

MASSACHUSETTS INSTITUTE OF TECHNOLOGY

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14.129 - Contract Theory, Fall 1999

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Linear Sharing Rules and Dynamics in Moral Hazard Models

- Example: Mirlees Problem

- $x = e + \theta, \quad \theta \sim N(0, \sigma^2)$

- There is no solution!

- To see this, observe:

$$\frac{1}{u'(s(x))} = \lambda + \mu \frac{f_e}{f}(x, e) = \lambda + \mu \frac{x - e}{\sigma^2}$$

but if $x = -\infty$, we would require $\frac{1}{u'(s(x))} < 0$.

- Likelihood ratio unbounded below. Intuition: normal tails are infinitely informative.

- If $x = -100$, you know you had L .

- This is a technical as well as a substantive problem.

- Can approximate first best with very bad, unlikely punishments.

- As punishments get worse, you can make it happen less often.

- Formally, let $u(s^*) = c(e^*)$, $\underline{u} = 0$.

$$s(x) = \begin{cases} s^* & \text{if } x \geq x_0 \\ -k & \text{if } x \leq x_0 \end{cases}, \quad u(-k) \rightarrow -\infty$$

- Idea to Formalize:

- Mirlees scheme is highly sensitive to knowledge of $F(x | e)$, u , etc.
“Not robust.”
- Choice set principle is too rich relative to agent.
- Dynamic setting
 - * Quota problem - if did not fulfill quota at end of the month, work inefficiently hard.
 - * Solution: linearity may be optimal (constant incentive pressure over time)

- Assumption: no wealth effects CARA

$$\begin{aligned} u(w) &= -e^{-rw}, \quad [nb \leq 0] \\ u(w + \underline{w}) &= -e^{-r(w+\underline{w})} = \left(-(-e^{-r\underline{w}})\right) (-e^{-rw}) = -u(\underline{w})u(w) \end{aligned}$$

- Where you are will not change intensity of incentive pressure or IR constraints.
- For IR:

$$u(x) f(x) dx \geq u(0) \Rightarrow$$

$$\int u(\underline{w} + x) f(x) dx =$$

$$-u(\underline{w}) \int u(x) f(x) dx \geq -u(\underline{w}) u(0) = u(\underline{w})$$

- Consequence: if some contract satisfies IR at $\underline{w} = 0$, will also at $\underline{w} > 0$

Exercise: Same argument implies \underline{w} has no effect on IC constants.

Suppose $x \sim N(\mu, \sigma^2)$, $u = -e^{-rw}$. Let $CE(\mu, \sigma^2)$ be defined implicitly by

$$u(CE) = E[u(\alpha x)].$$

Exercise: Show $CE(\mu, \sigma^2) = \alpha\mu - \underbrace{\frac{1}{2}r\alpha^2\sigma^2}_{\text{risk premium}}$.

Exercise: Suppose: $\mathbf{x} \sim N(\boldsymbol{\mu}, \Sigma)$, $u(CE) = E[u(\boldsymbol{\alpha} \cdot \mathbf{x})]$. \Rightarrow

$$CE = \sum \alpha_i \mu_i - \frac{1}{2} r \boldsymbol{\alpha}^T \Sigma \boldsymbol{\alpha}.$$

Aggregation / Linearity

- Setup: Dynamic Model
 - T periods
 - x_1 = outcome in period 1 (sale / no sale)
 - x_T = outcome in period T .
- Assumptions:
 - Agent chooses p_t , probability of success in period t . Can depend on full history.
 - All periods are the same technologically (error structure, cost of effort, etc.)
 - Cost is per-period cost, $c(\cdot)$, and is increasing and convex.
 - Principal: commit to $\underbrace{s(x^T)}_{\text{full history}}$.
 - * Note: we do not necessarily have $s((1, 0)) = s((0, 1))$.
 - Utility is evaluated at the end of period using CARA preferences (can't quit in the middle)
$$u(w) = -e^{-rw}$$
 - * To interpret the CARA assumption, it applies if the shares are small relative to the total wealth.
 - Take the case where $T = 2$.

- Timeline

- Period 1: Agent chooses p_1^1 , cost $c(p^1)$ (certainty equivalent unit)
Agent is choosing the probability of success.
- Period 2: Agent chooses p_i^2 , $\begin{cases} i = 1 \text{ if } x' = 1 \\ i = 0 \text{ if } x' = 0 \end{cases}$ (choice contingent on state of the world)
- Defn: “Constant incentive pressure” means that the agent is rewarded for success no matter when it occurs.

- Analysis

- Define function:

$$\omega_i(p_i^2, s_{i0}, s_{i1}), \quad i = 0, 1$$

As the solution to:

$$u(\omega_i) = p_i^2 u(s_{i1} - c(p_i^2)) + (1 - p_i^2) u(s_{i0} - c(p_i^2))$$

This is certainty equivalent from branch associated with outcome i in first period.

- The incentive constraints:

$$p^1 = \arg \max_{\tilde{p}^1} \tilde{p}^1 u(w_1 - c(\tilde{p}^1)) + (1 - \tilde{p}^1) u(w_0 - c(\tilde{p}^1)) \quad (\text{IC1})$$

$$p_i^2 = \arg \max_{\tilde{p}_i^2} \tilde{p}_i^2 u(s_{i1} - c(\tilde{p}^1) - c(\tilde{p}_i^2)) + (1 - \tilde{p}_i^2) u(s_{i0} - c(\tilde{p}^1) - c(\tilde{p}_i^2)) \quad (\text{IC2}i)$$

– Ex-ante IR

$$\begin{aligned}
& p^1 p_1^2 u(s_{11} - c(p^1) - c(p_1^2)) + p^1 (1 - p_1^2) u(s_{i0} - c(p_1^2)) \quad (\text{IR}) \\
& + (1 - p_1) p_0^2 u(s_{01} - c(p^1) - c(p_0^2)) \\
& + (1 - p_1) (1 - p_0^2) u(s_{00} - c(p^1) - c(p_0^2)) \geq u(0)
\end{aligned}$$

– Principal's problem: Maximize (wrt shares and efforts):

$$\begin{aligned}
& p^1 [p_1^2 (2x_1 - s_{11}) + (1 - p_1^2) (x_1 + x_0 - s_{10})] \\
& + (1 - p^1) [p_0^2 (x_0 + x_1 - s_{01}) + (1 - p_0^2) (2x_0 - s_{00})]
\end{aligned}$$

subject to: $IR, IC1, IC21, IC20, \omega_i(p_i^2, s_{i0}, s_{i1}) = w_i$.

– Solving:

- * $w_1 - w_0$ determines p^1 .
- * IR will bind, determines the intercept of sharing rule; effect of incentives is independent of levels (consequence of CARA)
- * Take desired certainty equivalent levels $w_1 = \hat{w}_1, w_0 = \hat{w}_0$ as exogenous (note: like setting IR constraint), find best incentives, p_i^2 's in period 2.

$$\text{Max}_{p_i^2, s_{i1}, s_{i0}} p_i^2 (x_i + x_1 - s_{i1}) + (1 - p_i^2) (x_i + x_0 - s_{i0}) \quad (\text{AUX})$$

subject to: $IC2i, \omega_i(p_i^2, s_{i0}, s_{i1}) = \hat{w}_i. \quad (**)$

Lemma 1 *If (p_i^2, s_{i1}, s_{i0}) is the solution to the auxiliary program (AUX), p_i^2 and $s_{i1} - s_{i0}$ are independent of \hat{w}_i .*

- – FOLLOWS FROM NO WEALTH EFFECTS ASSUMPTION!
 - * Implication of the Lemma: The agent wakes up, he sees a new day, solution does not depend on level of certainty equivalent wealth. $\Rightarrow s_{11} - s_{10} = s_{01} - s_{00}$ in a solution to Principal's problem (same problem in both branches, no matter what w_1 and w_0 are).
 - * Why would they ever be different? For example, if want to implement $p = 0.6$ and wealth effects, may need different incentives in different branches.
- Key conclusion: Since incentive intensities and desired efforts all solve the same optimization problem, we have:

Lemma 2 *The principal's 1st period problem is technologically the same as each second period branch.*

PROOF: The expected social surplus following a first-period success can be written in certainty-equivalent units as $\pi(1)$; following a first-period failure it is $\pi(0)$. The only difference for the principal is the desired certainty-equivalent wealth to the agent; but, by Lemma 1, the size of the pie does not depend on this wealth, it just determines the distribution of the pie between principal and agent. Thus, $\pi(1) - \pi(0) = w_1 - w_0$. The principal's first-period problem is:

$$\text{Max}_{p^1, w_1, w_0} p_i (x_1 + \pi(0) + w_1 - w_0) + (1 - p_i) (x_0 + \pi(0))$$

subject to : IC1.

Verify that this has the same solution as AUX, up to the choice of w_0 .

- – Now, solve the model:

- * IR will pin down w_0 .

- * For the second-period sharing rules to provide the incentives $w_1 - w_0$ in the first period, need:

$$w_1 - w_0 = \omega_1 (p_1^2, s_{11}, s_{10}) - \omega_0 (p_0^2, s_{01}, s_{00})$$

- * The same p is optimal in period 1:

$$p_1^2 = p_0^2,$$

and best $w_1 - w_0$ satisfies

$$w_1 - w_0 = s_{11} - s_{10} = s_{01} - s_{00}.$$

– Let a be reward for success. Then:

$$a = s_{11} - s_{10} = s_{01} - s_{00} = w_1 - w_0$$

(constant incentive intensity). Further,

$$w_1 - w_0 = s_{11} - s_{01}$$

(consistency, given constant incentives.) Then,

$$s_{11} = s_{10} + s_{01} - s_{00} = 2s_{01} - s_{00}$$

$$\Rightarrow s_{10} = s_{01} = s_{00} + a$$

$$= s_{10} + a = s_{00} + 2a$$

\Rightarrow fixed reward for success.

* Let $z = \#$ successes. Let x^T be history of successes, success = 1.

· “Linearity” in outcomes:

$$\underbrace{s(x^T)}_{\text{whole history}} = s(\underbrace{z(x^T)}_{\# \text{ successes in } x^T}) = az + \underbrace{b}_{s_{00}}$$

· Note: if 3 possible outcomes, scheme will be linear in outcomes, not profits/output.

Aggregation and Stationarity (not really linearity)

- Setup: Brownian Motion

$$dz(t) = \mu dt + \underbrace{\sigma}_{\text{exogenous}} dB(t)$$

- Note: this is limit of Bernoulli process as $T \rightarrow \infty$.
- Interpretation: $t \in [0, 1]$, $z(1)$ is final tally of successes.

The Linear Contracting Model

- Motivate Reduced Form Model
 - Agent: $u(w) = -e^{-rw}$
 - Choose: e
 - Output: $e + \theta$, $\theta \sim N(0, \sigma^2)$
 - Contracts are now restricted: $s(x) = ax + b$
- Principal's objective:

$$\int [x - s(x)] dF(x | e)$$

where $s(x) = ax + b \Leftrightarrow \max_{a,b,e} (1-a) \mu(x | e) - b \Leftrightarrow$

$$\max_{a,b,e} (1-a) x - b$$

$$\text{s.t. } \int u(ax + b - c(e)) dF(x | e) \geq u(w) \quad (\text{IR})$$

$$e \in \arg \max_{e'} \int u(ax + b - c(e')) dF(x | e') \quad (\text{IC})$$

- Assume $u(w) = -\exp(-rw)$ and $x = e + \theta$, $\theta \sim N(0, \sigma^2)$

Recall $Eu(z) = u(\mu_2 - \frac{1}{2}r\sigma_z^2)$, where z is normal, u is exponential

$$\begin{aligned} IR + IC &\Rightarrow ae + b - \frac{1}{2}ra^2\sigma^2 - c(e) \geq \underline{w} \\ IC &\Rightarrow e = \arg \max_{e'} \left\{ ae' + b - \frac{1}{2}ra^2\sigma^2 - c(e') \right\} \end{aligned}$$

- If cost is convex \Rightarrow obj function is concave \Rightarrow FOC is fine

$$\Leftrightarrow a = c'(e) \quad \text{IC}$$

$$MB = MC \quad (\text{worker})$$

- Maximize principal's utility subject to constraint on agent's utility
- Raise $b \Rightarrow$ goes from principal's to agent's utility \Rightarrow linear frontier
- Decompose Problem:
 - find best e to implement and corresponding a
(how hard you work depends only on a , not b)
 - set b to satisfy IR constraints
 - since linear (transferable utility) \Rightarrow max sum of utilities is same as maximizing one subject to another
(make pie as big as possible subject to constraints)

– Principal's Objective: maximize total pie

- Total Certainty Equivalent (TCE)

$$\underbrace{e}_{\text{total output}} - \underbrace{c(e)}_{\text{cost of producing}} - \underbrace{\frac{1}{2}ra^2\sigma^2}_{\text{risk premium}}$$

– Principal: maximize TCE subject to $a = c'(e) \Rightarrow$ substitute FOC

–

$$\max_e e - c(e) - \frac{1}{2}r\sigma^2 [c'(e)]^2$$

First-order condition:

$$1 - c'(e) - r^2\sigma^2 [c''(e)] c'(e) = 0,$$

or,

$$c'(e) [1 + r\sigma^2 c''(e)] = 1.$$

Rearranging:

$$a = c'(e) \rightarrow a^* = \frac{1}{1 + r\sigma^2 c''(e)} \text{ (Incentive / Insurance tradeoff)}$$

– NOTES:

- * If $r = 0$ or $\sigma^2 = 0 \Rightarrow$ sell the firm to the agent (e is FB), so that $c'(e) = 1$, $a^* = 1$
- * Higher r , σ^2 : lower incentive-intensity.