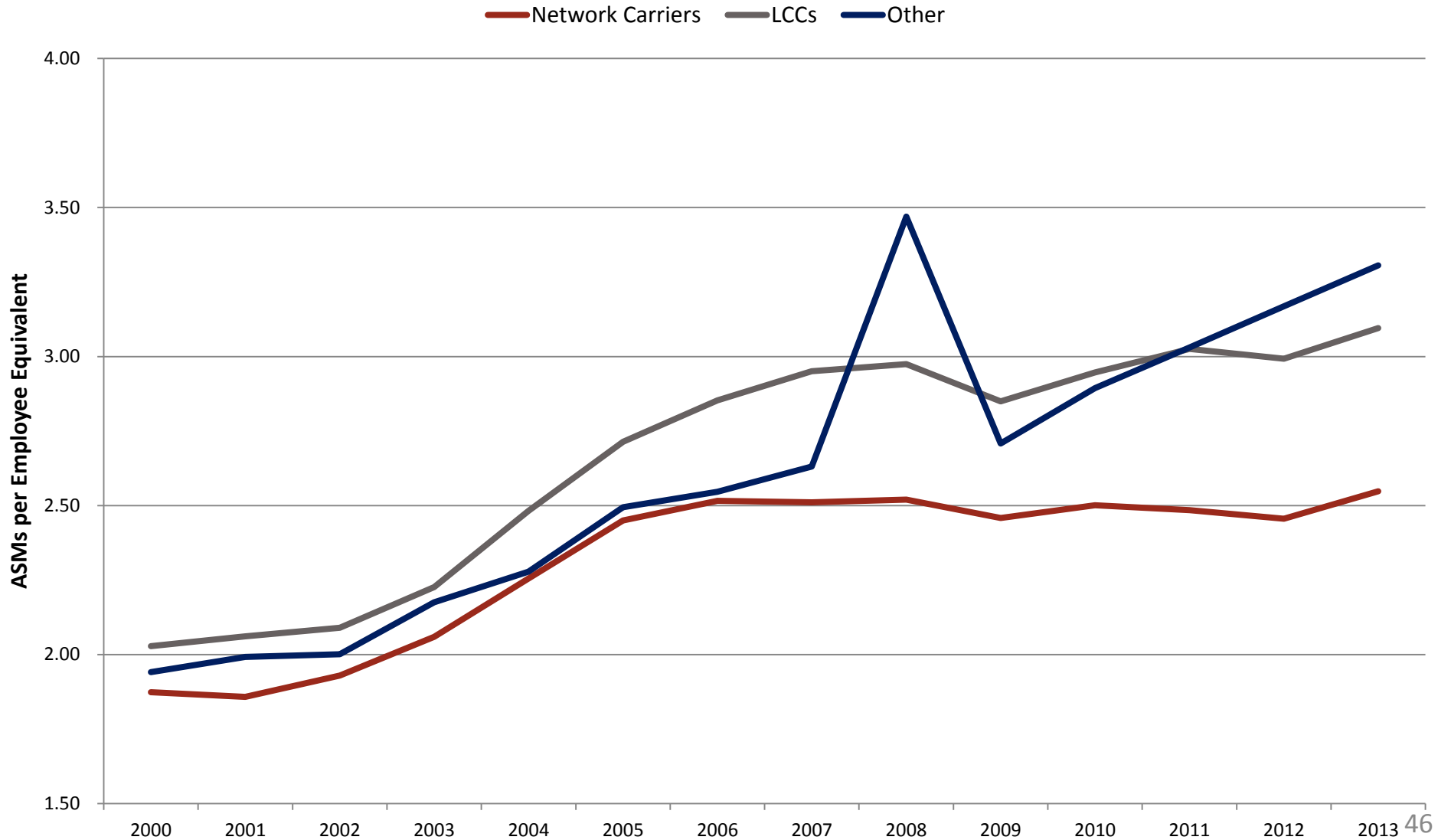
Total ASMs Produced per Employee Equivalent

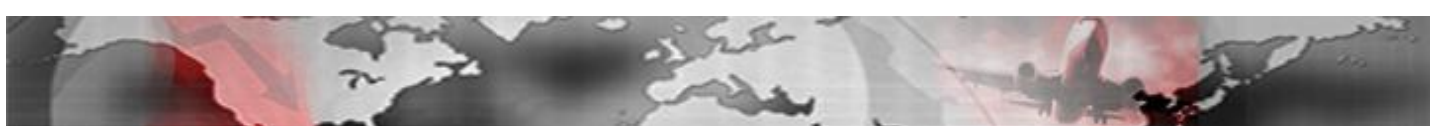
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	1.74	1.66	1.74	1.95	2.19	2.35	2.39	2.37	2.31	2.28	2.34	2.32	2.37	2.60
Continental	1.97	1.93	2.02	1.98	2.19	2.30	2.38	2.42	2.44	2.44	2.52	2.73	-	-
Delta	2.06	2.02	2.02	2.04	2.26	2.56	2.75	2.70	2.72	2.64	2.62	2.54	2.56	2.69
Northwest	2.01	1.97	2.09	2.24	2.38	2.55	2.79	2.91	2.90	2.52	-	-	-	-
United	1.84	1.76	1.97	2.19	2.39	2.48	2.60	2.57	2.64	2.63	2.65	2.56	2.46	2.44
US Airways	1.56	1.96	1.80	1.93	2.04	2.52	1.39	1.59	2.27	2.26	2.32	2.30	2.38	2.42
America West	2.22	2.21	2.19	2.15	2.26	2.51	-	-	-	-	-	-	-	-
--sub Network	1.87	1.86	1.93	2.06	2.25	2.45	2.52	2.51	2.52	2.46	2.50	2.48	2.46	2.55
Southwest	2.09	2.12	2.07	2.16	2.43	2.71	2.88	2.96	2.98	2.82	2.88	2.88	2.83	2.91
jetBlue	1.99	2.01	2.81	3.15	3.24	3.18	3.08	3.31	3.11	3.01	3.10	3.17	3.25	3.35
AirTran	1.47	1.56	1.78	1.89	2.06	2.38	2.56	2.73	2.88	2.84	2.92	3.19	-	-
Frontier	2.31	2.18	2.16	2.27	2.37	2.43	2.60	2.41	2.46	2.21	2.56	2.77	2.69	3.21
Virgin America	-	-	-	-	-	-	-	-	4.59	4.71	4.32	4.66	5.26	4.95
--sub LCC	2.03	2.06	2.09	2.23	2.48	2.71	2.85	2.95	2.97	2.85	2.95	3.03	2.99	3.10
Alaska	1.82	1.77	1.91	2.08	2.25	2.41	2.50	2.50	2.52	2.60	2.83	2.97	3.07	3.21
Hawaiian	2.27	2.75	2.27	2.51	2.31	2.72	2.48	2.78	-	2.67	2.67	2.82	3.02	3.21
Allegiant	-	-	-	2.06	2.69	2.83	3.28	3.29	3.22	3.44	3.81	3.92	4.06	4.04
-- sub Other	1.94	1.99	2.00	2.17	2.28	2.49	2.55	2.63	3.47	2.71	2.89	3.03	3.17	3.31
Total All Sectors	1.89	1.88	1.95	2.08	2.28	2.49	2.57	2.59	2.63	2.54	2.60	2.61	2.59	2.69

Data Source: US DOT Form 41 via BTS, Schedule P10 & T2.



Total ASMs Produced per Employee Equivalent

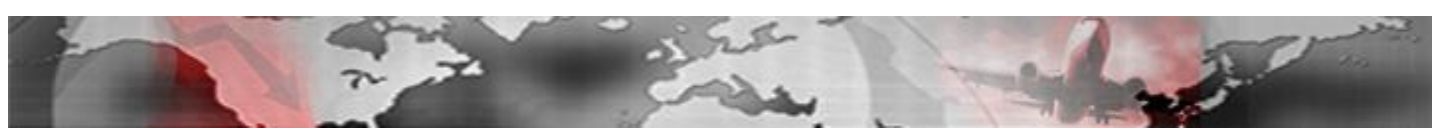




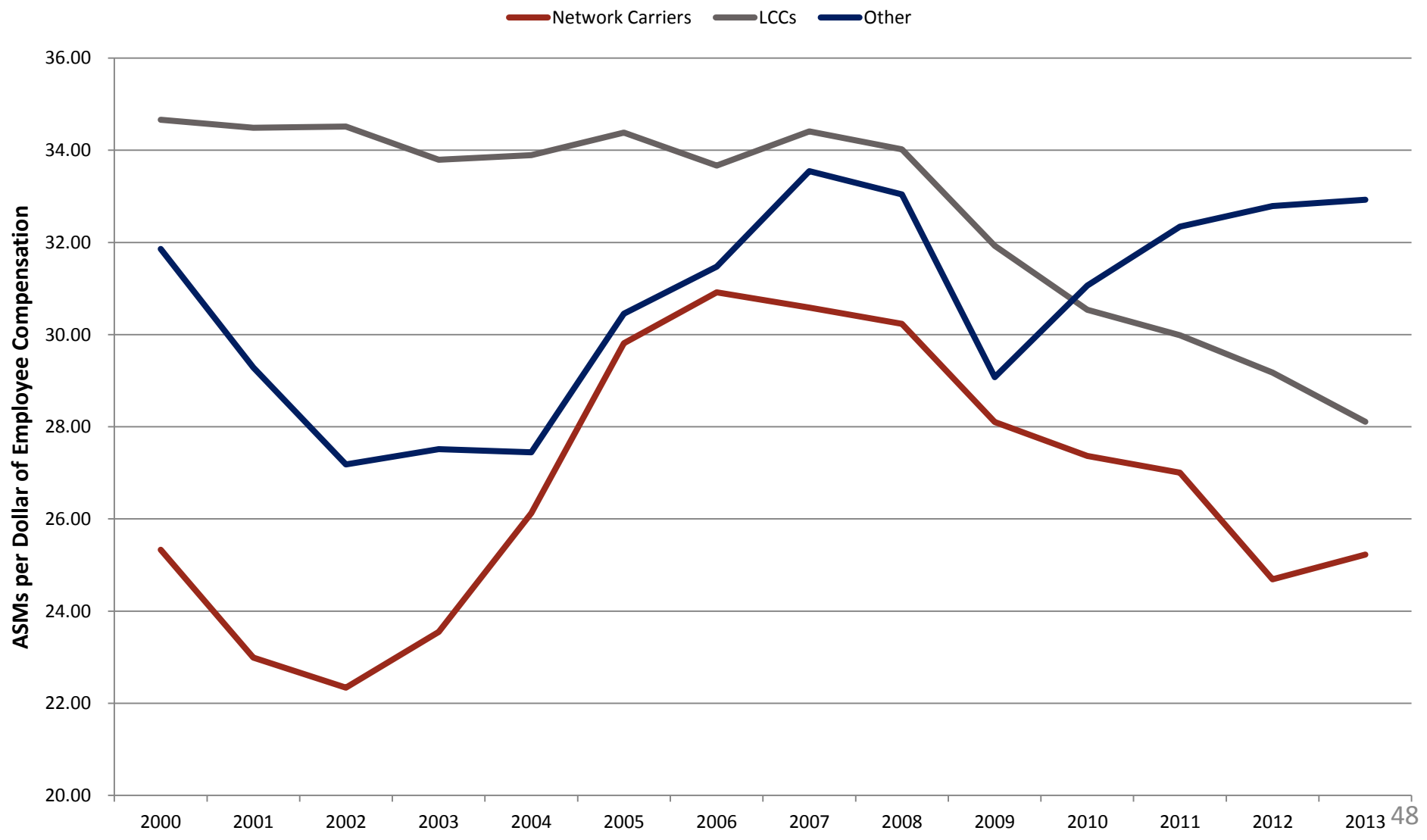
Total ASMs Produced per \$ of Employee Compensation

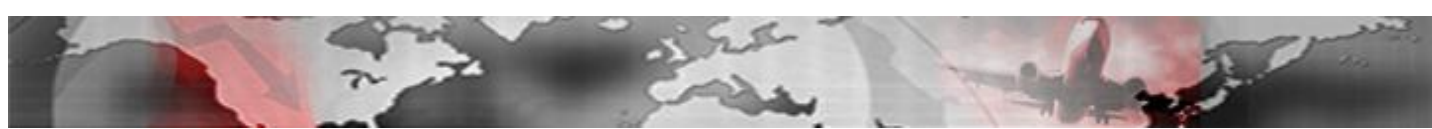
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	23.95	21.99	20.77	23.19	26.85	27.38	26.91	26.49	25.81	23.40	23.59	23.13	23.36	27.43
Continental	30.31	29.01	28.47	27.54	29.26	32.58	32.61	31.62	33.89	31.21	29.87	29.20	-	-
Delta	26.86	24.37	23.18	20.89	22.84	29.96	33.31	33.92	34.39	30.13	28.76	28.36	25.92	24.49
Northwest	27.43	24.07	23.61	22.47	23.42	23.89	30.78	32.81	31.25	27.53	-	-	-	-
United	24.06	21.14	20.25	24.56	27.77	32.98	31.76	31.30	29.52	30.10	27.42	27.23	23.57	23.82
US Airways	18.72	17.78	18.70	21.04	24.01	35.56	21.52	22.38	31.21	30.78	30.16	30.14	28.27	27.47
America West	45.22	41.28	42.73	40.51	43.42	41.08	-	-	-	-	-	-	-	-
--sub Network	25.33	22.99	22.34	23.55	26.13	29.81	30.92	30.59	30.24	28.10	27.37	27.00	24.69	25.23
Southwest	33.47	33.07	32.71	30.81	29.95	30.08	28.99	29.49	29.24	26.97	25.41	24.83	25.62	24.64
jetBlue	38.63	46.25	46.18	47.16	51.20	51.02	47.19	45.80	42.45	38.36	36.56	36.96	36.25	35.65
AirTran	39.55	37.79	38.86	40.45	40.58	43.00	44.55	45.87	45.66	43.93	41.96	39.67	-	-
Frontier	50.34	45.76	40.76	42.73	42.57	40.44	42.24	43.50	44.75	44.59	46.93	42.70	41.57	40.94
Virgin America	-	-	-	-	-	-	-	67.98	53.89	64.02	60.36	60.62	60.12	54.10
- sub LCC	34.66	34.49	34.52	33.79	33.89	34.38	33.67	34.41	34.02	31.93	30.54	29.99	29.18	28.11
Alaska	28.34	26.15	25.99	25.50	25.74	28.60	28.85	29.73	29.57	24.78	27.50	28.69	28.31	28.77
Hawaiian	43.89	39.91	30.60	32.21	30.79	33.00	33.70	39.10	37.04	34.19	32.92	35.75	37.00	37.13
Allegiant	-	-	-	-	66.60	64.60	74.13	64.74	57.35	56.56	54.44	50.63	53.09	47.71
- sub Other	31.86	29.29	27.18	27.51	27.44	30.45	31.47	33.55	33.04	29.08	31.06	32.34	32.79	32.93
Total All Sectors	26.06	23.92	23.38	24.64	27.02	30.45	31.38	31.35	31.02	28.84	28.12	27.83	25.92	26.19

Data Source: US DOT Form 41 via BTS, Schedule P6 & T2.



Total ASMs Produced per \$ of Employee Compensation



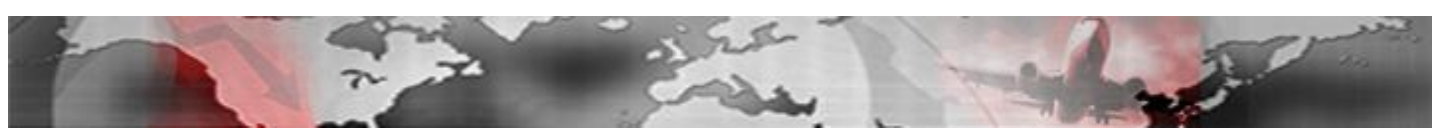


Total Passengers per Full-time Employee Equivalent

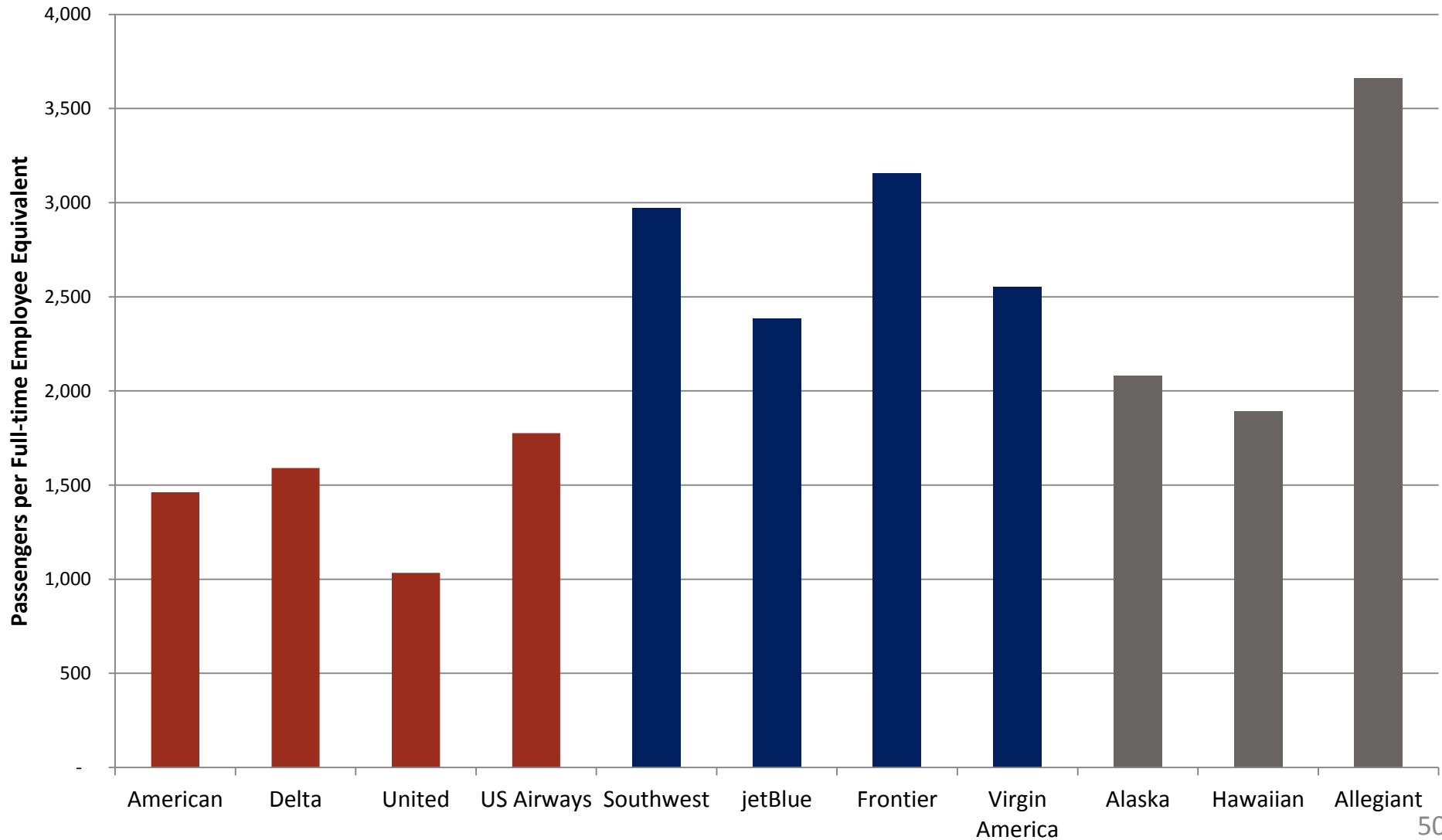
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	932	847	951	1,049	1,154	1,309	1,350	1,368	1,309	1,290	1,316	1,295	1,340	1,461
Continental	1,069	1,015	1,046	1,014	1,097	1,148	1,188	1,197	1,156	1,137	1,154	1,231	-	-
Delta	1,481	1,343	1,392	1,429	1,510	1,649	1,617	1,545	1,513	1,463	1,449	1,420	1,489	1,590
Northwest	1,104	1,049	1,159	1,308	1,442	1,571	1,786	1,814	1,680	1,378	-	-	-	-
United	880	801	908	1,061	1,165	1,179	1,260	1,240	1,225	1,204	1,175	1,086	1,052	1,033
US Airways	1,403	1,651	1,502	1,543	1,600	1,975	1,674	1,689	1,677	1,628	1,679	1,679	1,737	1,775
America West	1,637	1,634	1,582	1,547	1,582	1,823	-	-	-	-	-	-	-	-
--sub Network	1,122	1,061	1,124	1,209	1,306	1,426	1,441	1,434	1,390	1,334	1,350	1,334	1,336	1,393
Southwest	2,536	2,391	2,170	2,242	2,562	2,805	2,995	3,028	2,942	2,908	3,106	3,065	2,962	2,972
jetBlue	1,628	1,444	1,937	2,061	2,005	1,967	1,996	2,193	2,144	2,116	2,160	2,245	2,346	2,384
AirTran	1,870	1,961	2,044	2,179	2,267	2,573	2,704	2,861	2,981	2,919	3,004	3,187	-	-
Frontier	1,658	1,398	1,556	1,705	1,772	1,939	2,215	1,993	2,154	1,989	2,145	2,478	2,420	3,154
Virgin America	-	-	-	-	-	-	-	-	2,617	2,637	2,198	2,367	2,612	2,551
--sub LCC	2,398	2,239	2,107	2,183	2,395	2,581	2,720	2,773	2,739	2,690	2,818	2,860	2,794	2,847
Alaska	1,419	1,351	1,396	1,501	1,646	1,808	1,844	1,814	1,746	1,746	1,909	1,997	2,019	2,080
Hawaiian	1,911	2,026	2,037	1,975	1,794	2,045	1,913	2,141	-	2,296	2,216	2,032	1,950	1,892
Allegiant	-	-	-	1,663	1,925	2,139	2,601	2,888	3,227	3,470	3,711	3,913	3,877	3,661
-- sub Other	1,555	1,506	1,552	1,608	1,689	1,876	1,908	1,977	2,643	2,076	2,196	2,211	2,209	2,208
Total All Sectors	1,233	1,178	1,239	1,340	1,457	1,604	1,656	1,674	1,662	1,609	1,651	1,652	1,650	1,709

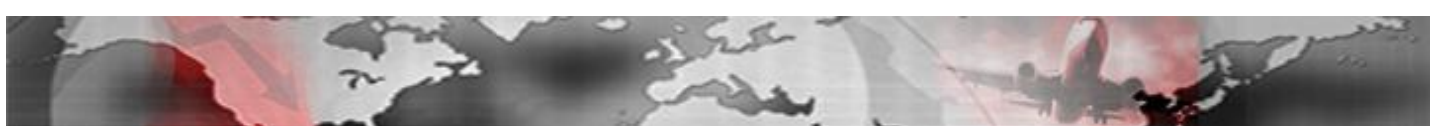
Note: Shaded data means data appear questionable.

Data Source: US DOT Form 41 via BTS, Schedule T1 & P10.



Total Passengers per Full-time Employee Equivalent (2013)





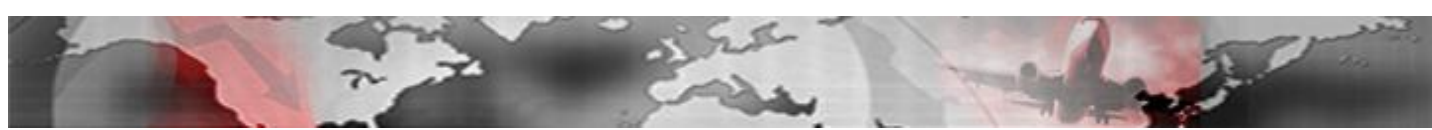
Total ASMs Produced per \$ of Total Pilot Compensation

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	75.4	71.7	70.3	76.2	86.7	89.7	91.2	90.3	89.6	86.2	86.4	84.8	93.5	92.9
Continental	93.3	93.1	113.3	88.2	96.5	109.1	121.2	120.6	119.3	108.5	114.6	107.4	-	-
Delta	83.8	74.7	66.0	54.7	59.2	84.7	98.2	129.3	121.0	105.9	93.2	90.1	80.8	73.5
Northwest	91.2	81.4	78.4	70.5	71.8	75.0	97.1	104.5	106.6	82.0	-	-	-	-
United	85.2	70.0	64.5	88.3	105.2	127.1	128.4	125.4	114.5	108.1	113.6	121.8	102.8	86.0
US Airways	57.0	51.5	49.7	61.5	74.6	109.8	70.2	78.4	101.0	102.6	107.4	108.3	109.4	109.7
American West	130.5	124.4	131.4	122.4	114.9	114.9	-	-	-	-	-	-	-	-
--sub Network	81.7	73.4	70.9	73.2	81.3	96.1	105.4	110.5	106.6	97.6	98.9	97.6	93.3	85.2
Southwest	130.3	124.7	118.8	99.7	94.4	90.3	82.7	86.2	83.6	76.9	70.6	70.2	70.5	68.7
jetBlue	208.9	177.0	157.4	159.9	174.6	172.1	140.7	122.9	113.2	99.7	94.5	92.2	86.9	81.3
AirTran	119.4	100.4	104.0	105.8	106.6	111.2	114.7	118.1	117.4	112.7	106.7	94.5	-	-
Frontier	159.9	119.6	99.1	104.3	115.6	125.9	128.3	132.5	141.3	141.3	132.0	125.9	142.4	129.4
Virgin America	-	-	-	-	-	-	-	-	-	191.2	174.9	168.8	159.7	138.9
--sub LCC	131.6	123.8	118.5	106.0	104.9	103.3	95.9	98.5	97.2	89.2	83.2	81.6	78.9	75.6
Alaska	81.6	73.2	71.2	66.4	67.6	77.0	85.6	86.2	94.1	70.0	83.0	82.8	82.9	82.1
Hawaiian	173.3	145.8	99.7	111.1	109.0	122.9	127.4	151.0	141.7	116.4	112.8	117.0	110.1	112.9
Allegiant	-	-	-	-	-	-	229.6	210.6	185.0	191.5	155.6	133.3	147.6	140.8
-- sub Other	97.5	86.5	77.3	75.6	77.5	89.7	98.2	103.4	109.3	86.3	96.0	95.2	96.0	95.9
Total All Sectors	84.8	76.8	74.4	76.3	83.7	96.8	103.3	107.7	104.8	95.2	95.1	93.6	89.9	83.4

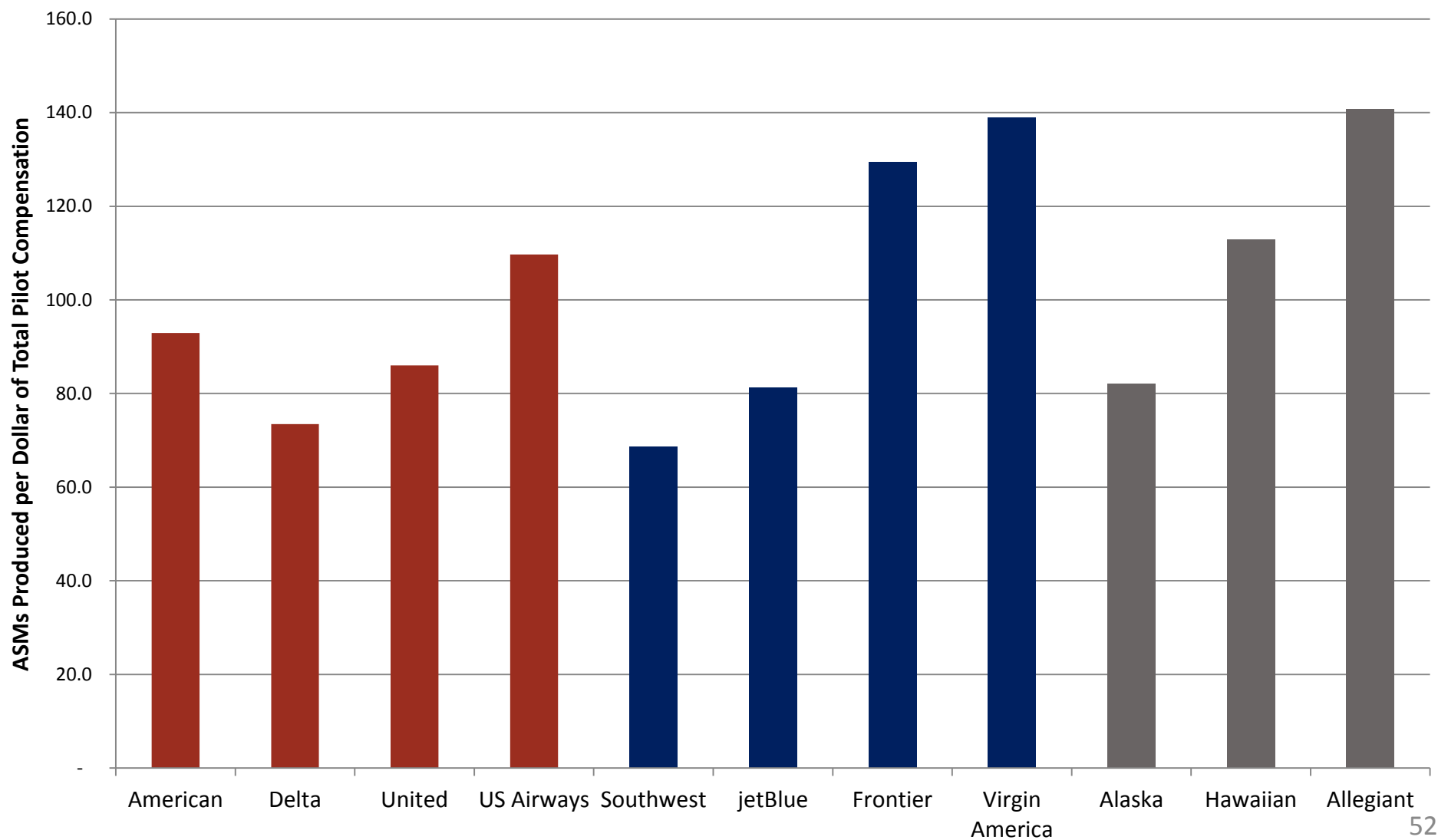
Notes: The full effect of each Delta's and Northwest's restructuring of financials and operations are not fully reflected in 2006.

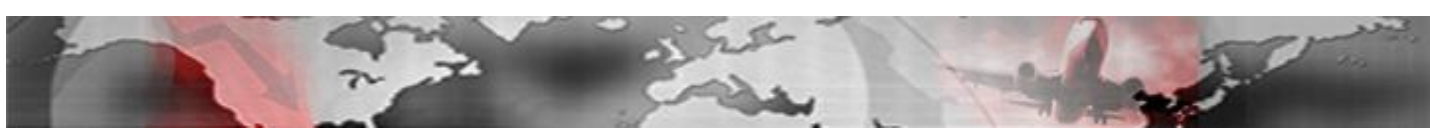
Pilot Cost includes: salaries and wages, benefits and pensions, payroll taxes and personnel expenses impacted by collective bargaining terms.

Data Source: US DOT Form 41, Schedules T2 & P52.

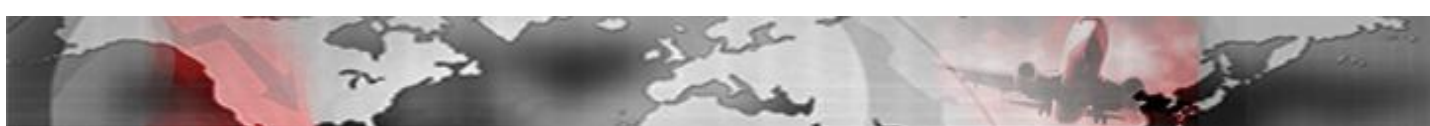


Total ASMs Produced per \$ of Total Pilot Compensation (2013)





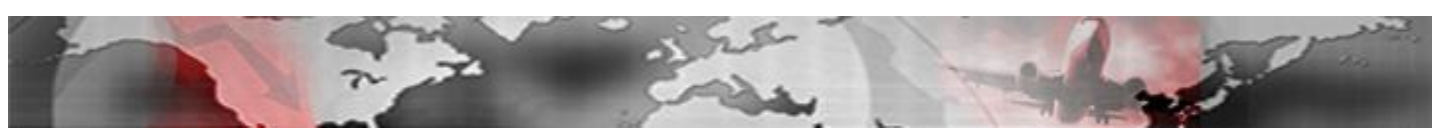
Aircraft & Related



Total Operating Fleet Count

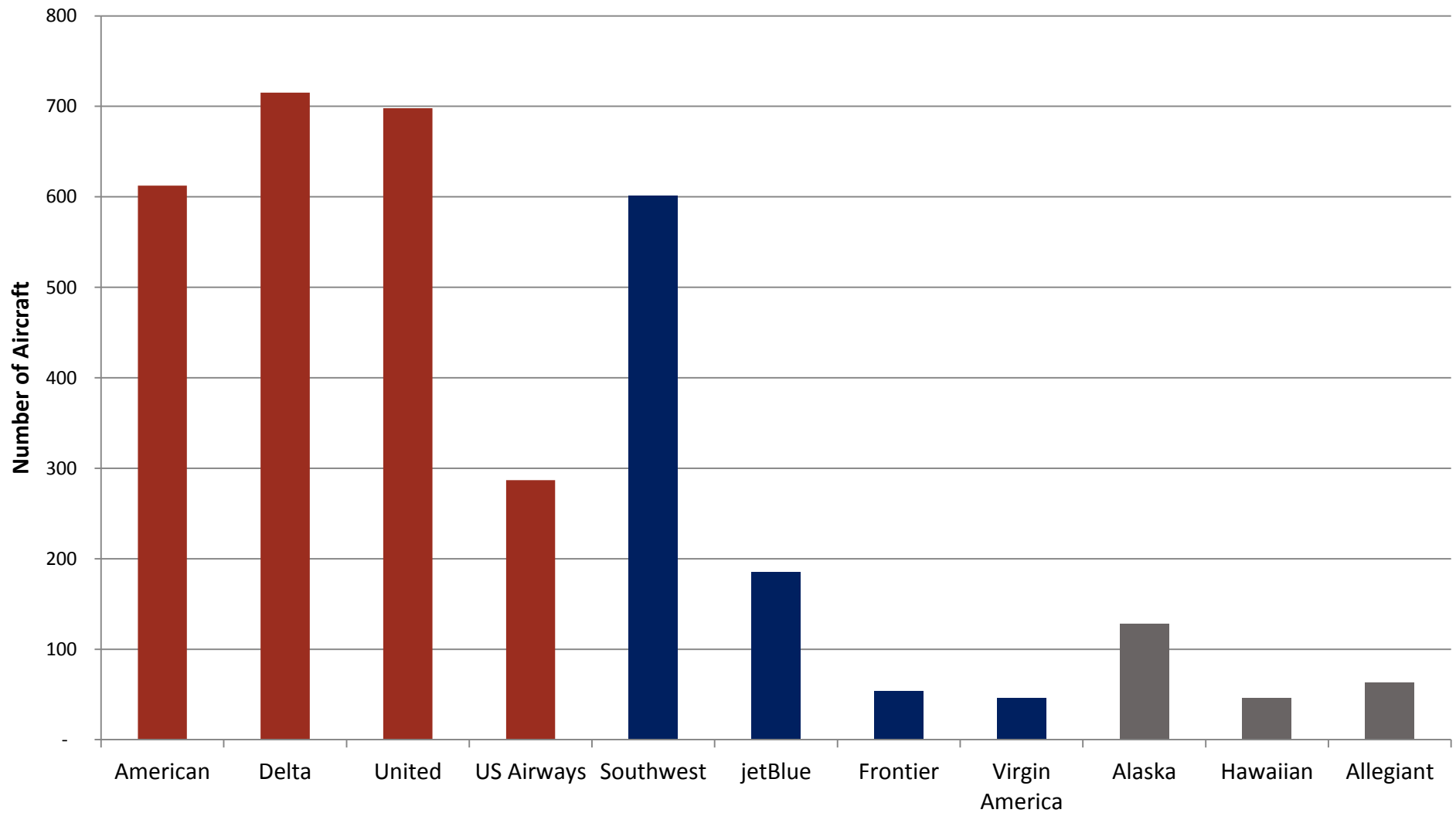
(All aircraft)

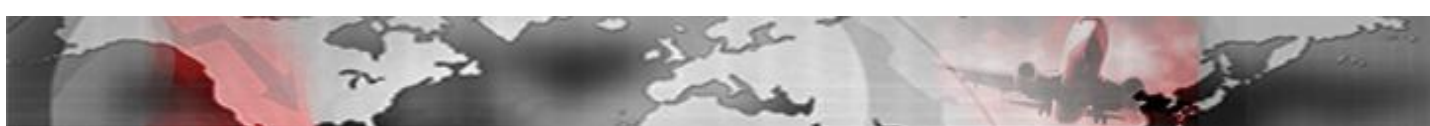
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	708	711	818	755	695	708	685	660	648	606	614	615	597	612
Continental	360	357	352	339	343	336	349	353	358	337	325	344	-	-
Delta	600	625	597	533	422	427	371	435	431	442	722	710	707	715
Northwest	420	435	444	429	434	420	373	370	338	303	-	-	-	-
United	601	597	556	551	519	462	460	453	445	382	360	358	698	698
US Airways	397	307	305	276	289	287	239	262	359	352	343	339	342	287
America West	129	143	107	141	139	140	136	97	-	-	-	-	-	-
-sub Network	3,214	3,176	3,181	3,023	2,840	2,781	2,614	2,631	2,579	2,423	2,365	2,367	2,344	2,313
Southwest	325	354	365	380	404	432	462	500	535	541	543	554	621	601
jetBlue	5	16	27	43	60	77	106	128	175	148	153	165	174	185
AirTran	48	53	61	69	78	92	114	132	136	133	135	136	-	-
Frontier	18	21	15	36	42	47	51	57	59	67	44	25	59	53
Virgin America	-	-	-	-	-	-	-	3	19	25	28	27	32	46
- sub LCC	396	444	469	528	583	648	733	820	923	914	903	907	886	886
Alaska	91	158	102	107	108	110	111	113	113	114	115	114	120	128
Hawaiian	29	32	22	28	25	25	25	28	31	33	35	35	42	45
Allegiant	1	2	2	3	8	12	11	26	33	39	47	52	60	63
- sub Other	121	192	126	138	141	146	147	167	177	187	197	202	221	236
Total All Sectors	3,732	3,811	3,776	3,689	3,563	3,575	3,494	3,618	3,679	3,523	3,465	3,475	3,451	3,434



Total Operating Fleet Count

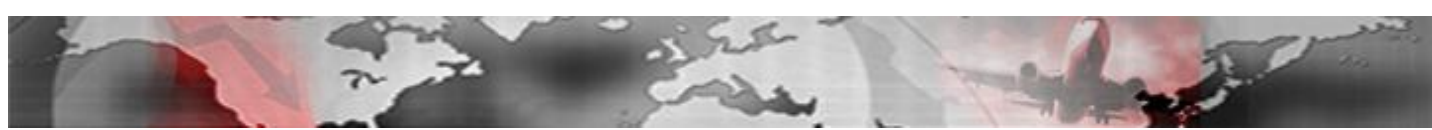
(All aircraft)





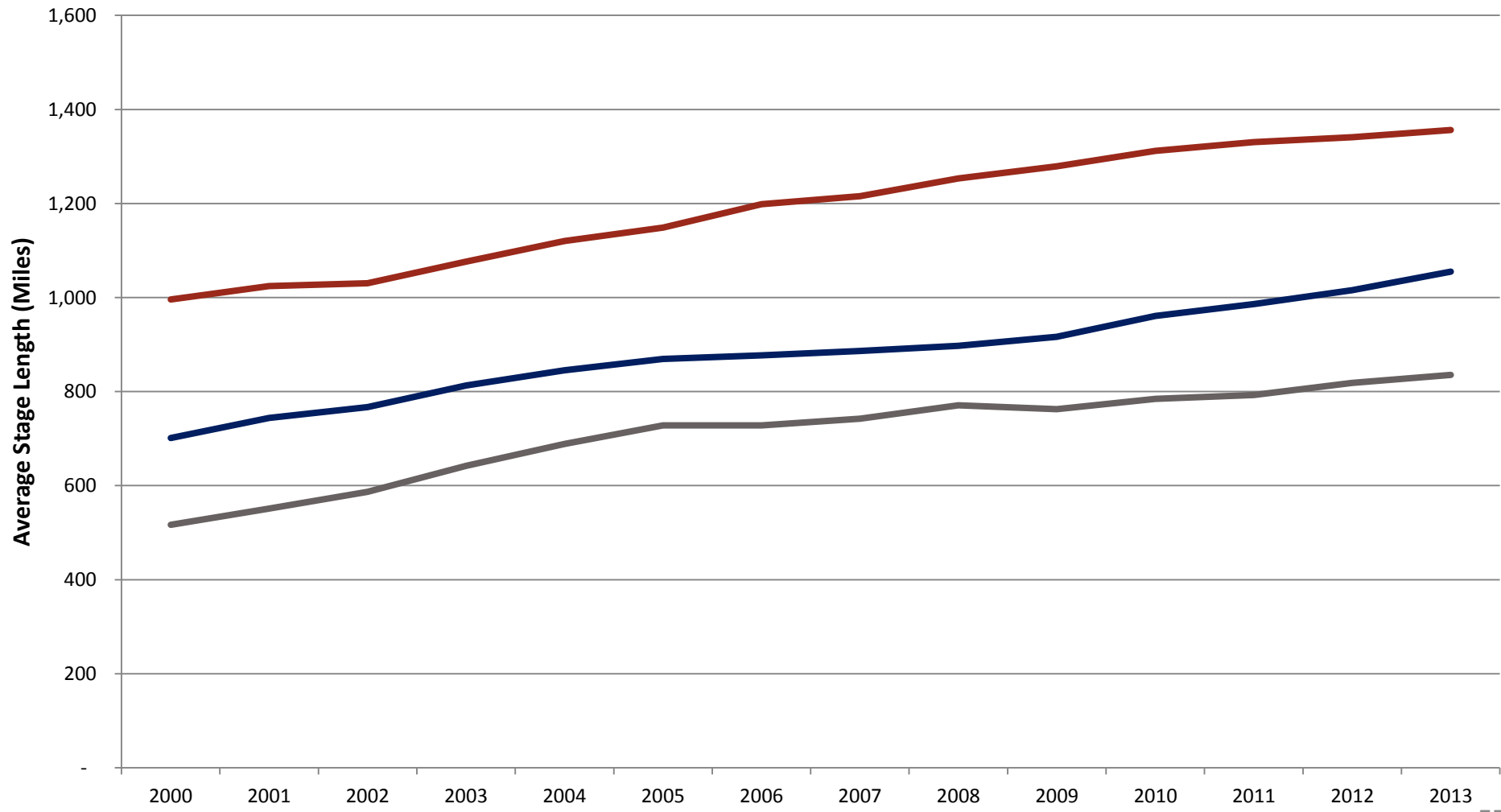
Average Stage Length Flown (All aircraft)

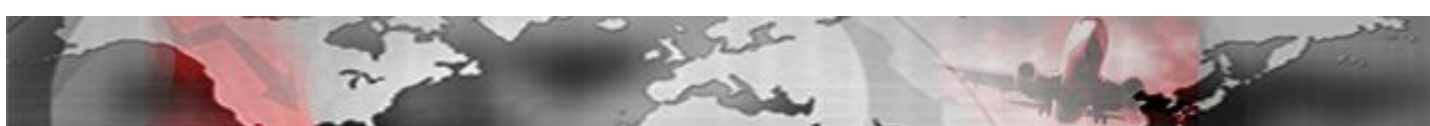
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	1,164	1,179	1,117	1,173	1,251	1,248	1,262	1,251	1,254	1,263	1,287	1,303	1,302	1,308
Continental	1,154	1,178	1,216	1,266	1,320	1,381	1,423	1,443	1,492	1,549	1,613	1,606	-	-
Delta	871	885	893	948	984	1,039	1,170	1,237	1,282	1,290	1,240	1,239	1,221	1,196
Northwest	914	928	921	915	925	961	978	1,003	1,085	1,142	-	-	-	-
United	1,145	1,181	1,224	1,255	1,293	1,368	1,364	1,371	1,402	1,446	1,541	1,614	1,661	1,702
US Airways	639	667	685	762	782	777	859	880	955	972	981	990	1,004	1,015
America West	878	894	949	1,006	1,052	1,028	1,026	1,043	-	-	-	-	-	-
--sub Network	996	1,024	1,030	1,077	1,120	1,149	1,199	1,215	1,253	1,279	1,312	1,330	1,341	1,356
Southwest	492	515	538	559	577	608	622	630	636	639	648	664	692	703
jetBlue	831	986	1,151	1,274	1,338	1,358	1,185	1,132	1,113	1,073	1,098	1,088	1,083	1,087
AirTran	534	539	557	597	627	655	652	695	728	738	758	774	-	-
Frontier	835	863	849	863	953	939	904	926	911	885	965	949	966	906
Virgin America	-	-	-	-	-	-	-	1,458	1,278	1,392	1,546	1,571	1,567	1,475
-- sub LCC	517	551	587	642	689	728	728	742	771	763	784	793	819	836
Alaska	789	797	829	866	886	898	919	926	979	1,035	1,085	1,114	1,161	1,178
Hawaiian	444	510	498	601	619	657	639	675	614	562	614	700	744	838
Allegiant	256	271	587	879	1,004	1,055	1,005	942	881	875	914	901	913	963
-- sub Other	701	744	767	813	846	869	877	886	897	917	961	986	1,015	1,055
Total All Sectors	935	955	966	1,005	1,039	1,061	1,087	1,093	1,115	1,126	1,154	1,170	1,186	1,201



Average Stage Length Flown (All aircraft)

— Network Carriers — LCCs — Other

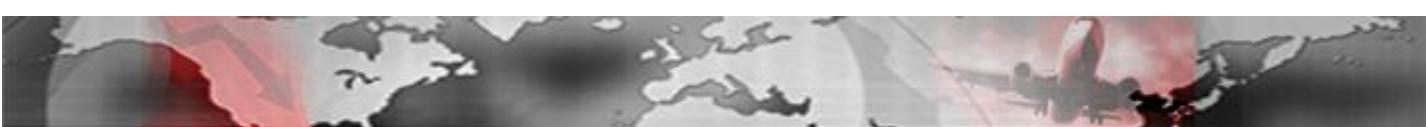




Average Seat Capacity (All aircraft)

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	159	156	155	159	166	172	175	177	177	176	175	176	176	173
Continental	157	157	159	162	166	166	167	167	171	176	179	179	-	-
Delta	178	176	178	180	180	183	187	187	190	188	191	192	193	193
Northwest	189	184	179	176	176	178	179	184	191	192	-	-	-	-
United	190	188	187	181	183	186	186	188	190	195	197	198	187	187
US Airways	138	144	153	154	153	150	160	162	157	158	162	162	165	167
America West	143	141	141	140	141	143	142	143	-	-	-	-	-	-
--sub Network	169	168	168	168	170	172	175	177	179	181	182	183	183	183
Southwest	135	135	135	135	136	136	136	136	136	136	136	136	136	141
jetBlue	164	164	162	161	157	157	152	145	141	140	140	140	140	139
AirTran	109	110	114	116	118	121	123	125	126	125	126	126	-	-
Frontier	132	134	131	132	126	123	123	129	132	134	137	141	145	147
Virgin America	-	-	-	-	-	-	-	148	143	140	139	140	142	143
-- sub LCC	132	133	134	135	135	136	136	135	136	135	135	136	138	141
Alaska	131	131	132	134	135	138	140	144	146	148	149	150	150	152
Hawaiian	254	257	252	238	237	239	237	239	237	233	238	245	252	258
Allegiant	102	106	112	150	155	148	148	148	148	149	149	150	160	171
-- sub Other	161	152	153	155	154	156	157	160	162	164	164	167	172	177
Total All Sectors	165	163	163	163	164	165	166	167	168	168	169	170	170	172

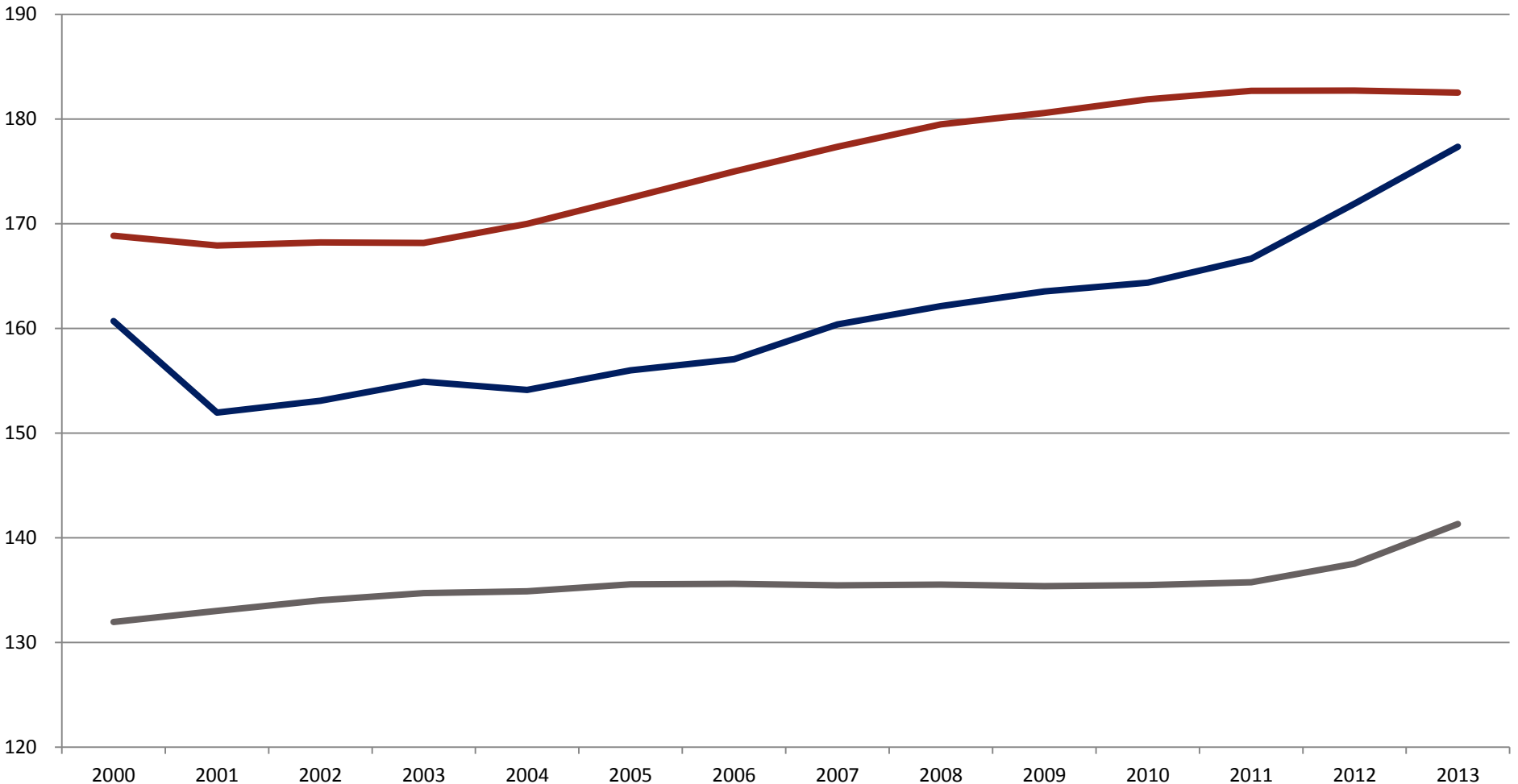
* Mainline aircraft only



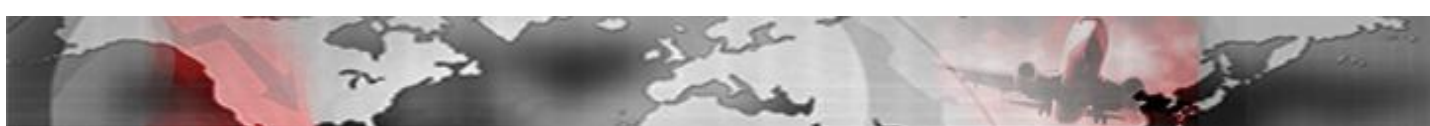
Average Seat Capacity

(All aircraft)

Network Carriers LCCs Other



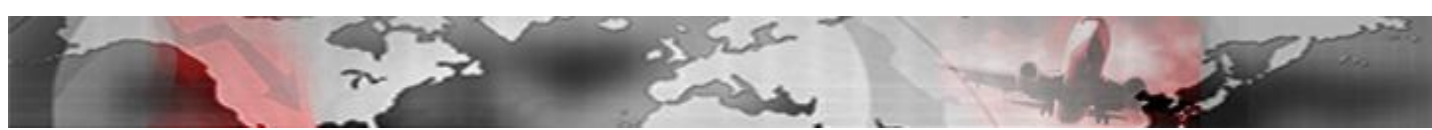
* Mainline aircraft only



Average Daily Block Hour Utilization

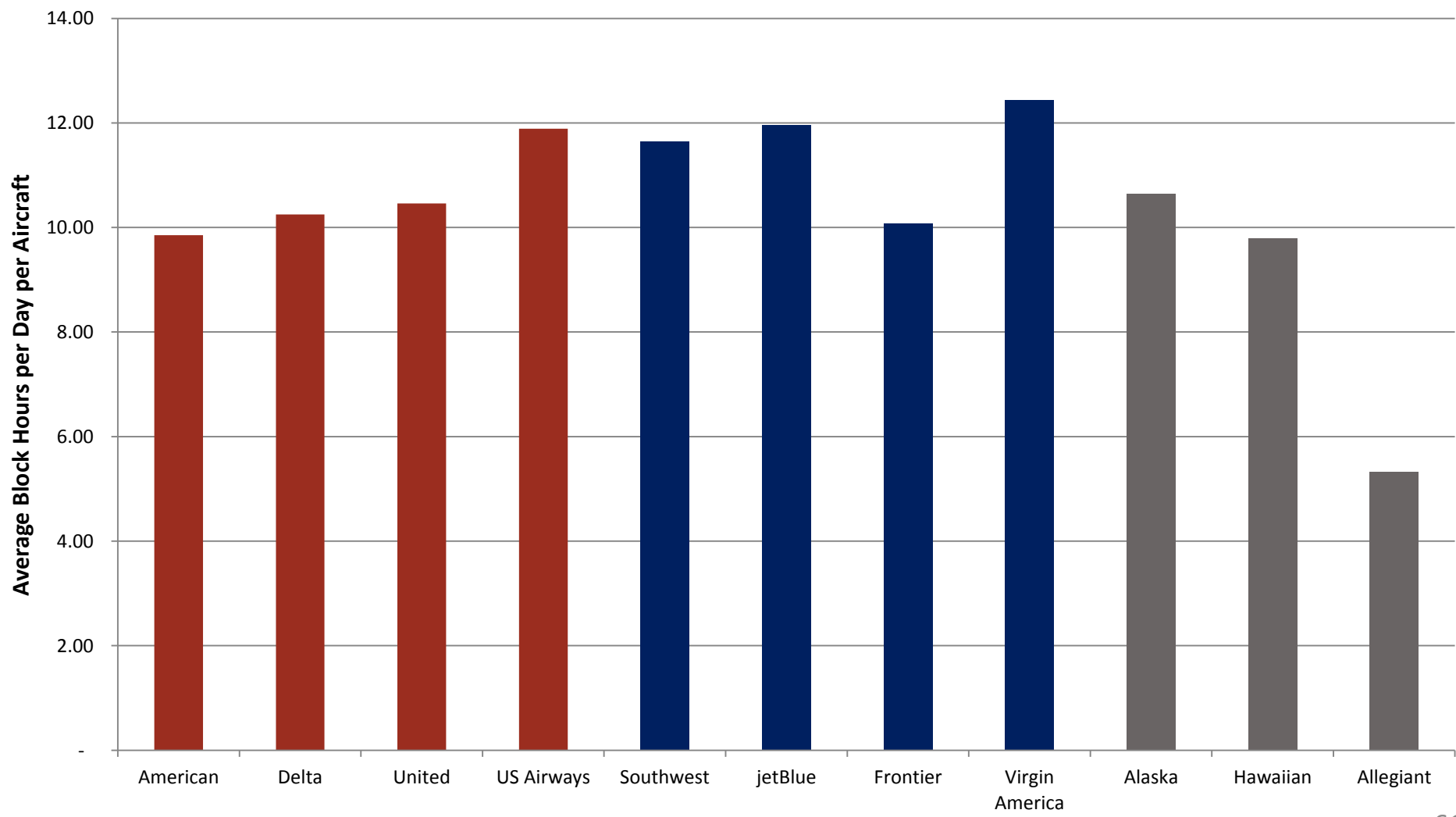
(All aircraft)

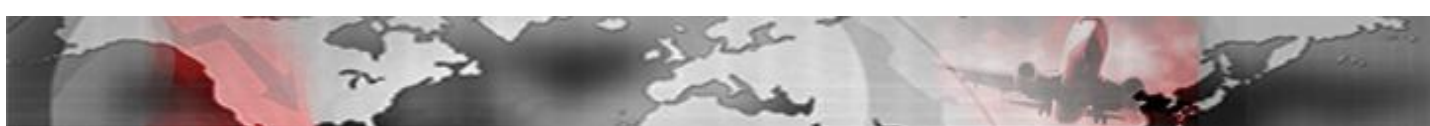
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	10.04	9.65	9.54	9.57	10.31	9.91	9.94	10.01	9.83	9.71	9.63	9.58	9.78	9.85
Continental	10.48	10.26	9.59	9.59	9.91	10.58	11.12	11.65	11.04	10.60	10.69	10.72	-	-
Delta	10.34	9.58	9.17	9.19	12.53	12.35	12.75	11.06	11.12	10.40	10.24	10.39	10.21	10.25
Northwest	9.67	9.12	8.69	8.67	8.83	9.00	9.40	9.42	9.49	9.22	-	-	-	-
United	10.53	9.95	9.58	9.18	10.31	10.86	11.15	11.17	10.72	10.79	11.01	10.71	10.65	10.46
US Airways	10.07	12.32	9.71	9.47	9.41	9.64	9.48	9.83	9.86	9.47	9.52	9.78	9.60	11.89
America West	10.99	9.73	12.84	10.04	10.91	10.95	11.00	11.14	-	-	-	-	-	-
--sub Network	10.23	9.95	9.49	9.32	10.30	10.41	10.65	10.55	10.33	10.04	10.16	10.19	10.14	10.41
Southwest	10.98	10.81	10.92	10.83	10.88	11.13	11.22	11.19	10.95	10.26	10.20	10.46	11.46	11.65
jetBlue	11.99	11.60	12.69	13.34	13.58	13.39	12.74	12.84	9.45	11.28	11.66	11.68	11.81	11.96
AirTran	10.65	9.91	10.57	10.95	10.94	11.55	11.13	11.04	11.05	10.99	11.04	11.04	-	-
Frontier	12.80	11.84	20.40	10.24	12.40	11.59	12.33	12.54	18.80	8.80	13.31	24.02	9.94	10.08
Virgin America	-	-	-	-	-	-	-	10.11	11.89	12.75	13.92	17.42	18.43	12.43
-- sub LCC	11.04	10.78	11.29	11.01	11.28	11.49	11.50	11.51	11.20	10.50	10.84	11.35	11.68	11.66
Alaska	10.76	6.52	10.60	10.56	11.02	11.63	11.00	10.93	10.63	9.75	9.94	10.70	10.66	10.64
Hawaiian	7.57	7.34	9.02	7.69	8.44	8.95	9.38	9.50	9.29	9.18	8.96	9.69	9.63	9.79
Allegiant	5.23	2.05	6.57	10.49	6.71	6.87	12.80	7.03	6.42	6.68	6.20	5.71	5.50	5.32
-- sub Other	9.95	6.61	10.26	9.98	10.32	10.80	10.85	10.09	9.61	9.01	8.87	9.23	9.08	9.06
Total All Sectors	10.31	9.88	9.74	9.59	10.46	10.62	10.84	10.74	10.51	10.10	10.26	10.44	10.47	10.64



Average Daily Block Hour Utilization (2013)

(All aircraft)

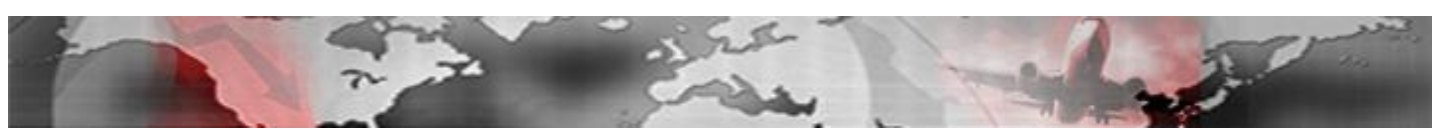




Departures per Aircraft Day

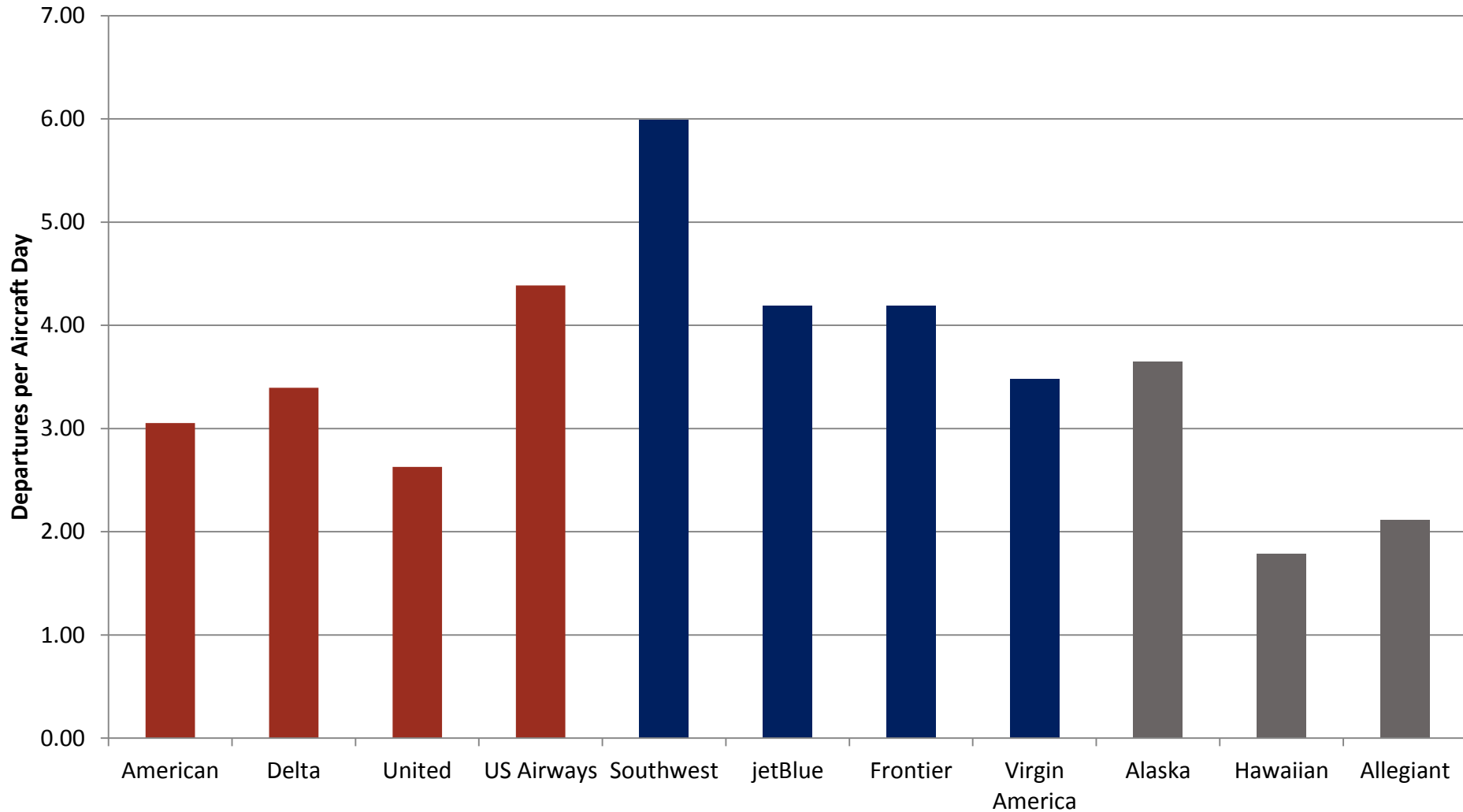
(All aircraft)

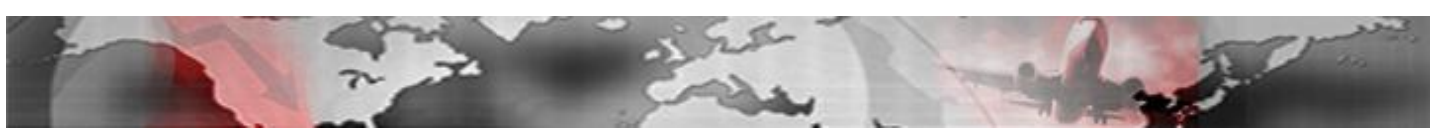
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	3.35	3.22	3.33	3.22	3.29	3.18	3.16	3.19	3.11	3.09	3.03	2.99	3.04	3.05
Continental	3.51	3.38	3.10	3.00	2.97	3.05	3.09	3.19	2.97	2.81	2.78	2.78		
Delta	4.33	3.98	3.79	3.63	4.75	4.52	4.23	3.48	3.37	3.14	3.22	3.30	3.30	3.39
Northwest	3.90	3.64	3.49	3.53	3.55	3.50	3.59	3.47	3.31	3.10	-	-	-	-
United	3.67	3.41	3.20	2.99	3.24	3.26	3.36	3.33	3.14	3.12	3.05	2.85	2.73	2.63
US Airways	5.20	6.18	4.83	4.35	4.28	4.38	3.98	3.99	3.79	3.59	3.60	3.65	3.59	4.39
American West	4.58	4.03	5.15	3.84	3.99	4.06	4	4	-	-	-	-	-	-
--sub Network	3.96	3.80	3.60	3.40	3.64	3.60	3.52	3.41	3.26	3.14	3.14	3.13	3.11	3.20
Southwest	7.59	7.30	7.11	6.85	6.65	6.53	6.49	6.37	6.11	5.71	5.63	5.67	6.00	5.99
jetBlue	5.21	4.55	4.42	4.28	4.13	3.95	4.09	4.20	3.16	3.17	4.04	4.06	4.17	4.19
AirTran	5.80	5.76	5.93	5.79	5.72	5.83	5.69	5.43	5.23	5.17	5.14	5.11	0.00	0.00
Frontier	5.66	5.23	8.22	4.51	4.67	4.69	5.10	5.07	4.72	4.86	5.25	9.62	3.94	4.19
Virgin America	-	-	-	-	-	-	-	3	3.56	3.73	3.45	4.60	4.82	3.47
-- sub LCC	7.26	6.92	6.84	6.34	6.13	5.99	5.92	5.77	5.28	5.03	5.20	5.37	5.46	5.37
Alaska	5.01	2.98	4.75	4.61	4.72	4.50	4.47	4.41	4.10	3.62	3.62	3.82	3.70	3.65
Hawaiian	1.62	1.34	1.88	1.85	1.88	1.99	2.03	1.98	1.95	1.82	1.78	1.89	1.84	1.78
Allegiant	11.53	2.20	3.54	4.50	2.57	2.42	4.67	2.86	2.71	2.86	2.57	2.39	2.28	2.12
-- sub Other	5.34	3.33	5.03	4.69	4.71	4.49	4.71	4.37	4.13	3.90	3.70	3.73	3.58	3.44
Total All Sectors	4.35	4.14	4.05	3.87	4.09	4.07	4.08	3.99	3.81	3.68	3.71	3.75	3.74	3.77



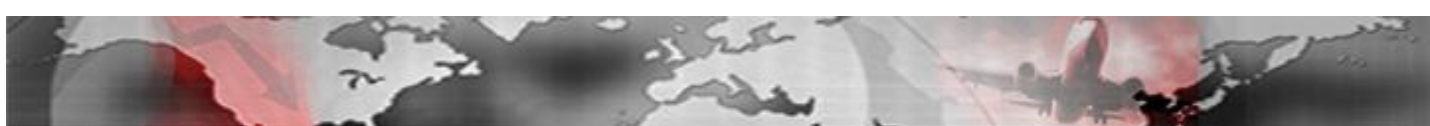
Departures per Aircraft Day (2013)

(All aircraft)





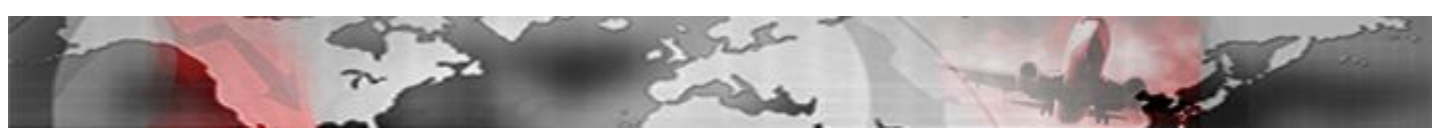
Profitability, Balance Sheet, & Cash Flow



Operating Income (Loss)

(\$ millions)

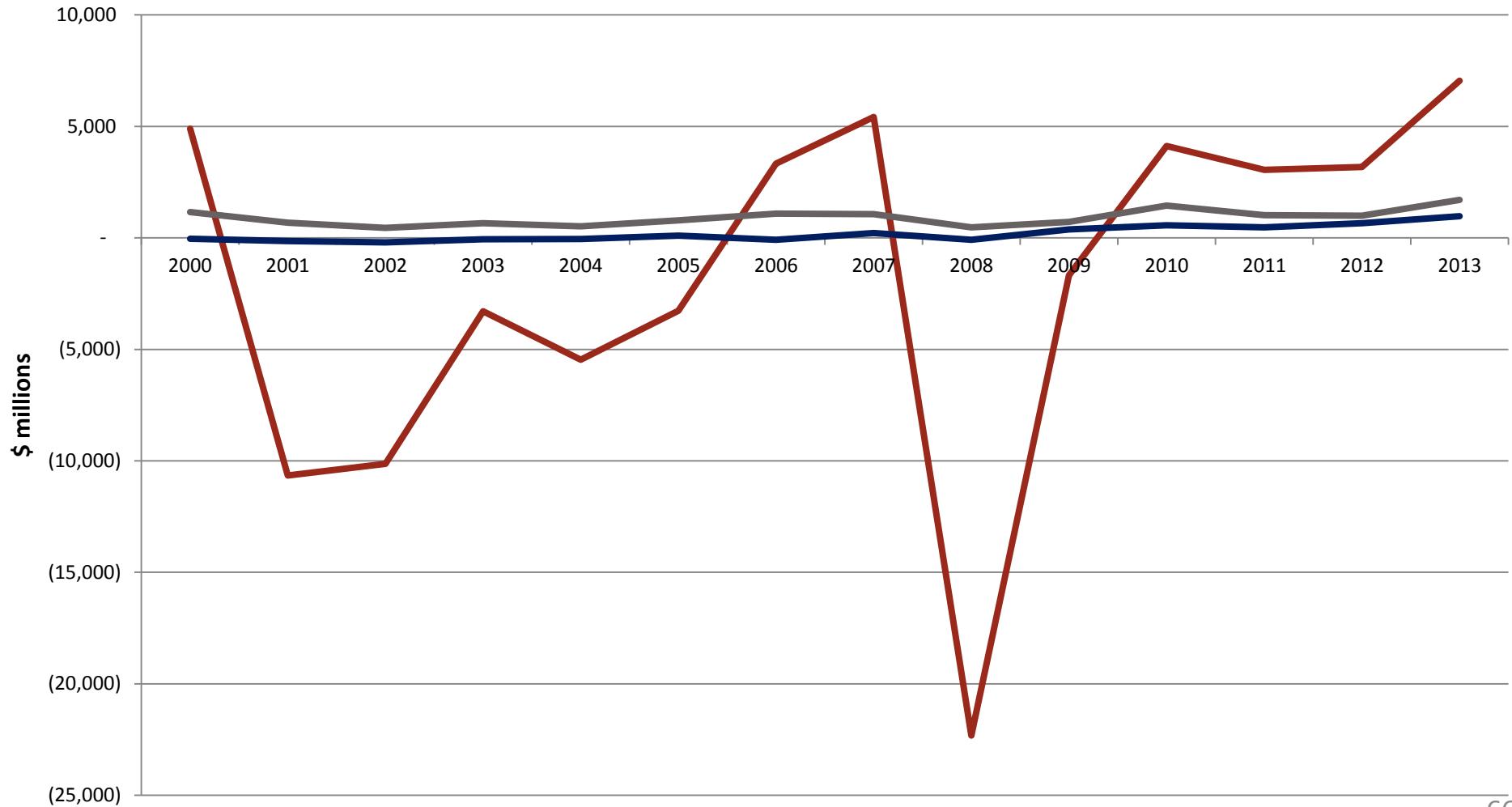
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
AMR Corp	1,381	(2,470)	(3,330)	(844)	(134)	(89)	1,060	965	(1,889)	(1,163)	151	(1,170)	107	1,399
Continental Airlines Inc	729	144	(330)	188	(238)	(39)	468	687	(314)	(146)	-	-	-	-
Delta Air Lines Inc	1,637	(1,602)	(1,309)	(785)	(3,308)	(2,001)	58	1,096	(8,314)	(324)	2,217	1,975	2,175	3,400
Northwest Airlines Corp	569	(868)	(846)	(265)	(505)	(919)	740	1,104	(5,564)	-	-	-	-	-
UAL Corp	654	(3,771)	(2,837)	(1,360)	(854)	(219)	447	1,037	(4,438)	(161)	976	1,822	39	1,249
US Airways Group Inc I	(53)	(1,683)	(1,317)	(251)	(378)	-	-	-	-	-	-	-	-	-
US Airways Group Inc II	-	-	-	-	-	-	558	533	(1,800)	118	781	426	856	1,003
America West Holdings Corp	(13)	(411)	(159)	22	(44)	-	-	-	-	-	-	-	-	-
--sub Network	4,904	(10,661)	(10,128)	(3,295)	(5,461)	(3,267)	3,331	5,422	(22,319)	(1,676)	4,125	3,053	3,177	7,051
Southwest Airlines Co	1,022	631	341	379	404	725	934	791	449	262	988	693	623	1,278
JetBlue Airways Corp	(21)	27	105	167	111	48	127	169	109	279	333	322	376	428
AirTran Holdings Inc	81	7	31	86	30	23	41	138	(72)	177	128	-	-	-
Frontier Airlines Holdings Inc	81	16	(31)	27	(26)	(8)	(10)	(35)	(17)	-	-	-	-	-
--sub LCC	1,163	681	446	660	518	788	1,092	1,063	469	718	1,449	1,015	999	1,706
Alaska Air Group Inc	(33)	(126)	(93)	(18)	6	167	(87)	212	(172)	267	472	449	532	838
Hawaiian Holdings Inc	(14)	17	(56)	(15)	(7)	2	1	7	92	107	91	20	129	134
Midwest Air Group Inc	7	(38)	(54)	(30)	(45)	(65)	1	-	-	-	-	-	-	-
-- sub Other	(40)	(148)	(204)	(63)	(47)	103	(86)	219	(80)	375	563	469	661	972
Total All Sectors	6,027	(10,127)	(9,886)	(2,698)	(4,990)	(2,376)	4,337	6,704	(21,930)	(583)	6,137	4,537	4,837	9,729

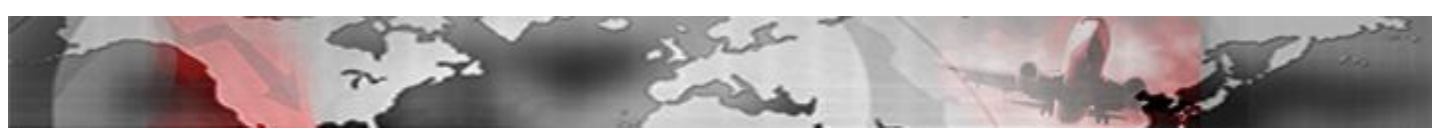


Operating Income (Loss)

(\$ millions)

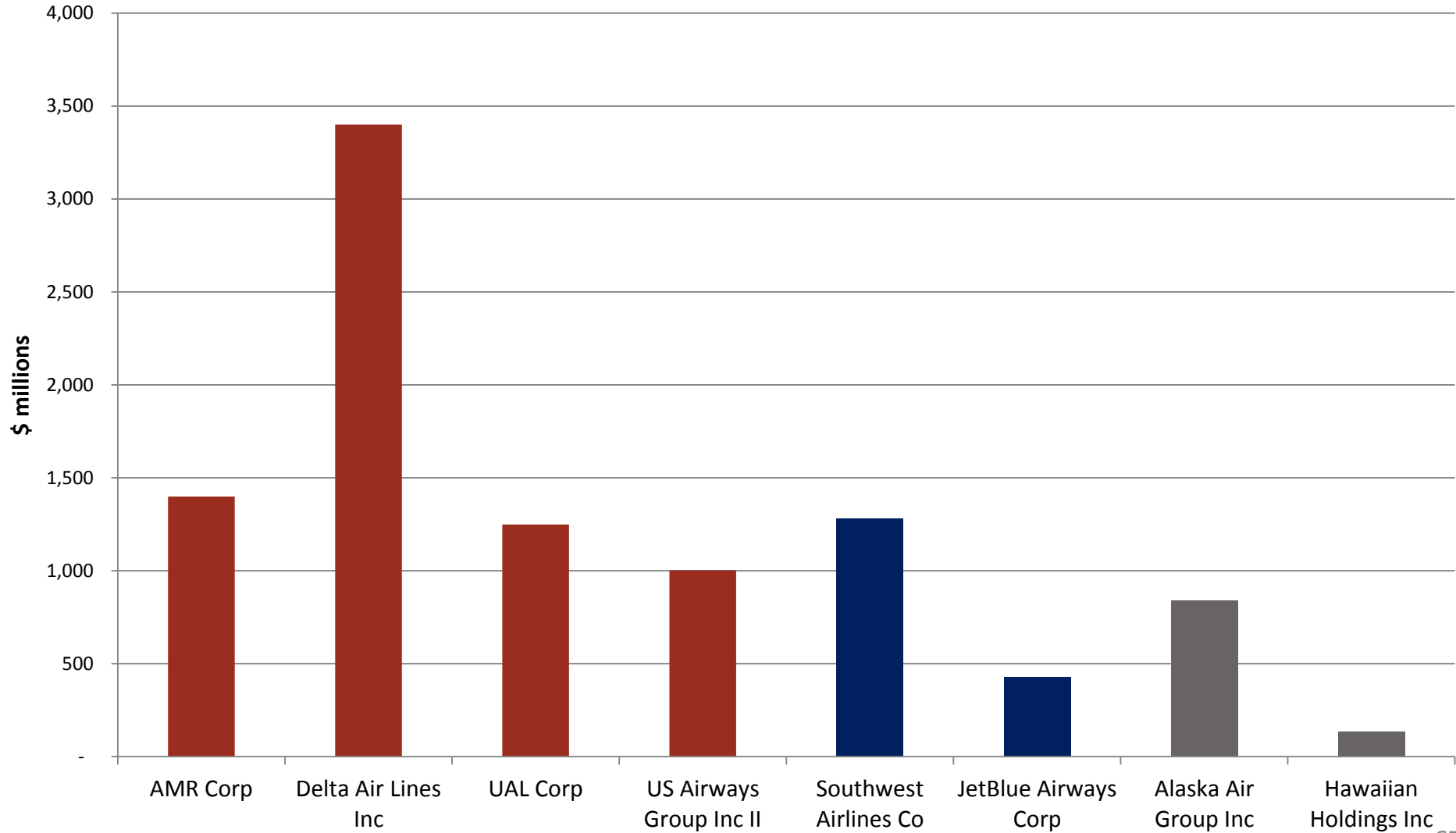
— Network Carriers — LCCs — Other

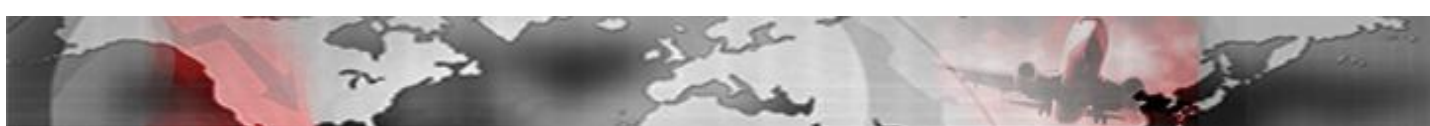




Operating Income (Loss) (2013)

(\$ millions)

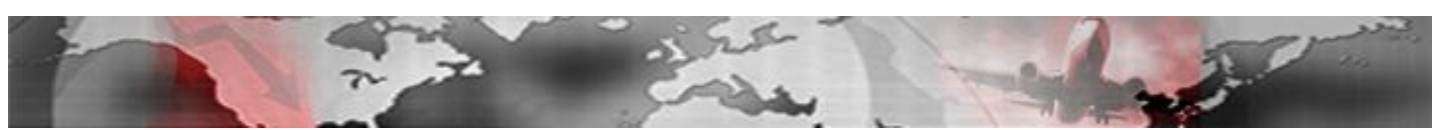




Net Income (Loss)

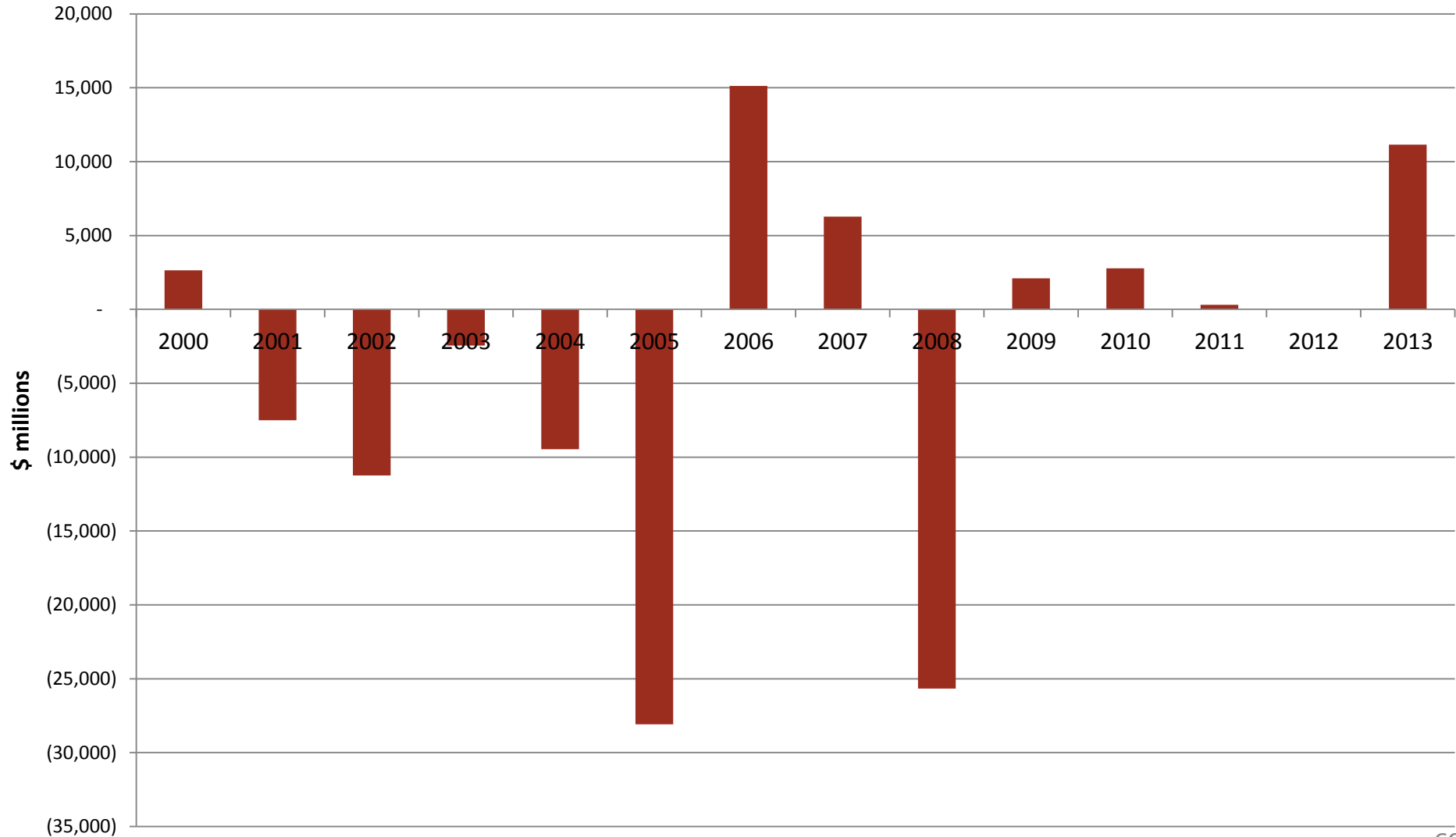
(\$ millions)

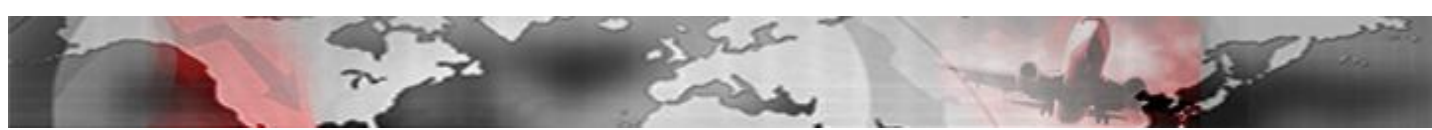
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
AMR Corp	813	(1,762)	(3,511)	(1,228)	(751)	(857)	231	504	(2,071)	1,474	469	(1,965)	(1,876)	(1,834)
Continental Airlines Inc	342	(95)	(462)	28	(409)	(68)	343	459	(585)	(282)	-	-	-	-
Delta Air Lines Inc	828	(1,216)	(1,272)	(773)	(5,198)	(3,818)	(6,203)	1,612	(8,922)	1,237	593	854	1,009	10,540
Northwest Airlines Corp	256	(423)	(798)	248	(862)	(2,533)	(2,835)	2,093	(6,001)	-	-	-	-	-
UAL Corp	50	(2,145)	(3,212)	(2,808)	(1,721)	(21,176)	22,876	403	(5,348)	(651)	253	840	(723)	571
US Airways Group Inc I	(269)	(2,117)	(1,646)	1,461	(611)	-	-	-	-	-	-	-	-	-
US Airways Group Inc II	-	-	-	-	-	-	304	427	(2,210)	(205)	502	71	637	392
America West Holdings Corp	8	(250)	(388)	57	(89)	-	-	-	-	-	-	-	-	-
--sub Network	2,028	(8,008)	(11,289)	(3,015)	(9,641)	(28,452)	14,716	5,498	(25,137)	1,573	1,817	(200)	(953)	9,669
Southwest Airlines Co	626	511	188	372	215	484	499	645	178	99	459	178	421	754
JetBlue Airways Corp	(21)	39	55	103	46	(20)	(1)	18	(76)	58	97	86	128	168
AirTran Holdings Inc	47	(3)	11	101	10	8	15	53	(274)	135	39	-	-	-
Frontier Airlines Holdings Inc	55	17	(23)	13	(23)	(14)	(20)	(60)	(248)	-	-	-	-	-
--sub LCC	707	564	231	589	247	458	492	655	(420)	292	595	264	549	922
Alaska Air Group Inc	(67)	(43)	(119)	14	(15)	(6)	(53)	125	(136)	122	251	245	316	508
Hawaiian Holdings Inc	(19)	5	(58)	(17)	(7)	(12)	(41)	7	29	117	110	(3)	53	52
Midwest Air Group Inc	1	(15)	(11)	(13)	(43)	(65)	5	-	-	-	-	-	-	-
-- sub Other	(85)	(53)	(187)	(17)	(66)	(83)	(88)	132	(107)	238	361	242	369	560
Total All Sectors	2,650	(7,497)	(11,245)	(2,443)	(9,459)	(28,078)	15,121	6,285	(25,664)	2,103	2,773	306	(35)	11,151



Net Income (Loss) – Entire Industry

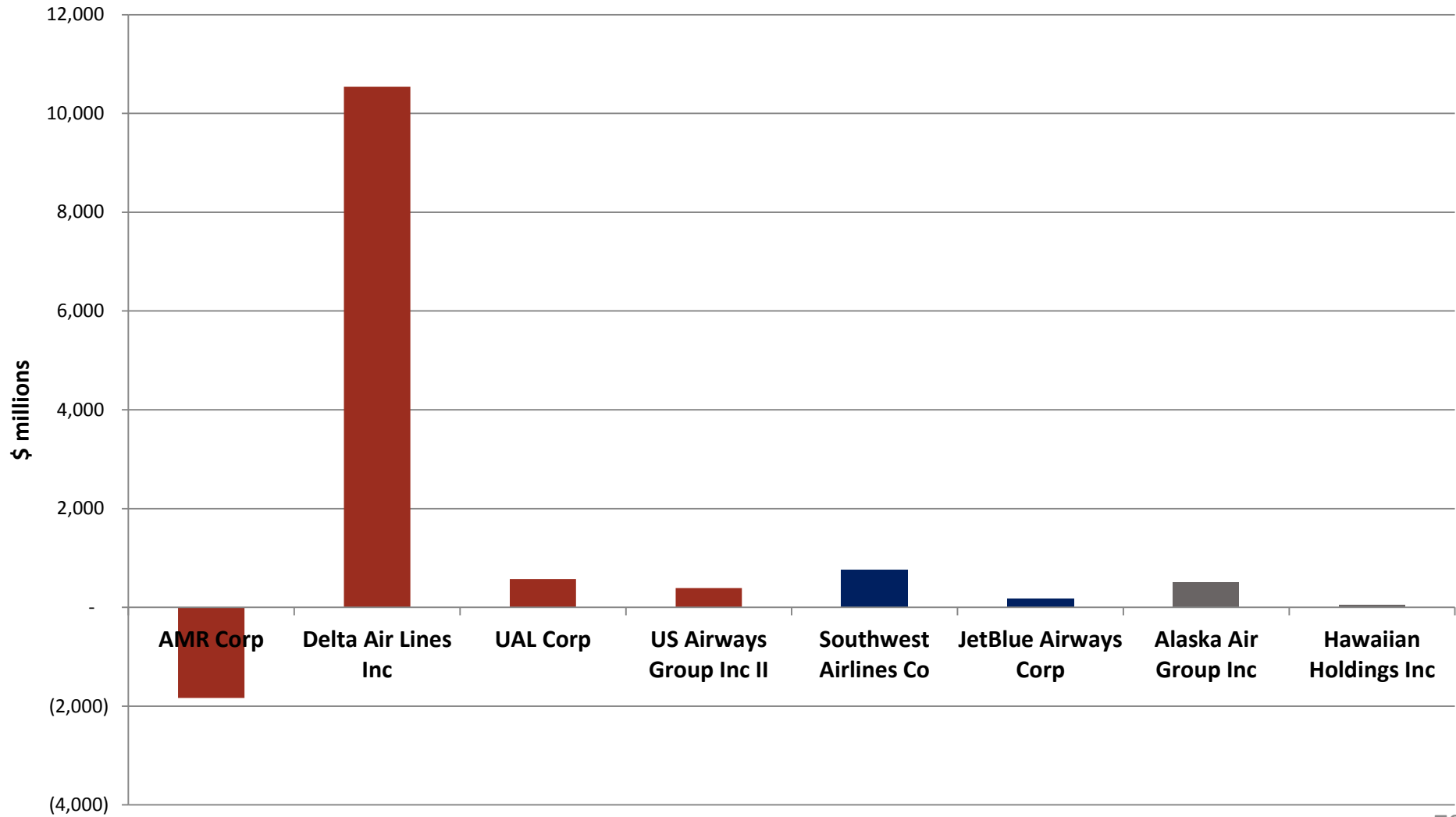
(\$ millions)

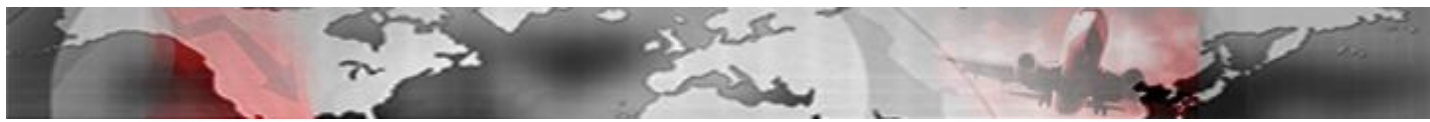




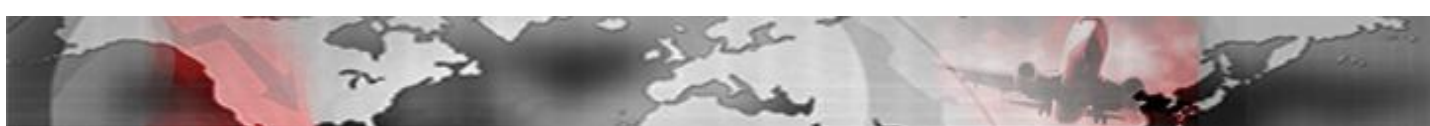
Net Income (Loss) – 2013

(\$ millions)



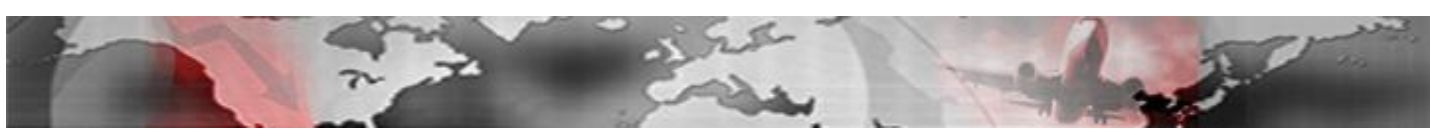


Traffic & Capacity

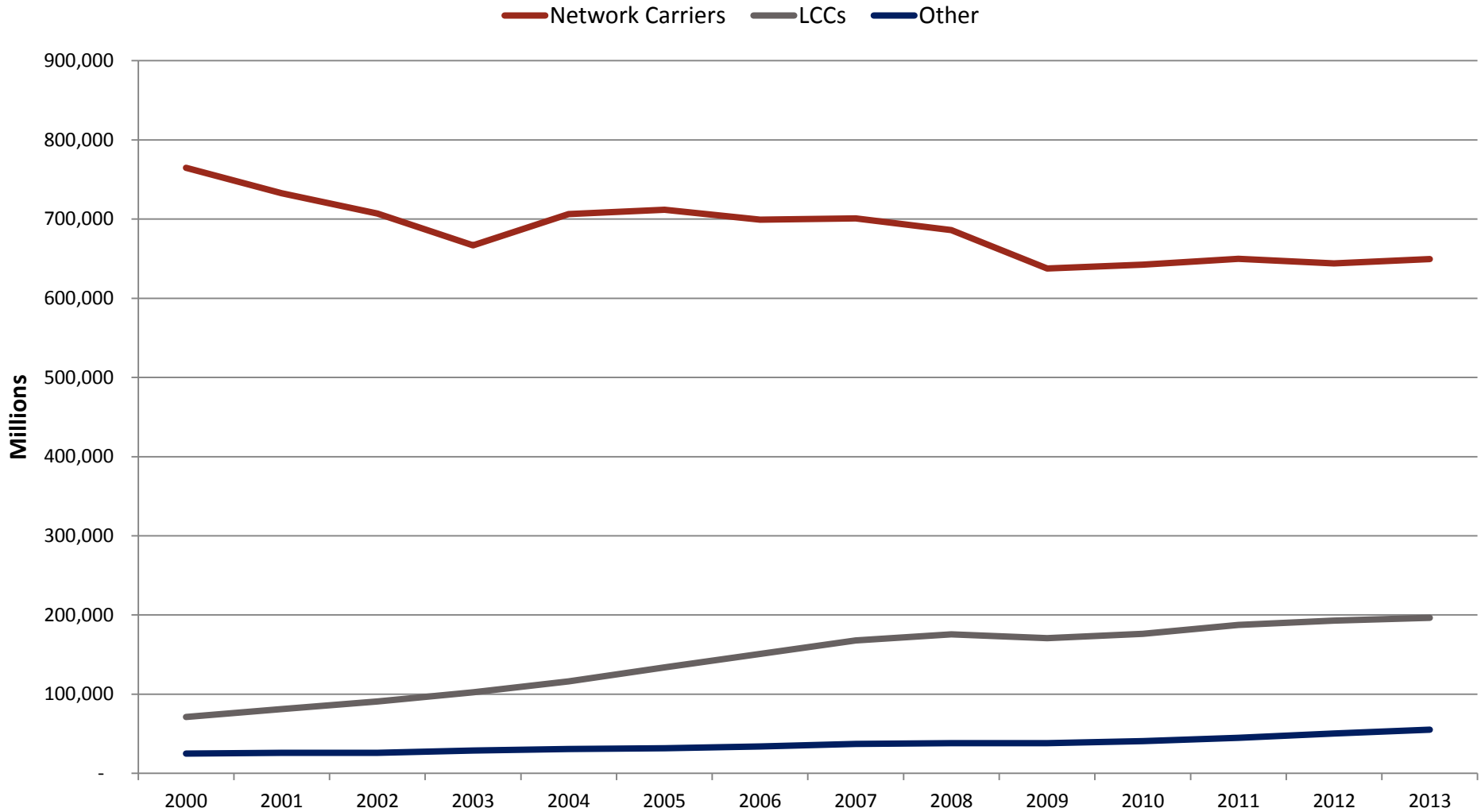


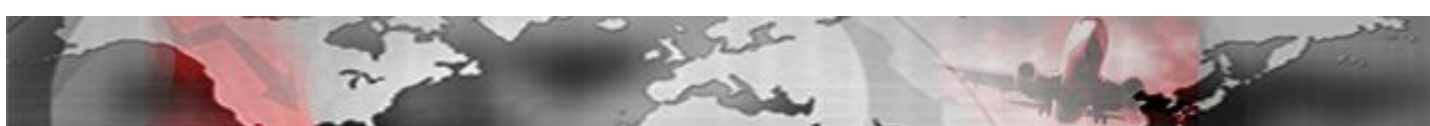
Total System Available Seat Miles (millions)

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	161,035	153,227	172,207	165,214	174,002	176,102	174,016	169,901	163,529	151,772	153,246	154,323	152,627	154,497
Continental	83,771	81,202	77,193	76,086	81,506	85,675	93,614	99,135	99,152	94,428	95,004	100,454	-	-
Delta	147,221	141,425	131,682	120,455	129,907	133,847	125,418	127,744	128,976	122,641	200,783	203,457	200,880	204,210
Northwest	103,527	98,565	93,583	89,077	91,510	91,915	85,716	86,291	84,449	75,223	-	-	-	-
United	175,493	164,850	148,807	136,566	145,388	140,294	143,085	141,896	135,859	122,738	121,912	118,973	216,299	212,977
US Airways	66,631	66,773	56,410	51,565	53,991	53,431	47,767	54,453	74,148	70,721	71,584	72,598	74,204	77,891
America West	27,112	26,546	26,995	27,871	30,153	30,503	29,555	21,379	-	-	-	-	-	-
--sub Network	764,789	732,588	706,877	666,834	706,458	711,766	699,172	700,800	686,113	637,523	642,528	649,805	644,010	649,574
Southwest	59,941	65,538	69,059	71,911	77,006	85,354	92,785	99,767	103,486	98,171	98,563	103,891	128,272	130,503
jetBlue	1,380	4,260	8,229	13,689	18,967	23,744	28,581	32,148	31,647	31,879	34,761	37,248	40,095	42,852
AirTran	5,917	6,594	8,408	10,105	12,005	15,384	19,011	22,706	23,814	23,305	24,060	24,727	-	-
Frontier	4,039	4,681	5,177	6,618	8,222	9,195	10,493	12,585	12,131	10,557	11,011	11,868	11,909	10,867
Virgin America	-	-	-	-	-	-	-	725	4,499	6,687	7,652	9,853	12,528	12,272
-- sub LCC	71,277	81,073	90,872	102,323	116,200	133,676	150,870	167,930	175,577	170,598	176,047	187,588	192,803	196,493
Alaska	17,315	17,918	19,356	20,921	22,275	22,295	23,281	24,214	24,223	23,149	24,437	26,521	28,185	30,417
Hawaiian	7,442	7,923	6,534	7,210	7,223	7,759	8,053	9,221	9,519	9,704	10,146	12,030	14,696	16,854
Allegiant	110	44	163	601	1,174	1,594	2,761	3,731	4,280	5,281	6,040	6,159	7,297	8,000
-- sub Other	24,866	25,885	26,052	28,732	30,672	31,648	34,094	37,166	38,022	38,134	40,623	44,710	50,178	55,271
Total All Sectors	860,932	839,546	823,802	797,888	853,330	877,090	884,136	905,895	899,713	846,255	859,198	882,103	886,991	901,338
Total Industry	980,769	953,875	914,901	922,277	998,868	1,028,621	1,027,384	1,057,990	1,039,346	974,335	991,917	1,012,586	1,012,234	1,025,602



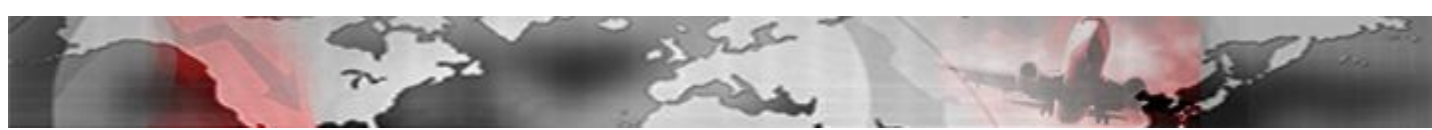
Total System Available Seat Miles (millions)





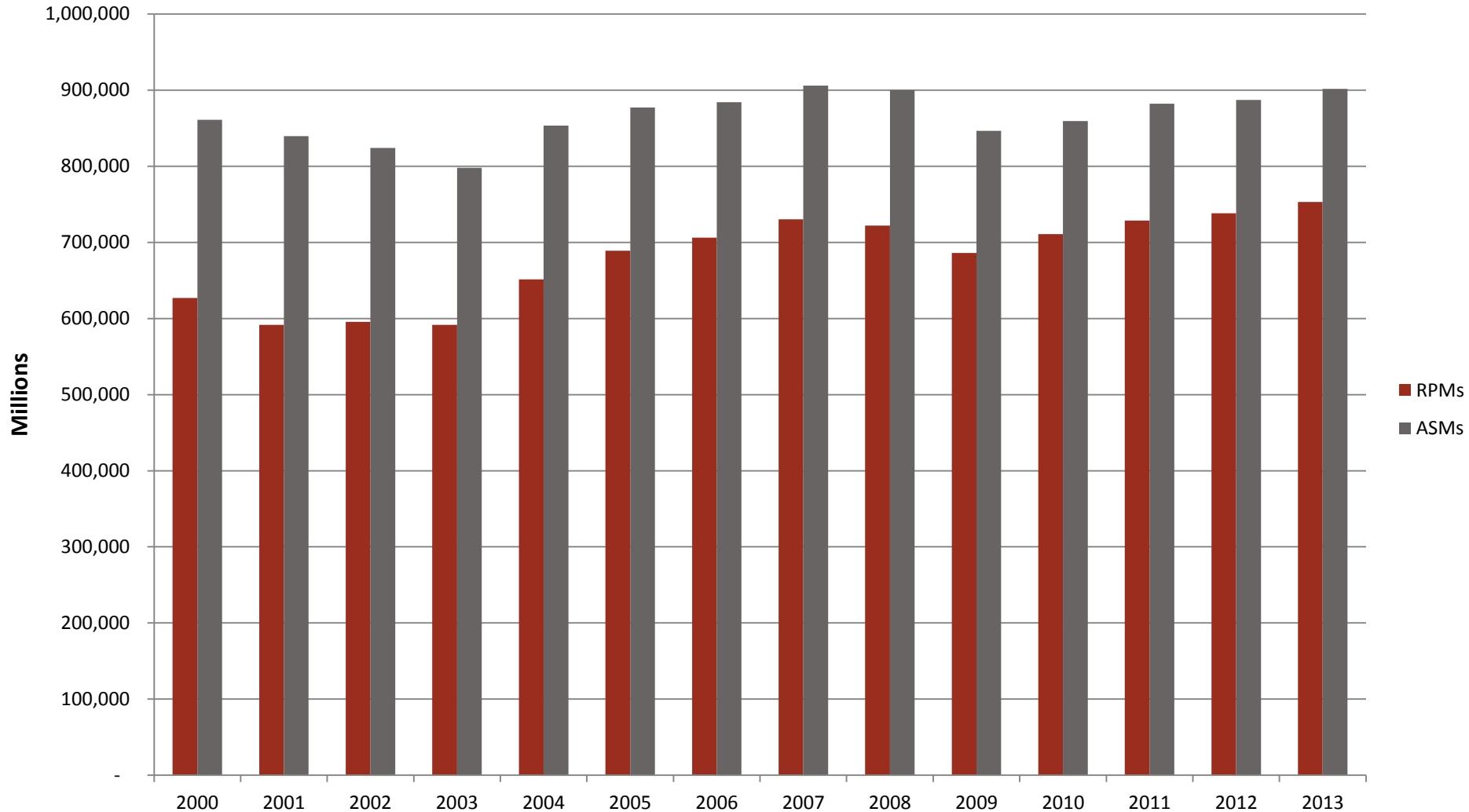
Total System Revenue Passenger Miles (millions)

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	116,595	106,343	121,759	120,325	130,155	138,368	139,451	138,448	131,755	122,418	125,490	126,492	126,404	128,410
Continental	62,357	58,763	57,292	57,590	63,376	68,367	76,319	81,428	80,495	77,785	79,738	82,127	-	-
Delta	107,852	97,666	95,312	89,432	98,278	103,740	98,909	103,450	105,697	100,733	168,142	168,289	169,591	172,925
Northwest	79,252	73,280	72,143	68,762	73,403	75,920	72,690	73,023	71,645	62,955	-	-	-	-
United	126,934	116,636	109,430	104,394	115,232	114,271	117,471	117,399	110,062	100,476	102,524	99,636	179,398	178,561
US Airways	46,925	46,000	40,078	37,782	40,504	40,149	37,366	43,567	60,567	57,885	58,973	60,774	62,430	66,160
America West	19,113	19,080	19,871	21,284	23,334	24,261	23,553	17,688	-	-	-	-	-	-
--sub Network	559,029	517,767	515,884	499,569	544,282	565,076	565,758	575,004	560,221	522,251	534,867	537,318	537,823	546,056
Southwest	42,230	44,606	45,512	48,035	53,524	60,346	67,782	72,410	73,640	74,572	78,138	83,912	102,967	104,461
jetBlue	1,003	3,280	6,821	11,519	15,707	20,127	23,310	25,722	25,403	25,483	28,293	30,710	33,577	35,855
AirTran	4,155	4,574	5,666	7,165	8,485	11,295	13,814	17,252	18,784	18,512	19,564	20,050	-	-
Frontier	2,596	2,710	3,061	4,565	6,014	7,285	8,360	9,893	9,933	8,562	9,200	10,330	10,586	9,858
Virgin America	-	-	-	-	-	-	-	450	3,434	5,512	6,236	8,024	9,932	9,843
-- sub LCC	49,985	55,169	61,060	71,284	83,731	99,053	113,267	125,727	131,194	132,639	141,431	153,026	157,062	160,017
Alaska	11,987	12,249	13,184	14,573	16,234	16,918	17,826	18,456	18,715	18,366	20,353	22,590	24,421	26,176
Hawaiian	5,807	6,326	5,214	5,792	6,215	6,771	6,959	8,050	7,866	8,142	8,670	10,144	12,229	13,688
Allegiant	45	17	107	447	895	1,284	2,235	3,115	3,833	4,738	5,432	5,602	6,496	7,108
-- sub Other	17,839	18,591	18,504	20,813	23,345	24,974	27,020	29,620	30,414	31,245	34,455	38,336	43,145	46,972
Total All Sectors	626,852	591,528	595,448	591,666	651,358	689,103	706,045	730,351	721,829	686,136	710,753	728,679	738,031	753,045
Total Industry	708,762	725,027	655,250	673,997	751,593	794,613	810,012	840,860	822,685	779,356	809,051	825,909	832,713	847,989



Total System RPMs & ASMs

(millions)

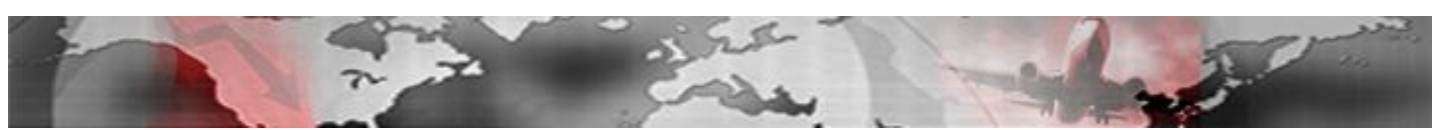




Total System Passenger Revenue

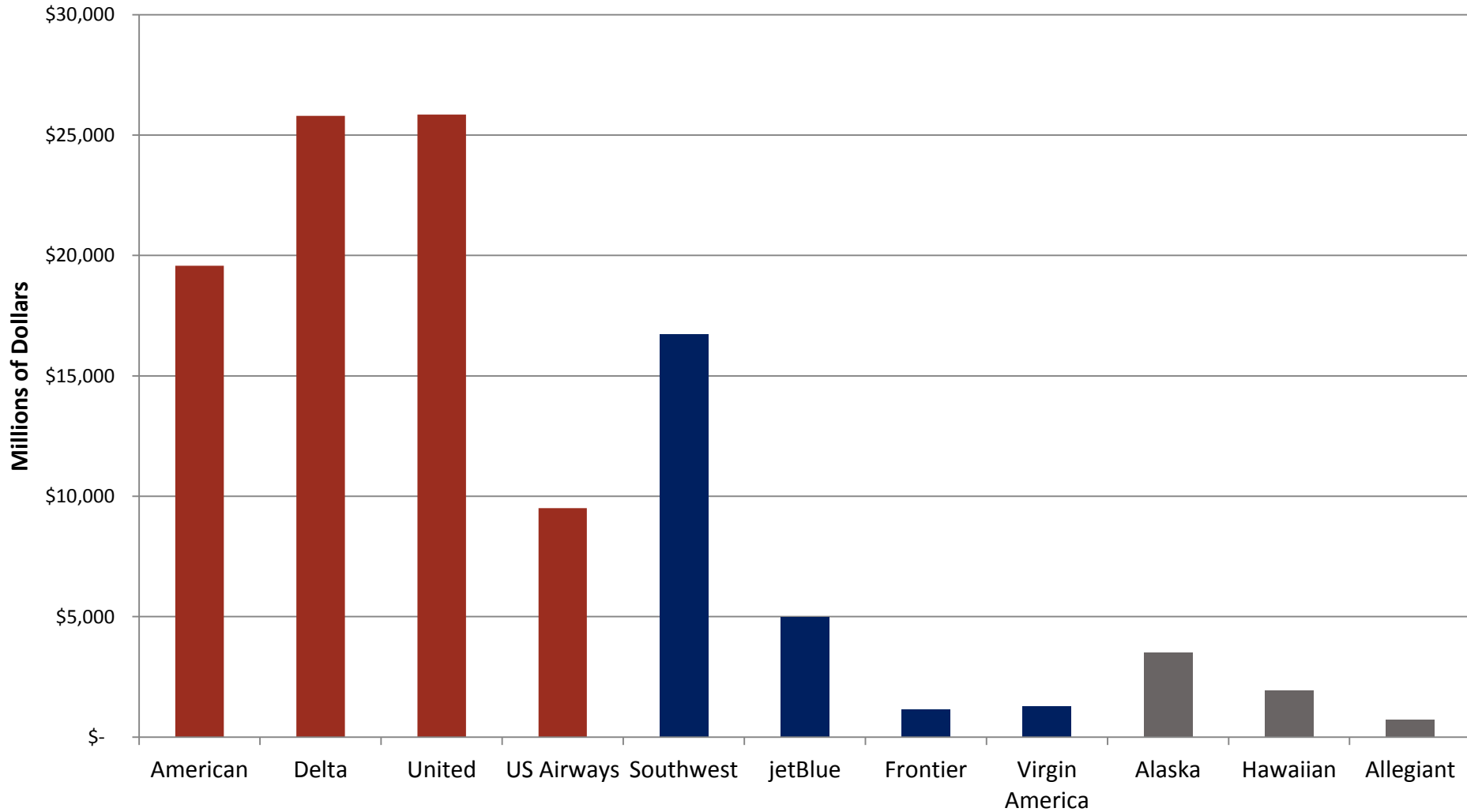
(\$ millions)

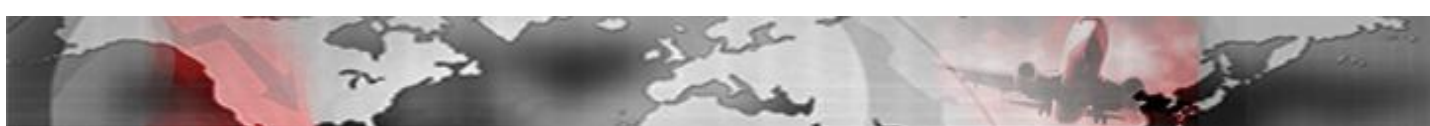
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	\$ 16,371	\$ 14,084	\$ 14,418	\$ 14,236	\$ 14,983	\$ 16,572	\$ 17,843	\$ 18,088	\$ 18,220	\$ 15,019	\$ 16,744	\$ 17,930	\$ 18,723	\$ 19,571
Continental	\$ 8,062	\$ 7,156	\$ 6,585	\$ 6,556	\$ 7,129	\$ 7,943	\$ 9,303	\$ 10,357	\$ 10,958	\$ 8,869	\$ 10,093	\$ 11,803	\$ -	\$ -
Delta	\$ 14,138	\$ 11,876	\$ 10,734	\$ 10,272	\$ 10,823	\$ 11,346	\$ 11,660	\$ 12,768	\$ 13,767	\$ 11,206	\$ 21,215	\$ 23,397	\$ 24,427	\$ 25,801
Northwest	\$ 9,523	\$ 8,219	\$ 7,753	\$ 7,617	\$ 8,432	\$ 8,838	\$ 9,051	\$ 9,293	\$ 9,386	\$ 6,837	\$ -	\$ -	\$ -	\$ -
United	\$ 16,603	\$ 13,466	\$ 11,519	\$ 10,619	\$ 11,954	\$ 12,460	\$ 13,890	\$ 14,846	\$ 14,728	\$ 11,262	\$ 13,447	\$ 14,159	\$ 25,841	\$ 25,853
US Airways	\$ 7,556	\$ 6,580	\$ 5,224	\$ 4,925	\$ 5,051	\$ 5,046	\$ 7,818	\$ 7,935	\$ 7,973	\$ 6,556	\$ 7,476	\$ 8,362	\$ 8,841	\$ 9,511
America West	\$ 2,176	\$ 1,933	\$ 1,920	\$ 2,108	\$ 2,192	\$ 2,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
--sub Network	\$ 74,429	\$ 63,313	\$ 58,153	\$ 56,333	\$ 60,564	\$ 64,715	\$ 69,565	\$ 73,287	\$ 75,031	\$ 59,748	\$ 68,974	\$ 75,651	\$ 77,833	\$ 80,736
Southwest	\$ 5,397	\$ 5,290	\$ 5,237	\$ 5,612	\$ 6,116	\$ 7,092	\$ 8,546	\$ 9,167	\$ 10,225	\$ 9,561	\$ 11,122	\$ 12,582	\$ 15,453	\$ 16,722
jetBlue	\$ 102	\$ 310	\$ 615	\$ 965	\$ 1,221	\$ 1,623	\$ 2,223	\$ 2,632	\$ 3,056	\$ 2,928	\$ 3,410	\$ 4,080	\$ 4,549	\$ 4,971
AirTran	\$ 605	\$ 648	\$ 714	\$ 888	\$ 1,003	\$ 1,391	\$ 1,810	\$ 2,193	\$ 2,396	\$ 2,079	\$ 2,345	\$ 2,606	\$ -	\$ -
Frontier	\$ 433	\$ 429	\$ 444	\$ 558	\$ 672	\$ 806	\$ 952	\$ 1,112	\$ 1,203	\$ 924	\$ 1,085	\$ 1,462	\$ 1,169	\$ 1,138
Virgin America	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12	\$ 342	\$ 492	\$ 658	\$ 953	\$ 1,223	\$ 1,287
-- sub LCC	\$ 6,538	\$ 6,678	\$ 7,010	\$ 8,023	\$ 9,012	\$ 10,912	\$ 13,531	\$ 15,117	\$ 17,220	\$ 15,982	\$ 18,621	\$ 21,683	\$ 22,394	\$ 24,119
Alaska	\$ 1,577	\$ 1,565	\$ 1,624	\$ 1,794	\$ 1,961	\$ 2,118	\$ 2,375	\$ 2,481	\$ 2,549	\$ 2,310	\$ 2,599	\$ 3,013	\$ 3,290	\$ 3,498
Hawaiian	\$ 475	\$ 488	\$ 542	\$ 627	\$ 700	\$ 750	\$ 797	\$ 889	\$ 1,106	\$ 1,040	\$ 1,155	\$ 1,481	\$ 1,767	\$ 1,943
Allegiant	\$ -	\$ -	\$ -	\$ -	\$ 46	\$ 91	\$ 178	\$ 259	\$ 331	\$ 375	\$ 458	\$ 532	\$ 631	\$ 708
-- sub Other	\$ 2,053	\$ 2,053	\$ 2,166	\$ 2,421	\$ 2,707	\$ 2,959	\$ 3,351	\$ 3,629	\$ 3,985	\$ 3,725	\$ 4,213	\$ 5,026	\$ 5,688	\$ 6,149
Total All Sectors	\$ 83,019	\$ 72,044	\$ 67,329	\$ 66,776	\$ 72,283	\$ 78,586	\$ 86,446	\$ 92,032	\$ 96,237	\$ 79,456	\$ 91,808	\$ 102,360	\$ 105,915	\$ 111,004
Total Industry	\$ 93,639	\$ 80,943	\$ 73,352	\$ 77,342	\$ 85,697	\$ 93,500	\$ 101,294	\$ 107,015	\$ 111,533	\$ 91,331	\$ 103,978	\$ 113,697	\$ 115,990	\$ 120,640



Total System Passenger Revenue (2013)

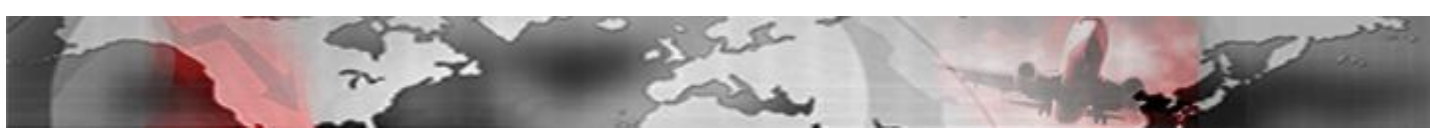
(\$ millions)



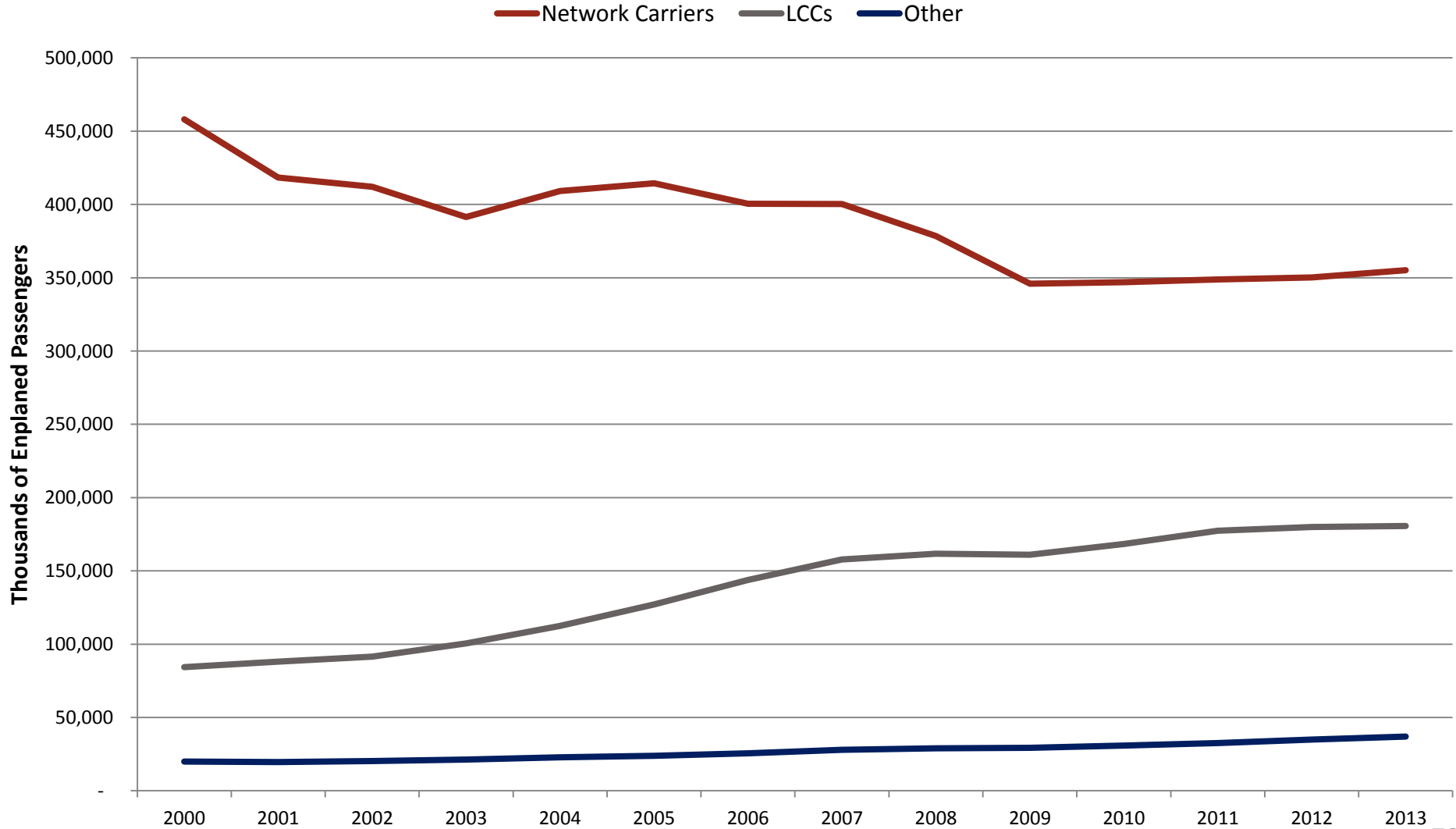


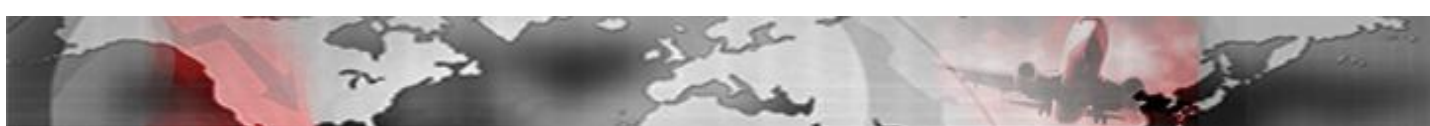
Total System Enplaned Passengers (Thousands)

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	86,382	78,179	94,130	88,889	91,620	98,098	98,200	98,212	92,818	85,783	86,203	86,150	86,465	87,002
Continental	45,409	42,780	40,009	38,936	40,746	42,822	46,776	49,006	46,965	44,019	43,568	45,282	-	-
Delta	105,709	94,180	90,924	84,246	86,902	86,105	73,655	73,051	71,728	67,852	111,236	113,857	116,910	120,718
Northwest	56,927	52,374	51,827	51,976	55,446	56,537	54,888	53,737	48,921	41,117	-	-	-	-
United	83,913	75,182	68,494	66,101	70,880	66,802	69,325	68,386	63,150	56,083	54,099	50,502	92,567	90,332
US Airways	59,830	56,148	47,168	41,264	42,408	41,869	57,686	57,866	54,820	51,016	51,853	52,959	54,277	57,045
America West	19,954	19,594	19,451	20,048	21,132	22,130	-	-	-	-	-	-	-	-
--sub Network	458,125	418,437	412,004	391,461	409,135	414,363	400,529	400,258	378,401	345,870	346,960	348,750	350,219	355,097
Southwest	72,710	73,743	72,516	74,788	81,150	88,474	96,349	101,990	102,042	101,430	106,307	110,646	134,070	133,246
jetBlue	1,128	3,056	5,673	8,950	11,732	14,681	18,507	21,305	21,824	22,392	24,217	26,373	28,967	30,459
AirTran	7,547	8,303	9,660	11,658	13,178	16,619	20,047	23,761	24,619	23,998	24,721	24,705	-	-
Frontier	2,893	2,998	3,738	5,071	6,438	7,350	8,934	10,400	10,641	9,495	9,242	10,619	10,702	10,673
Virgin America	-	-	-	-	-	-	-	384	2,565	3,747	3,891	5,006	6,220	6,329
--sub LCC	84,279	88,100	91,586	100,467	112,498	127,124	143,838	157,840	161,691	161,062	168,378	177,350	179,959	180,708
Alaska	13,525	13,667	14,153	15,070	16,295	16,759	17,165	17,559	16,809	15,561	16,514	17,810	18,526	19,737
Hawaiian	6,271	5,830	5,861	5,683	5,613	5,840	6,204	7,099	7,857	8,345	8,424	8,666	9,484	9,933
Allegiant	130	67	189	485	841	1,204	2,187	3,272	4,292	5,320	5,882	6,148	6,974	7,242
-- sub Other	19,926	19,565	20,204	21,239	22,749	23,803	25,556	27,930	28,959	29,226	30,821	32,624	34,984	36,912
Total All Sectors	562,329	526,102	523,794	513,167	544,381	565,290	569,923	586,027	569,051	536,158	546,159	558,724	565,162	572,716



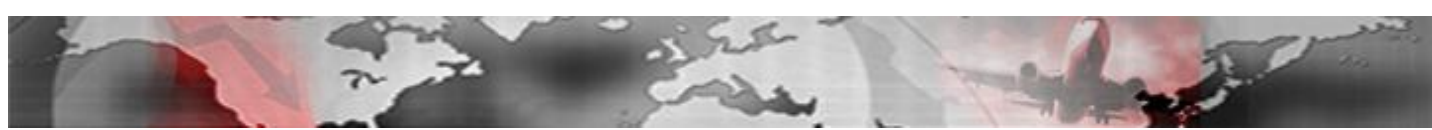
Total System Enplaned Passengers (Thousands)





Total System Load Factor

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	72%	69%	71%	73%	75%	79%	80%	81%	81%	81%	82%	82%	83%	83%
Continental	74%	72%	74%	76%	78%	80%	82%	82%	81%	82%	84%	82%		
Delta	73%	69%	72%	74%	76%	78%	79%	81%	82%	82%	84%	83%	84%	85%
Northwest	77%	74%	77%	77%	80%	83%	85%	85%	85%	84%				
United	72%	71%	74%	76%	79%	81%	82%	83%	81%	82%	84%	84%	83%	84%
US Airways	70%	69%	71%	73%	75%	75%	78%	80%	82%	82%	82%	84%	84%	85%
America West	70%	72%	74%	76%	77%	80%	80%	83%						
--sub Network	73%	71%	73%	75%	77%	79%	81%	82%	82%	82%	83%	83%	84%	84%
Southwest	70%	68%	66%	67%	70%	71%	73%	73%	71%	76%	79%	81%	80%	80%
jetBlue	73%	77%	83%	84%	83%	85%	82%	80%	80%	80%	81%	82%	84%	84%
AirTran	70%	69%	67%	71%	71%	73%	73%	76%	79%	79%	81%	81%		
Frontier	64%	58%	59%	69%	73%	79%	80%	79%	82%	81%	84%	87%	89%	91%
Virgin America								62%	76%	82%	82%	81%	79%	80%
-- sub LCC	70%	68%	67%	70%	72%	74%	75%	75%	75%	78%	80%	82%	81%	81%
Alaska	69%	68%	68%	70%	73%	76%	77%	76%	77%	79%	83%	85%	87%	86%
Hawaiian	78%	80%	80%	80%	86%	87%	86%	87%	83%	84%	85%	84%	83%	81%
Allegiant	41%	39%	65%	74%	76%	81%	81%	83%	90%	90%	90%	91%	89%	89%
-- sub Other	72%	72%	71%	72%	76%	79%	79%	80%	80%	82%	85%	86%	86%	85%
Total All Sectors	73%	70%	72%	74%	76%	79%	80%	81%	80%	81%	83%	83%	83%	84%



Total System Load Factor

— Network Carriers — LCCs — Other

