

**System Total Expense (Excluding Fuel) per Equivalent Seat Mile (CESM ex fuel)**

STAGE LENGTH ADJUSTED  
Cents per Equivalent Seat Mile

	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
American	9.76	9.10	9.43	9.66	9.63	10.14	11.50	10.54	10.75	9.82	9.90	9.97
Continental	7.45	8.11	8.29	9.01	9.38	9.59	9.85	10.08	9.23	11.54	11.89	11.92
Delta	7.40	7.85	7.41	7.64	7.76	7.92	8.56	8.90	11.10	10.76	10.11	10.98
Northwest	7.96	7.74	7.66	8.49	7.91	8.13	8.73	8.96	8.62	9.92	10.63	9.46
United	8.76	9.00	9.27	9.18	9.31	10.24	11.74	11.41	10.65	10.82	11.09	11.16
US Airways	8.56	9.52	10.10	10.03	10.49	10.03	10.54	10.66	10.91	10.45	9.58	11.08
America West	5.72	6.13	5.89	6.26	6.43	6.89	7.70	6.91	6.56	6.46	8.87	9.64
<b>--sub Network</b>	<b>8.37</b>	<b>8.50</b>	<b>8.58</b>	<b>8.84</b>	<b>8.90</b>	<b>9.27</b>	<b>10.23</b>	<b>10.04</b>	<b>10.21</b>	<b>10.36</b>	<b>10.45</b>	<b>10.64</b>
Southwest	4.11	4.31	4.33	4.51	4.62	4.59	4.54	4.59	4.71	4.72	4.70	4.91
jetBlue	-	-	-	-	-	6.99	5.78	5.98	5.58	5.37	5.50	5.46
AirTran	-	-	-	5.50	4.89	5.13	5.32	5.01	4.98	5.14	5.25	5.01
Frontier	6.54	7.55	7.67	6.78	6.53	7.27	7.51	7.37	6.55	7.42	7.30	7.13
ATA	5.04	5.30	5.68	5.86	6.23	6.35	6.93	6.93	6.07	8.41	9.61	8.07
<b>-- sub LCC</b>	<b>4.41</b>	<b>4.82</b>	<b>4.87</b>	<b>4.98</b>	<b>4.99</b>	<b>5.03</b>	<b>5.04</b>	<b>5.04</b>	<b>4.95</b>	<b>5.23</b>	<b>5.14</b>	<b>5.05</b>
Alaska	6.36	6.42	6.72	6.74	6.99	7.88	8.06	8.04	7.88	7.66	7.60	8.21
Hawaiian	3.89	3.87	4.01	4.06	7.89	4.67	5.81	6.59	5.99	6.24	6.11	6.08
Midwest	8.49	9.27	9.28	9.52	9.21	9.67	9.77	8.88	8.21	7.50	6.86	6.72
<b>-- sub Other</b>	<b>6.10</b>	<b>6.16</b>	<b>6.39</b>	<b>6.48</b>	<b>7.42</b>	<b>7.31</b>	<b>7.65</b>	<b>7.98</b>	<b>7.53</b>	<b>7.42</b>	<b>7.25</b>	<b>7.61</b>
Base Length of Haul	844	877	894	914	935	940	966	973	1,004	1,038	1,059	1,086

Note: Stage Length Adjustment formula: ((observed length of haul/base length of haul [15 carrier average])<sup>0.5</sup>) times respective carrier unit cost.