Price and Capacity Competition PRICE AND CAPACITY COMPETITION Asu Ozdaglar Daron Acemoglu and Kostas Bimpikis Dept. of Economics and Operations Research Center, MIT January, 2007 Electrical Engineering and Computer Science Dept. MASSACHUSETTS INSTITUTE OF TECHNOLOGY

Motivation: Communication and Transportation Networks

- Analysis of resource allocation in the presence of decentralized information, selfish users/administrative domains.
- Instead of a central control objective, model as a multi-agent decision problem: Game theory and economic market mechanisms.
- Recent interest: Quantification of efficiency loss, "Price of Anarchy, Stability" in "user games" as a guarantee on performance in decentralized and unregulated networked-systems.
- Question: Effects of prices/tolls and investment decisions on performance when they are set (partly) for profit maximization

This Paper

- A stylized model of price and capacity competition.
- Implications for timing of capacity and price choices for *existence of equilibrium* and *efficiency losses* in equilibrium.
- Three Main Sets of Results:
 - 1. For a two-stage competition model, where N firms invest in capacities first, and then compete in prices:
 - There exists (a continuum of) pure Oligopoly equilibria.
 - The Price of Anarchy (performance for the worst parameter values of the worst equilibrium) is 0.
 - The Price of Stability (performance for the worst parameter values of the best equilibria) bounded from below by $2\frac{\sqrt{N-1}}{N-1}$.
 - 2. A Stackelberg game for implementing the best equilibrium.
 - 3. For a one-stage competition model, where capacities and prices are chosen simultaneously:
 - A pure strategy Oligopoly equilibrium always fails to exist.

Related Work

- Industrial Organization Literature on Capacity Competition:
 - [Kreps and Scheinkman 83], [Davidson and Deneckere 84]: Main issue whether Bertrand competition yields Cournot outcomes and implications of the "rationing rule".
- Price Competition in Congested Networks:
 - [Acemoglu and Ozdaglar 05, 06], [Hayrapetyan, Tardos, and Wexler 05]: Bounds on the extent of inefficiency of unregulated price competition with congestion externalities.
- Investments and Price Competition:
 - [Weintraub, Johari, and Van Roy 06]: One-stage competition model in the presence of congestion externalities and in a symmetric environment.
- Today focus on capacity constraints without congestion externalities.

Price and Capacity Competition

Model

- N firms competing over capacities and prices for user demand.
- Motivating Example: Service providers operating their own communication subnetworks.



- Interested in allocating d units of aggregate flow (of many "small users") between two firms.
- Users have a reservation utility R: they choose the lowest price firm until its capacity is reached; after this, remaining users allocate their capacity to second lowest price firm (as long as its price $\leq R$); so on.
- Service provider *i* invests in capacity c_i at a cost of γ_i , and charges a price p_i per unit flow on link *i*.

Two-Stage Competition

- Model economy corresponds to the following 3-stage game:
 - $-\,$ First, N firms simultaneously choose their capacities.
 - Second, having observed the capacities, firms simultaneously choose their prices.
 - Finally, users allocate their demands across the firms.
- We refer to the dynamic game between the firms as price-capacity competition game.
- Good approximation to a situation in which prices can change at much higher frequencies than capacities.

User Demand

Definition: For a given capacity vector c and price vector $p \ge 0$, a vector $x^* \ge 0$ is a **flow equilibrium** if

$$x^{*} \in \arg \max_{\substack{0 \le x_{i} \le c_{i} \\ \sum_{i=1}^{N} x_{i} \le 1}} \left\{ \sum_{i=1}^{N} (R - p_{i}) x_{i} \right\}.$$
 (1)

We denote the set of flow equilibrium at a given p and c by W[p, c].

Proposition: Let $c = (c_1, ..., c_N)$ be a capacity vector and $p = (p_1, ..., p_N)$ be a price vector. Suppose that for some $M \leq N$, we have $p_1 < p_2 < ... < p_M \leq R < p_{M+1}$. Then, there exists a unique flow equilibrium $x \in W[p, c]$ given by

$$x_{1} = \min\{c_{1}, 1\},\$$

$$x_{m} = \min\left\{c_{m}, \max\left\{0, 1 - \sum_{i=1}^{m-1} x_{i}\right\}\right\}, \quad \forall \ 2 \le m \le M.$$

For 2 firms; when $p_1 < p_2 \leq R$, the unique flow equilibrium: $x_1 = \min\{c_1, 1\}$ and $x_2 = \min\{c_2, 1 - x_1\}$.

Social Optimum

Definition: A capacity-flow vector (c^S, x^S) is a *social optimum* if it is an optimal solution of the *social problem*

maximize_{x \ge 0, c \ge 0}
$$\sum_{i=1}^{N} Rx_i - \sum_{i=1}^{N} \gamma_i c_i \qquad (2)$$

subject to
$$\sum_{i=1}^{N} x_i \le 1,$$
$$x_i \le c_i, \quad i \in \{1, \dots, N\}.$$

The social capacity c^S is given as the solution to the following maximization problem:

$$c^{S} \in \arg \max_{c \ge 0, \sum c_{i} \le 1} \left\{ \sum_{i=1}^{N} (R - \gamma_{i}) c_{i} \right\}.$$
(3)

Price Equilibrium

- Given the price vector of other firms, p_{-i} , the profit of firm *i* is $\Pi_i[p_i, p_{-i}, c_i, c_{-i}, x] = p_i x_i - \gamma_i c_i,$ where $x \in W[p, c]$ is a flow equilibrium given *p* and *c*.
- We look for the subgame perfect equilibria (SPE) of this game.

Definition: [Price Equilibrium] Given $c \ge 0$, a vector [p(c), x(c)] is a *pure* strategy Price Equilibrium if $x(c) \in W[p(c), c]$ and for all i,

 $\Pi_i[p_i(c), p_{-i}(c), x(c), c] \ge \Pi_i[p_i, p_{-i}(c), x, c], \ \forall \ p_i \ge 0, \ x \in W[p_i, p_{-i}(c), c].$

A vector $[\mu^c, x^c(p)]$ is a mixed strategy Price Equilibrium if $\mu^c \in \mathcal{B}^N$ and the function $x^c(p) \in W[p, c]$ for every p, and for all i and $\mu_i \in \mathcal{B}$,

$$\int_{[0,R]^N} \Pi_i[p_i, p_{-i}, x^c(p_i, p_{-i}), c] d \ \mu_i^c(p_i) \times \mu_{-i}^c(p_{-i})$$

$$\geq \int_{[0,R]^N} \Pi_i[p_i, p_{-i}, x^c(p_i, p_{-i}), c] d \ \mu_i(p_i) \times \mu_{-i}^c(p_{-i})$$

We denote set of pure [mixed] price eq. at a given c by PE(c) [MPE(c)].

Oligopoly Equilibrium

- We next define the SPE of the entire game, focusing on the actions along the equilibrium path.
- We denote the profits of the mixed strategy price equilibria in the capacity subgame by

$$\Pi_i[\mu, x(\cdot), c] = \int_{[0,R]^N} \Pi_i[p, x(p), c] d\mu(p).$$

Definition: [Oligopoly Equilibrium] A vector $[c^{OE}, p(c^{OE}), x(c^{OE})]$ is a (pure strategy) Oligopoly Equilibrium (OE) if $[p(c^{OE}), x(c^{OE})] \in PE(c^{OE})$ and for all $i \in \{1, ..., N\}$,

$$\Pi_i[p(c^{OE}), x(c^{OE}), (c_i^{OE}, c_{-i}^{OE})] \ge \Pi_i[\mu, x(\cdot), (c_i, c_{-i}^{OE})],$$
(4)

for all $c_i \ge 0$, and for all $[\mu, x(\cdot)] \in MPE(c_i, c_{-i}^{OE})$. We refer to c^{OE} as the *OE capacity*.

Existence of Pure and Mixed Price Equilibria

We assume without loss of generality that d = 1 and $c_i > 0$ for all i.

- Suppose that $\sum_{i=1}^{N} c_i \leq 1$. Then there exists a unique PE in the capacity subgame [p, x] such that $p_i = R$ and $x_i = c_i$.
- Suppose that $\sum_{i=1}^{N} c_i > 1$, and there exists some j with $\sum_{i=1}^{N} c_i c_j < 1$. Then there exists no pure PE, but there exists a mixed strategy PE.
- Suppose that for each $j \in \{1, ..., N\}$, $\sum_{i=1}^{N} c_i c_j \ge 1$. Then, for all PE [p, x], we have $p_i = 0$ for $i \in \{1, ..., N\}$, i.e., all firms make (ex-post) zero profits.
 - Capacity subgame: uncapacitated Bertrand price competition.

Characterization of Mixed Price Equilibria

Denote the (essential) support of μ_i by $[l_i, u_i]$ and the corresponding cumulative distributions by F_i

Proposition: Let c be a capacity vector with $\sum_{i=1}^{N} c_i > 1$, $c_i > 0$ for $i \in \{1, ..., N\}$ and suppose that there exists j with $\sum_{i=1}^{N} c_i - c_j < 1$. Let $\bar{c} = \max_{i=1,...,N} c_i$. Let $u = \max_{i \in \{1,2,...,N\}} u_i$. For firm j, the expected profits $\prod_j [\mu, x(\cdot), c]$ are given by

 $\Pi_{j}[\mu, x(\cdot), c] = \begin{cases} R(1 + \bar{c} - \sum_{i=1}^{N} c_{i}) - \gamma_{j}c_{j}, & \text{if } F_{j} \text{ has an atom at } u, \\ R(1 + \bar{c} - \sum_{i=1}^{N} c_{i})\frac{c_{j}}{\bar{c}} - \gamma_{j}c_{j}, & \text{if } F_{j} \text{ has no atom at } u. \end{cases}$

Example (Two firms)

Let $c = (c_1, c_2)$ be a capacity vector with $1 < c_1 + c_2 < 2$, and $c_i \leq 1$ for i = 1, 2. Let $[\mu, x(\cdot)]$ be a mixed PE in the capacity subgame c. The expected profits $\prod_i [\mu, x(\cdot), c]$, for i = 1, 2 are given by

$$\Pi_{i}[\mu, x(\cdot), c] = \begin{cases} R(1 - c_{-i}) - \gamma_{i}c_{i}, & \text{if } c_{-i} \leq c_{i}, \\ \frac{R(1 - c_{i})c_{i}}{c_{-i}} - \gamma_{i}c_{i}, & \text{if } c_{i} \leq c_{-i}, \end{cases}$$

Proof of the Proposition

Relies on two lemmas:

Lemma: Let l denote the minimum of the lower supports of the mixed strategies, i.e., $l = \min_{i \in \{1,2,\ldots,N\}} l_i$. Let P_l denote the set of firms whose lower support is l, i.e., $P_l = \{i \in \{1,\ldots,N\} : l_i = l\}$. Then:

(i)
$$\sum_{i \in P_l} c_i > 1.$$

(ii) For all $i \in P_l$, F_i does not have an atom at l.

Lemma: Let u denote the maximum of the upper supports of the mixed strategies, i.e., $u = \max_{i \in \{1, 2, ..., N\}} u_i$. Let $c_k \ge c_i$, for all $i \in \{1, ..., N\}$. Then:

- (i) At most one distribution F_i can have an atom at u.
- (ii) If the distribution F_i has an atom at u, then $c_i = c_k$.
- (iii) The maximum upper support u is equal to R.

Any price in the support yields the same expected profits.

Existence and Characterization of OE

Proposition: Assume that $\gamma_i < R$ for some *i*. Let *k* be a firm with the maximum capacity, i.e., $c_k \ge c_i$ for all $k \in \{1, \ldots, N\}$. A capacity vector *c* is an OE capacity if and only if $\sum_{i=1}^{N} c_i = 1$ and

$$\frac{R - \gamma_i}{2R - \gamma_i} \cdot (c_i + c_k) \le c_i \le c_k,\tag{5}$$

for all $i \neq k$.

- This implies that there exists a continuum of *OE* capacities.
- For all $0 \leq \gamma_i \leq R$, the capacity vector $c = (1/N, \ldots, 1/N)$ satisfies the preceding.

Proposition: The price-capacity competition game has a pure strategy Oligopoly Equilibrium.

For two firms:

$$\frac{R - \gamma_i}{2R - \gamma_i} \le c_i \le c_{-i}, \quad \text{equivalently} \quad \frac{R - \gamma_1}{2R - \gamma_1} \le c_1 \le \frac{R}{2R - \gamma_2}.$$

Efficiency Analysis of OE

• Given capacity costs γ_i , let $C(\{\gamma_i\})$ denote the set of OE capacities. We define the efficiency metric at some $c^{OE} \in C(\{\gamma_i\})$ as

$$r(\{\gamma_i\}, c^{OE}) = \frac{\sum_{i=1}^{N} (R - \gamma_i) c_i^{OE}}{\sum_{i=1}^{N} (R - \gamma_i) c_i^{S}},$$

where c^{S} is a social capacity given γ_{i} and the reservation utility R.

- We study:
 - The worst performance in a capacity equilibrium [Price of Anarchy (PoA)];

$$\inf_{\{0 \le \gamma_i \le R\}} \inf_{c^{OE} \in C(\{\gamma_i\})} r(\{\gamma_i\}, c^{OE}).$$

 The best performance in a capacity equilibrium [Price of Stability (PoS)],

$$\inf_{\{0 \le \gamma_i \le R\}} \sup_{c^{OE} \in C(\{\gamma_i\})} r(\{\gamma_i\}, c^{OE}).$$

Efficiency Analysis of OE

The PoA of the price-capacity competition game is 0: Example: For two firms, let $\gamma_1 = R - \epsilon$ for some $0 < \epsilon < \min\{1, R\}$, $\gamma_2 = R - \epsilon^2$: $c^S = (1, 0)$ with surplus $\mathbb{S}(c^S) = \epsilon$. $c^{OE} = (\frac{\epsilon}{R + \epsilon}, \frac{R}{R + \epsilon})$ with surplus $\mathbb{S}(c^{OE}) = \frac{\epsilon^2(1 + R)}{R + \epsilon}$. Therefore, as $\epsilon \to 0$, the efficiency metric satisfies $\lim_{\epsilon \to 0} r(\{\gamma_i\}, c^{OE}) = \lim_{\epsilon \to 0} \frac{\epsilon(1 + R)}{R + \epsilon} = 0.$

Efficiency Analysis of OE

Theorem: Consider the price competition game with N firms, $N \ge 2$. Then, for all $0 \le \gamma_i \le R$, i = 1, ..., N, we have

$$\sup_{c^{OE} \in C(\{\gamma_i\})} r(\{\gamma_i\}, c^{OE}) \ge 2\frac{\sqrt{N-1}}{N-1}$$

i.e., the PoS of the price-capacity competition game is $2\frac{(\sqrt{N}-1)}{(N-1)}$ and this bound is tight.

Example: Let $\gamma_1 = \delta > 0$ and $\gamma_2 = (2 - \sqrt{2})R$:

$$c^{S} = (1,0)$$
 with surplus $\mathbb{S}(c^{S}) = R$.

It can be seen that the efficiency metric satisfies

$$\lim_{\delta \to 0} r(\{\gamma_i\}, c^{OE}) = 2\sqrt{2} - 2 \approx \frac{5}{6}.$$

Implementation : Stackelberg Leader Game

- To simplify the exposition, we focus on N = 2 firms.
- Consider a four-stage game, where the low-cost firm (say firm 1) acts as the Stackelberg leader and chooses the its capacity first.

Definition [Stackelberg Equilibrium]: For a given $c_1 \ge 0$, let $BR_2(c_1)$ denote the set of best response capacities for firm 2, i.e.,

$$BR_2(c_1) = \arg \max_{\substack{c_2 \ge 0\\ [\mu, x(\cdot)] \in MPE(c_1, c_2)}} \Pi_2[\mu, x(\cdot), c_1, c_2].$$

A vector $[c^{SE}, p(c^{SE}), x(c^{SE})]$ is a (pure strategy) Stackelberg Equilibrium (SE) if $[p(c^{SE}), x(c^{SE})] \in PE(c^{SE}), c_2^{SE} \in BR_2(c_1^{SE}), and$ $\Pi_1[p(c^{SE}), x(c^{SE}), c_1^{SE}, c_2^{SE}] \ge \Pi_1[\mu, x(\cdot), c_1, c_2],$

for all $c_1 \ge 0$, $[\mu, x(\cdot)] \in MPE(c_1, c_2)$, and $c_2 \in BR_2(c_1)$.

Efficiency of Stackelberg Game

Theorem: Suppose that $\gamma_1 < \gamma_2 \leq R$. Then there exists a unique pure strategy Stackelberg equilibrium.

Moreover, for all $0 \leq \gamma_i \leq R$, i = 1, 2, we have

$$\inf_{c^{SE} \in C(\{\gamma_i\})} r(\{\gamma_i\}, c^{SE}) = \sup_{c^{SE} \in C(\{\gamma_i\})} r(\{\gamma_i\}, c^{SE}) = 2\sqrt{2} - 2,$$

i.e., both the PoA and PoS of the Stackelberg game is $2\sqrt{2} - 2$ and this bound is tight.

Simultaneous Capacity-Price Selection Game

Definition: A vector $[c^*, p^*, x^*]$ is a *(pure strategy) one-stage Oligopoly* Equilibrium *(OE)* if $x^* \in W[p^*, c^*]$ and for all $i \in \{1, ..., N\}$,

 $\Pi_i[(p_i^*, p_{-i}^*), x^*, (c_i^*, c_{-i}^*)] \ge \Pi_i[(p_i, p_{-i}^*), x, (c_i, c_{-i}^*)],$

for all $p_i \ge 0$, $c_i \ge 0$, and all $x \in W[(p_i, p_{-i}^*), (c_i, c_{-i}^*)]$.

Proposition: Consider N firms playing the one-stage game described above with $N \ge 2$. Given any γ_i , with $0 < \gamma_i < R$, $i \in \{1, ..., N\}$, there does not exist a one-stage Oligopoly Equilibrium.

Intuition:

- Assume $[c^*, p^*, x^*]$ is a one-stage OE, then $\sum_{i=1}^N c_i^* = 1$ and $p_i^* = R$.
- Consider the case $c_1^* = \epsilon$ for some $\epsilon > 0$ and the "double deviation" $(c_j, p_j) = (1, R - \delta)$ for some $\delta > 0$ $[R - \delta - \gamma_j > (R - \gamma_j)(1 - \epsilon)].$

Congestion in Networks

- Analysis so far focused only on capacity constraints.
- In addition to capacity constraints, a main concern in communication networks is congestion (source of delay and packet loss).
- Presence of congestion in particular routes or subnetworks complicates analysis of equilibria and efficiency both with and without capacity investments.
 - More data or traffic on a particular route exerts a negative externality on existing data or traffic (e.g. by increasing delay or probability of packet loss).

Price Competition with Congestion Externalities

- Outline of results from [Acemoglu, Ozdaglar 05, 06]:
- New Feature: A higher price results in traffic moving to an alternative route, but also increases congestion there, making it less attractive.
 - New source of markup in oligopolistic competition.
 - Greater competition may decrease efficiency.

Price Competition with Congestion Externalities - Continued

• Same model except that users utility is

$$\sum_{i=1}^{N} (R - l_i(x_i) - p_i) x_i,$$

where $l_i(x_i)$ is a convex latency function measuring costs of delay and congestion on link *i* as a function of link flow x_i .

- Notion of pure and mixed Oligopoly equilibrium same as before.
- A flow vector x^S is a *social optimum* if

 $l_i(x_i^S) + x_i^S l'_i(x_i^S) = \min_{j \in \mathcal{I}} \{ l_j(x_j^S) + x_j^S l'_j(x_j^S) \}, \quad \forall i \text{ with } x_i^S > 0.$

• $(l_i)'(x_i^S)x_i^S$: Marginal congestion cost, Pigovian tax.

Price Characterization with Parallel Links

• Oligopoly Prices: Let (p^{OE}, x^{OE}) be an OE. Then,

$$p_i^{OE} = (l_i)'(x_i^{OE})x_i^{OE} + \frac{\sum_{j \in \mathcal{I}_s} x_j^{OE}}{\sum_{j \notin \mathcal{I}_s} \frac{1}{l'_j(x_j^{OE})}}$$

• In particular, for two links, the OE prices are given by

$$p_i^{OE} = x_i^{OE} (l_1'(x_1^{OE}) + l_2'(x_2^{OE})).$$

- Increase in price over the marginal congestion cost as a function of the latency of the other link.
- Reflects the new source of market power because of the congestion externality.

Efficiency Bound for Parallel Links (without Capacity Investments)

• Efficiency metric: Given a set of latency functions $\{l_i\}$ and an equilibrium flow x^{OE} , we define the efficiency metric as

$$r(\{l_i\}, x^{OE}) = \frac{R\sum_{i=1}^{I} x_i^{OE} - \sum_{i=1}^{I} l_i(x_i^{OE}) x_i^{OE}}{R\sum_{i=1}^{I} x_i^S - \sum_{i=1}^{I} l_i(x_i^S) x_i^S}$$

• Theorem: Consider a parallel link network. Then

$$r(\{l_i\}, x^{OE}) \ge \frac{5}{6}, \quad \forall \; \{l_i\}_{i \in \mathcal{I}}, \; x^{OE},$$

and the bound is tight.

• Tight bound irrespective of the number of links and market structure.

Future Work

- Studied efficiency of equilibria where firms compete over capacities and prices.
- Importance of the sequence of decisions.
- Briefly discussed the effects of congestion externalities.
- Extensions to combine congestion costs with investment decisions.
 - Existence of (pure strategy) Oligopoly Equilibria with general latency functions.
 - Efficiency properties.