



Welcome!

The MIT Careers Office is pleased to share the 2003 Graduating Student Survey Report, which includes data on **initial post-graduation plans of both undergraduate and graduate students**. We have conducted an annual survey by mail or in person for many years. In 2002, funding from Cisco Systems enabled this switch to a web-based platform. This electronic format has made the process more user-friendly for students and increased access to information on the career options and choices of recent MIT graduates.

In 2003, 1208 students - about 55% of the June graduating class - responded. We present most of their data by academic department except when a different format better answers a frequently asked question. Your suggestions, questions, and requests for clarification or additional data are welcome. Please contact the authors, Sasi Ghosh ([ghosh@mit.edu](mailto:ghosh@mit.edu)), Jason Wall ([jwall@mit.edu](mailto:jwall@mit.edu)) or John Nonnamaker ([nonnama@mit.edu](mailto:nonnama@mit.edu)).

We thank **Cisco Systems** for the 2002 grant which helped to launch this initiative.

Sincerely,

Elizabeth Reed  
Director  
MIT Careers Office

Welcome to the 2003 MIT Careers Office Annual Graduating Student Survey.

Before viewing the data, please take a moment to learn more about the survey and the data we collect and present.

**PURPOSE:**

The purpose of the Graduating Student Survey (GSS) is to promote an accurate understanding of the immediate post-graduation plans of all (undergraduate to PhD) graduating MIT students, and to provide data for related career issues.

**METHOD:**

The GSS is a completely voluntary web-based survey. The only identifying characteristic, the respondent's MIT e-mail address, is used solely for (1) the verification of student status and (2) to identify winners for the raffle employed to enhance the response rate. Following these activities, all e-mails are discarded. All data are presented anonymously in aggregate form. This year's web-based survey was sent to students as a link via email to which they could complete at their own will. Altogether, 1,208 (or 54%) graduating MIT students participated in the 2003 Survey. The 54% response rate represents a 9% increase over 2002 and we are striving for, minimally, another 10% increase for 2004.

Due to the variety and various levels of MIT degrees granted, the majority of statistics presented are related to specific subset of the population (e.g., undergraduate, PhD., course 6, etc.) and will be labeled accordingly. This is done to provide more meaningful and accurate data. Any data not labeled should be assumed to represent 54% of the 2003 graduating population.

**RESULTS:**

The majority of results are presented in table format for ease of reading and comparison. Many tables will have empty cells. There are 2 explanations; First, not all departments offer all types of degrees (i.e., School of Engineering does not offer an MBA). The second reason stems from the voluntary nature of our study. If an academic department has a blank cell – and it offers that degree – insufficient students in that department completed the survey.

The remainder of this report presents the data that we collect and process. We highly recommend that you start with the Frequently Asked Questions, which highlights our most common requests for information.

~The MITCO Survey Team

Jason Wall

Saqi Ghosh

John Nonnamaker

# 2003 MIT RECRUITING STATISTICS

\*This data is based on 1,208 class of 2003 who responded to a voluntary self-report.\*

## WHAT PERCENTAGE OF UNDERGRAD & MASTERS STUDENTS GO DIRECTLY TO WORK VS. GRADUATE SCHOOL?

Course	Graduate School	Work
SB	67	33
SM	41	59
MEng	25	75
MBA	3	97

## WHAT IS THE AVERAGE SALARY OBTAINED BY MIT STUDENTS?

SB: \$49,482  
 SM: \$81,523  
 MEng: \$65,939  
 MBA: \$91,357  
 PhDs Going Into Industry: \$88,678  
 PhDs Going Into Post-Docs: \$41,121  
 PhDs Going Into Academia: \$88,287

## LAST YEAR, WHICH EMPLOYERS HIRED THE MOST 2003 GRADUATES?

Employer	# of Hires*
MIT	20
McKinsey & Co.	12
IBM	10
US Navy	9
Merrill Lynch	8
Microsoft	8
Raytheon	8
Citigroup	7
Harvard University	7
Oracle	7
US Air Force	7
Boeing	6
Goldman Sachs	6
Northrop Grumman	6
Amazon.com	5
Bain & Company	5
Banc of America	5
Boston Consulting Group	5
General Motors	5
Merck & Company	5

## WHAT WERE THE TOP 10 GRADUATE SCHOOL DESTINATIONS OF 2003 GRADUATES?

*Top 10 destinations (in order of number of matriculants):*

School	# of Students Attending
MIT	204
Harvard University	23
Stanford University	17
University of California – Berkeley	14
University of California – Los Angeles	7
University of Michigan	6
Cal Tech	5
Columbia University	5
New York University	5
University of California – San Diego	5

<b>WHAT PERCENTAGE OF INTERNATIONAL STUDENTS FOUND JOBS IN THE US?</b>	59%
<b>WHAT PERCENTAGE OF MIT GRADUATES STAYED IN MASSACHUSETTS TO WORK?</b>	25%
<b>WHAT PERCENTAGE OF US STUDENTS TOOK JOBS OUTSIDE THE US?</b>	6%
<b>WHAT PERCENTAGE OF MIT GRADUATES TOOK JOBS IN THE DEFENSE SECTOR?</b>	5%
<b>WHAT PERCENTAGE OF GRADUATES TOOK JOBS IN NONPROFIT?</b>	9%
<b>WHAT PERCENTAGE OF GRADUATES TOOK JOBS IN GOVERNMENT?</b>	4%

**HOW MANY EMPLOYERS RECRUITED AT MIT IN 2002-2003: 408**

*For a full report of the 2002 Graduating Student Survey, please visit <http://web.mit.edu/career/www/infostats/graduation.html>*

# INDUSTRY & COMPANY DATA

For Bachelors & Masters Degrees

Industry	# of Students	Top Employers (In Descending Order)
Computer Software	18	Oracle / Sun Microsystems / Microsoft / Hewlett Packard / Intuit / Genesant Technologies / Rocket Software / Canon / Amazon.com / Ansoft / Siebel Systems / Autodesk / Reality Wave / Xifin / Grassy Pond / Secom
Financial Services	18	Fannie Mae / Citadel / Banc of America / Bowery Capital / Merrill Lynch / Wells Fargo / United Nations and the Chinese Ministry of Finance (NGO) / Goldman Sachs / Citigroup / AQR Capital Management / FactSet Research Systems / UBS Warburg / JP Morgan
Investment Banking	12	CSFB / Gold man Sachs / Banc of America Securities / Credit Suisse First Boston / Morgan Stanley / UBS Warburg / Citigroup/Saloman Smith Barney / GSC Partners / Dresdner Kleinwort Wasserstein
Consulting – Management	11	Accenture / Siemens / ZS Associates / IBM / Simon-Kucher & Partners / Gotham Consulting Partners / Levitan & Associates / Profit Logic
Biotech / Pharmaceuticals / Medical Devices	10	Abbott Laboratories / Merck / National Institutes of Health / Robert Lees / Children’s Hospital / MicroCHIPS / Vi / Global Prior Art
Defense	10	Raytheon / US Air Force / Argon Engineering / US Army / Department of Defense / Boeing / Electric Boat
Education	10	Westtown School / Stanford / Frammingham Community Charter School / MIT / Peace Corps / JET / Turning Point Educational Systems
Research & Development	10	MIT / Harvard Medical School / Morgan Sheng / The Brookings Institution / University of Rochester / NIH / UCSF / Media Lab Europe / Jet Propulsion Lab
Government	9	US Air Force / US Navy / State of Illinois / Department of Defense / Howard Dean for President Campaign
Aerospace	8	Boeing / United Space Alliance / Ball Aerospace / Lockheed Martin / Frontier Systems, Inc.
Consulting – Information Technology	5	Vecna / Accenture / Claraview
Engineering – Electrical	5	Linear Technology / Johns Hopkins Applied Physics Lab / Applied Materials / XANALOG
Healthcare	5	Mass General Hospital / Health Care Management Council, Inc.
Consulting – Economic	4	Analysis Group / Cornerstone Research / Charles River Associates / Hewitt
Engineering – Mechanical	4	Foster Miller Inc / Oblon / Lawrence Livermore National Labs / Motorola

Engineering – Civil	3	US Air Force / Japan Railway East / SGH
Information Technology	3	Pratt and Whitney / Appian Corporation
Energy	2	ExxonMobil / Shell Oil
Entrepreneurial Start-Ups	2	Fair Winds Entertainment / Process Direction, LLC
Manufacturing	2	Dell
Advertising / Marketing	1	Creamlita Ice Cream
Architecture / Planning	1	Gehry Partners, LLP
Automotive	1	Ford Motor Company
Communications / Media	1	The Roseanne Reality Show
Computer Hardware	1	EMC
Engineering – Chemical	1	DuPont / IBM
Engineering – Systems	1	Key Technologies
Semiconductors	1	Texas Instruments

# INDUSTRY & COMPANY DATA

For Doctoral Degrees

Industry	# of Students	Top Employers
Education-Post Doc	30	MIT, Princeton, Harvard, Univ. du Quebec, USC, Univ. Toronto, Univ. of Washington, Indiana U., McGill Univ., UC Berkeley, MSRI, Harvard Med., Yale, King's College London, Cornell
Education-Faculty Position	21	University of Michigan, UC Berkeley, Harvard, Yale, Purdue, Amer. Univ. of Sharjah, Ohio State, Northeastern, Univ. Wisc. Madison, NYU, Univ. Colorado Boulder, Georgia Inst. Of Tech., Max Planck Inst., Univ. of Oregon
Biotech / Pharmaceuticals / Medical Devices	6	Merck, Mass General Hosp., Harvard Med School, Millennium Pharmaceuticals
Research & Development	4	LANL, MIT Lincoln Lab, World Bank, Alphatech
Engineering – Electrical	3	Engim, MIT Lincoln Lab., Synopsys Inc.
Financial Services	3	Oak Hill Platinum, AlphaSimplex Group
Information Technology	3	IBM
Consulting – Economic	2	Deloitte & Touche
Consulting – Environment	2	Roux Associates, Sanborn, Head & Associates
Government	2	Federal Reserve Bank, US Geological Survey
Semiconductors	2	Applied Materials, Atheros
Aerospace	1	NASA Goddard Space Flight Center
Architecture / Planning	1	Gehry Partners, LLP
Computer Hardware	1	IBM
Consulting – Management	1	McKinsey & Co.
Energy	1	US Geological Survey
Engineering – Systems	1	Department of Defense
Engineering - Uns	1	Exponent
Nuclear	1	Lawrence Livermore Lab
Sales	1	Chicos
Investment Banking		

**WHAT PERCENTAGE OF 2003 PhD STUDENTS GO INTO  
INDUSTRY/GOVERNMENT, ACADEMICS, POST-DOCS, OR CONTINUE THEIR  
EDUCATION, (N=96)**

	<b>Industry/Gov.</b>	<b>Academics</b>	<b>Post-Doc</b>	<b>Continuing Education</b>
<b>Course</b>				
<b>1</b>				<b>2 (Music Sci. Tech., MA, Stanford, Chem E., PhD, MIT)</b>
<b>2</b>	<b>3</b>		<b>5</b>	
<b>3</b>	<b>1</b>		<b>5</b>	<b>1 (Transport, MS, MIT)</b>
<b>4</b>	<b>1</b>			<b>1 (Comp. Sci., PhD, MIT)</b>
<b>5</b>	<b>4</b>		<b>3</b>	
<b>6</b>	<b>8</b>		<b>2</b>	
<b>7</b>	<b>3</b>		<b>3</b>	<b>1 (Comp. Sci., PhD, UC Berkeley)</b>
<b>8</b>	<b>2</b>		<b>1</b>	
<b>9</b>	<b>1</b>			<b>1 (EECS, PhD, MIT)</b>
<b>10</b>	<b>5</b>	<b>1 (U Puerto Rico)</b>		
<b>12</b>	<b>3</b>	<b>2 USC, U Mich)</b>	<b>5</b>	
<b>14</b>	<b>2</b>	<b>2 (Harvard, Princeton)</b>	<b>2</b>	
<b>15</b>		<b>1 (UCLA)</b>	<b>1</b>	
<b>16</b>	<b>2</b>			
<b>17</b>	<b>1</b>		<b>1</b>	<b>1 (Urban Planning., PhD, MIT)</b>
<b>18</b>	<b>2</b>	<b>3 (Columbia, U Muenster, U Illinois)</b>	<b>3</b>	<b>1 (EE, PhD, MIT)</b>
<b>22</b>	<b>3</b>		<b>2</b>	
<b>BE</b>				
<b>ESD</b>	<b>2</b>			
<b>HST</b>	<b>2</b>			
<b>MAS</b>	<b>1</b>			
	<b>N=46 (48%)</b>	<b>N=9 (9%)</b>	<b>N=33 (34%)</b>	<b>N=8 (9%)</b>

## 2003 Average Undergraduate & Masters Salary By Department (US Dollars)\*

(Number of respondents are in shaded columns)

	SB	#	SM	#	M.Eng	#	MBA	#	MCP	#
<b>Course</b>										
<b>1</b>			61,195	10	51,450	10				
<b>2</b>	48,353	17	72,944	9						
<b>3</b>	51,000	1			53,143	7				
<b>4</b>	71,000	2	48,000	1						
<b>5</b>	50,000	1								
<b>6</b>	59,703	51	73,585	13	83,000	30				
<b>7</b>	30,586	7								
<b>8</b>	37,000	3								
<b>9</b>	41,120	6	21,000	1						
<b>10</b>	46,500	5								
<b>11</b>									46,000	4
<b>12</b>	49,833	6	98,000	4			91,501	28		
<b>13</b>	51,000	1	45,750	4						
<b>14</b>	50,571	7								
<b>15</b>	48,477	19	124,572	18			91,838	77		
<b>16</b>	47,444	9	57,367	6						
<b>17</b>	28,000	1								
<b>18</b>	54,413	8			52,000	1				
<b>22</b>	37,000	1								
<b>BE</b>										
<b>ESD</b>			55,333	3	87,200	5				
<b>HST</b>			40,000	1						
<b>MAS</b>			100,000	1						

## 2003 Average PhD Salary By Department (US Dollars)\*

(Number of respondents are in columns titled # after each salary amount) N=80

	Industry/Gov.	#	Academics	#	Post-Doc	#
Course						
1	45,133	5	120,000	1	37,500	1
2	80,000	1	72,000	1		
3					32,750	4
4	90,000	1	69,000	1		
5					41,833	3
6	94,000	10	100,000	2	51,075	5
7					34,000	3
8					39,400	6
9						
10	91,000	1	90,000	1	35,000	1
12			112,000	1	50,066	3
14	100,000	1	124,000	5		
15	95,333	2	156,000	2		
16						
17						
18			42,000	4	27,833	6
22	111,000	1			54,000	1
24	85,000	1	48,000	1		
BE	100,000	1			37,000	1
ESD						
HST	84,000	2				
MAS					53,000	1
Average	88,678	26	88,287	19	41,121	35

# EMPLOYERS BY DEPARTMENT

## Bachelors & Masters Graduates

### Course 1

**Job Employer**

Apple Computer  
Asia Focus  
Cambridge Systematics  
Canadian Government  
Continental Airlines  
Barr Engineering Company  
Buro Happold  
Cambridge Systematics  
Carollo Engineers  
Coler & Colantonio, Inc  
Dunn Engineering Associates, P.C.  
East Japan Railway Company  
Fish & Richardson, P.C.  
FMMG  
Goldman Sachs  
GZA GeoEnvironmental Inc.  
Harriot Engineers  
Innovative Emergency Management  
Lehman Brothers  
MWH  
Self-Employed  
SGH  
Shawmut Design and Construction  
Siebel Systems  
National Oceanic and Atmospheric Administration  
US Govt

**Job Title**

Hardware Engineer  
Managing Director  
Transportation Analyst  
Policy Analyst  
Senior Analyst  
Geotechnical Engineer  
Structural Engineer  
Travel Demand Forecaster  
Environmental Engineer  
Engineer 1  
Engineer  
Project Manager  
Associate  
Geotechnical Engineer  
Analyst  
Environmental Risk Scientist  
Structural Engineer  
Transportation Analyst  
Senior Analyst  
Junior Engineer  
Vice President of Business Development  
Senior Engineer  
Assistant Estimator  
Systems Engineer  
Management and Program Analyst  
Policy Analyst

### Course 2

Accenture  
Abbott Laboratories  
BAE Systems  
Banc of America  
Boeing  
Bose Corp.  
ExxonMobil  
Ford Motor Company  
Foster-Miller, Inc.  
Gillette  
Gotham Consulting Partners  
Japan Railway East  
Lockheed Martin  
McKinsey & Company  
Medtronic  
Motorola  
Raytheon  
Shell Oil

Analyst  
Engineering Professional Development Program  
Mechanical Engineer  
Hedge Fund Analyst  
Systems Engineer/Scientist  
Engineer II.  
Reservoir Engineer  
Ford College Graduate  
Staff Engineer  
Engineer  
Analyst  
Structures Intern  
Mechanical Engineer  
Business Analyst  
Mechanical Engineer  
Mechanical Design Engineer  
Mechanical Engineer 1  
Systems Engineer (Subsea Systems)

Sun  
Surface Logix  
TIAX  
United States Air Force  
United States Navy  
US Army  
Vi

Quality Engineering Program Manager  
Assay Engineer

Space & Missile Operations Officer / Civil Engineer, 2LT  
Engineer and Officer / Naval Reactors Engineer  
Officer  
Development Engineer

### Course 3

American Islamic Congress  
Ball Aerospace  
Cordis  
General Electric  
Nan Ya Plastics Corporation  
Northrop Grumman  
YankeeTek Ventures

Assistant Office Administrator and Surveyor  
Associate Engineer  
Engineer II  
Material Scientist  
R&D engineer  
Multi-Discipline Engineer  
Analyst

### Course 4

Booth Hansen Associates  
DEGW  
Finn Geipel LIN  
Guggenheimer Architects  
MIT  
Rafael Vinoly Architects  
The Roseanne Reality Show

Project Architect  
Consultant  
Architect  
  
Lecturer  
Architect  
Associate Editor

### Course 5

Imperial College Neuropathology Department  
Merck

Research Associate  
Chemist

### Course 6

Accenture  
Amazon.com  
Analog Devices  
Ansoft  
Appian  
Appian Corporation  
Applied Materials  
AQR Capital Management  
Argon Engineering  
ATI  
Autodesk  
Bain  
Banc of America Securities  
Banc of America Securities  
Bioware  
Bloomberg  
Boston Consulting Group  
Bowery Capital  
Brigham and Women's Hospital  
Canon

Experienced Analyst  
Software Development Engineer  
Strategic Project Manager  
Software Engineer  
Consultant  
Associate Consultant  
Process Engineer  
Trader  
Software Engineer  
Physical Design Engineer  
Software Engineer  
Associate Consultant  
Research Analyst  
Analyst  
Software Developer  
Feed and Ticker Analyst  
Associate  
Assistant Trader  
Research Fellow  
Program Manager

Citadel	Associate Trader
Claraview	Associate Consultant
Dell	Manufacturing Engineering Senior Analyst
Department of Defense	Analyst
Department of Defense	Computer Engineer
EMC	
F&R	Technology Specialist
Fair Winds Entertainment	Tour Manager
Film industry	Software Engineer
Fish & Neave	Technical Advisor
Fortescue	Head Design Engineer
Genesant Technologies	Software Developer
Goldman Sachs	Fixed Income Analyst
Google Inc.	Software Engineer
Government	Technical Operations Officer
Grassy Pond	Software Engineer
GSC Partners	Analyst
Health Care Management Council, Inc.	Programmer/Software Developer
Hewlett-Packard	Software Engineer
Howard Dean for President campaign	Database Manager
IBM	Strategic Consultant
Intel	Process Engineer - Project Management / Mfg Supervisor
Intuit	Software Engineer
JET	ALT
Johns Hopkins Applied Physics Lab	Network Security Engineer
KenCast	Network Software Engineer
Key Technologies	Electrical Engineer
Linear Technology	VI-A Intern
Lockheed Martin	Electronics Design Engineer
Merrill Lynch	Analyst
MicroCHIPS	Engineer
Microsoft	Program Manger
Microsoft Corporation	Software Design Engineer / Program Manager
MiniFAB	
MIT Lincoln Laboratory	Technical Staff
OPNET Technologies, Inc.	Software Engineer
Oracle	Software Engineer / Developer / Product Manager
Process Direction, LLC	Project Manager
Raytheon	Multidimensional Engineer Level I
RealityWave	Software Engineer
Renault, France	Intern
Rocket Software	Software Developer
Sagamore Hill Capital Management	Investment Analyst
Secom	
Siebel Systems, Inc.	Software Engineer
Siemens Business Services	SBS consultant
Silicon Graphics, Inc	Design Engineer
Sun Microsystems	Systems Programmer
Teradyne	Digital Design Engineer
Texas Instruments	Technical Sales Associate
Turning Point Educational Systems	IT Developer

U.S. Navy  
Vecna  
Vecna Technologies, Inc  
Xifin

Naval Officer / Ensign  
IT Consultant  
Software Developer  
J2EE Developer

#### Course 7

JCF Group  
Children's Hospital  
Goldman Sachs  
Harvard Medical School  
MGH  
MIT  
NIH  
Peace Corps  
U.C.L.A.  
University of Rochester

Consultant  
Research Assistant  
Analyst  
Technical Assistant  
Neurovascular Technologist  
Technician  
Research Assistant

Postdoctoral Research Fellows  
Research Technician

#### Course 8

Creamlita Ice Cream  
Law Firm  
RAND  
US Air Force

Paralegal  
Research Assistant  
Second Lieutenant

#### Course 9

Forschungszentrum Karlsruhe  
Media Lab Europe  
MIT  
Morgan Sheng  
National Institutes of Health  
Rice/Harvard  
Stanford University  
UCSF  
XANALOG

Research Fellow  
Webmaster/ Application Developer  
Technical Assistant  
Research Technician

Research Assistant & Lab Manager  
Research Assistant  
QA/QC

#### Course 10

DuPont/IBM  
Framingham Community Charter School  
Global Prior Art  
Levitan and Associates  
MERCK

Process Engineer  
Teacher  
Biotechnology/Medical Device Associate  
Assistant Consultant  
Associate Manufacturing Engineer

#### Course 11

Clty of Chicago  
Fifth Avenue Committee  
Financial Education Associates  
Ministry of the Environment  
Northeastern University  
Preservation of Affordable Housing  
State of California  
Volpe Center

Mayor's Office Fellow  
Project Manager  
Principal/Owner  
Directora de Ordenamiento Ecologico  
Assitant Professor  
Assistant Project Manager and Analyst  
Legislative Analyst

## Course 12

Accencture	Analyst
American Express	Risk Manager
Bank of America	Quantitative Management Associate
Booz Allen Hamilton	Associate
Boston Consulting Group	Consultant
Citigroup	Financial Management Associate
Citigroup/Salomon Smith Barney	Public Finance Analyst
CSFB	Analyst
Dean & Company	Consultant
DuPont	Senior Financial Analyst
Fidelity	Trader
General Motors	Industrial Engineer
Genzyme	Manager, Design Control
Hewlett-Packard	R&D Program Manager
IBM Corporation	Marketing Manager
Intel	Supervisor
Jet Propulsion Lab	Research Scientist
Lehman Brothers	Fixed Income Derivatives Associate
MasterCard	Director, Information Products Development
McKinsey & Company	Associate
Merrill Lynch	Risk Management Associate / Analyst
MFS Investment Management	Equity Analyst
Moody's Investors Service	Associate Analyst
Motorola	Project Leader
Pfizer	Market Analytics Manager
Raytheon	Senior multi disciplined engineer II
Siemens Mobile	Controller
SolidWorks	Marketing Manager
Sony	Assistant Manager
Symantec	Senior Manager
Tata & Howard, Inc.	Geologist
The Boston Consulting Group	Consultant
Thomson Corporation	Financial Management Associate
Vitro	Sales Managr
WR Grace	Marketing Manager
Yazaki Corporation	TBD

## Course 13

Electric Boat	Engineer
Federal Government	Naval Architect
General Dynamics - Nassco	Production Associate
MIT Seagrant AUV Lab	Research Engineer
US Navy	Assistant Project Supervisor / Type Desk Officer / Ensign

## Course 14

Charles River Associates	Research Analyst
Citigroup	Analyst
Goldman Sachs	Analyst
JCF Group	Financial Consultant
Merrill Lynch	Analyst

Morgan Stanley  
Morgan Stanley  
Oblon  
The Brookings Institution

Investment Banking Analyst  
Fixed Income Analyst  
Technical Advisor  
Research Assistant

## Course 15

ABB  
Amazon.com  
Amazon.com  
American Express  
Analog Devices  
Anaysis Group/Economics  
Bain and Company  
Banc of America  
Banco Itau  
Batterymarch  
BBVA Bank  
BCG  
Boeing  
Boeing  
Booz Allen Hamilton  
Boston Capital Ventures  
Boston Consulting Group  
Bowery Capital  
Capital One  
Citadel Investment Group  
Citibank  
Citigroup  
Citigroup Global Markets  
Cornerstone Research  
Credit Suisse First Boston  
CSFB  
Defence Science & Technology Agency, Singapore  
Dell  
Deutsche Bank  
Dresdner Kleinwort Wasserstein  
easyGroup  
EMC  
Endesa  
Fannie Mae  
Fannie Mae  
Founding a firm  
General Motors  
General Motors  
Home Depot  
Honeywell  
IBM  
Interbank  
J&J  
Japan Ministry (MEXT)

Business Controller  
Operations Manager  
Pathways Program Manager / Operations Manager  
Research Analyst  
  
Research Associate  
Consultant  
Associate  
CRM Manager  
Financial Analyst  
Transaction Banking Head  
Consultant  
Manufacturing Manager  
Manufacturing Manager  
Associate  
  
Consultant  
Assistant Trader  
Senior Business Analyst  
Quantitative Analyst  
FX Senior Trader  
Financial Management Associate  
Investment Banking Associate  
Analyst  
Analyst  
Analyst  
  
Supply Chain Manager  
Associate Fixed Income  
Analyst  
New Ventures Manager  
Product Manager  
  
Financial Analyst  
Analyst  
Director  
Senior Manufacturing Engineer  
Director of Planning / Business Analyst  
Product Merchant  
Integrated Supply Chain Leader  
Marketing Operations Specialist / Consultant  
Associate  
WW Strategic Operations Manager  
Unit Chief

JP Morgan	Associate
Lamda Development	Development Associate
Lehman Brothers	Wealth Management Associate
McKinsey & Company	Associate
McKinsey and Company	Associate
Merck	Senior Analyst
Merck & Co.	Marketing Manager
Merrill Lynch	Risk Management Associate / Analyst
Microsoft	Business Development Manager / Program Manager
Moody's Investors Service	Associate Analyst
Morgan Stanley	Investment Banking Associate
Nortel Networks	Senior Manager, Wireless Solutions
Novartis	Financial Controller
NTT DoCoMo	Manager of Business Development
Pfizer	Sr. Mgr. Business IT Solutions / Finance Associate
Pratt & Whitney	Leadership Associate
Pratt & Whitney (United Technology Corporation)	Leadership Development Associate
Pratt and Whitney	
private equity fund	Partner
ProfitLogic	Analyst
Putnam Investments	Senior Manager
Qwest Communications	Lead IT Analyst
Raytheon	Sr. Mechanical Engineer
Redback Networks	Manager of Business Development
Samsung	Global Strategist
Sanford Bernstein	Research Analyst
Schlumberger	Business Manager / VP Technology
Sequel Management	Sr. Associate
Sidor CA	Cold Rolling Mill Manufacturing Manager
Siebel Systems, Inc.	Product Manager
Siemens	Product Manager
Simon-Kucher & Partners	Business Analyst
Smith Breeden Associates	Associate
Sony	Assistant Manager
SUNY Buffalo	Assistant Professor
Takeda Chemical Industries	Manager
TECNOMECA AGRICOLA, S.A. DE C.V.	C.E.O.
The Boston Consulting Group	Consultant
The Heritage Group	Strategic Planning Manager
The Thomson Corporation	Financial Associate
UBS Warburg	Assistant Trader
UN and then JPMORGAN	Analyst
Unilever	Associate Finance Manager
United Nations and the Chinese Ministry of Finance, NGO	Research Associate
ValuePartners SpA	Associate
Vecna Technologies	VP, Operations
Vitro	Senior R&D
Wells Fargo	Syndications Analyst
Westtown School	Mathematics Teacher
Westtown School	Mathematics Teacher
Westtown School, PA	Mathematics Teacher

WR Grace  
ZS Associates

Marketing Manager  
Business Associate

#### Course 16

EADS  
Boeing  
EADS  
Frontier systems, inc.  
Jet Propulsion Laboratory  
Johns Hopkins Applied Physics Laboratory  
NASA/Boeing  
Northrop Grumman  
Raytheon Company  
Schlumberger  
Snecma  
United Space Alliance  
United States Air Force  
United States Navy  
USAF

Operational Manager  
Engineer/Scientist  
  
Engineer  
Systems Engineer II  
Associate Professional Staff  
  
Member Technical Staff Level 2  
Systems Engineer I  
Mechanical Design Engineer  
Combustion Engineer  
Attitude Determination and Control Officer  
2nd Lieutenant, USAF / Pilot Trainee  
Ensign USN  
Student Pilot

#### Course 17

CIA  
State of Illinois

Economic Analyst  
Budget Analyst

#### Course 18

AmeriCorps  
Citadel  
FactSet Research Systems  
Goldman Sachs  
Hewitt  
Mass General Hospital  
Northrop Grumman  
Peace Corps  
Robert Lees  
UBS Warburg

AmeriCorps Vista Member  
Associate  
Software Engineer  
Quantitative Investment Management Analyst  
Actuarial Associate  
Clinical Technologist  
Multi-Discipline Engineer  
Volunteer  
Research Assistant  
Trading Analyst

#### Course 22

Federal Reserve Bank of Philadelphia

Research analyst

#### ESD

NetIQ  
Pratt & Whitney  
United Nations Conference of Trade and Development  
W.R. Grace

Product Marketing Mgr  
Director  
Fulbright UN Fellowship  
Six Sigma Black Belt

#### HST

Massachusetts General Hospital  
QEIIHSC

Research Fellow  
Surgery Resident

# EMPLOYERS BY DEPARTMENT

## PhD Students

### Course 1

**Job Employer**

Roux Associates  
MIT  
Sanborn, Head & Associates  
American University of Sharjah  
MIT  
Chicos

**Job Title**

Project engineer  
Postdoc  
Project Manager  
Assistant Prof  
Postdoc  
associate sales

### Course 2

Applied Materials  
Ohio State University

System Engineer  
assistant professor

### Course 3

Harvard Medical School  
MIT  
MIT  
Cornell University

Postdoctoral Fellow  
Post-doc  
Postdoc associate  
Postdoctoral Research Associate

### Course 4

University of Colorado at Boulder  
Gehry Partners, LLP

Assis. Professor  
Chief Technology Officer

### Course 5

MIT  
MIT  
MIT

Postdoctoral associate  
Postdoc  
Post doctoral associate

### Course 6

LANL  
IBM  
AlphaSimplex Group  
Univ of Michigan  
LANL  
Engim  
IBM  
mit  
ALPHATECH  
University of Michigan at Ann Arbor  
Department of Defense  
MIT Lincoln Laboratory  
MIT  
Synopsis Inc.  
MIT  
IBM  
Atheros

Post Doc  
Software Engineer  
Research Scientist  
Assistant Professor  
Post Doc  
Member of Technical Staff  
Software Engineer  
Postdoctoral Associate  
Senior Engineer  
Assistant Professor  
  
Member of Technical Staff  
Postdocoral Lecturer  
R&D Engineer  
postdoc  
Research Staff Member  
Member of Technical Staff

Course 7

Harvard Med School

post-doc  
postdoc  
Post doctorate fellow

Course 8

Harvard Med School

post-doc  
postdoc  
Post doctorate fellow

Harvard Med School

post-doc  
postdoc  
Post doctorate fellow  
post-doc

Course 10

Merck & Co., Inc.  
Northeastern University  
Yale U.

Assistant Professor  
postdoc

Course 12

MIT Lincoln Lab  
Princeton University  
Princeton U.  
US Geological Survey

Technical Staff  
Research Associate (Post-doctoral Fellow)  
Research associate  
Geologist

Course 14

UC Berkeley  
Deloitte & Touche  
World Bank  
nyu  
University of Oregon  
  
University of California  
Federal Reserve Bank

Assistant Professor  
Economic Consultant  
Consultant  
prof of finance  
Assistant professor  
Associate  
Assistant Professor  
Research Economist

Course 15

Yale University  
University of Michigan  
University of Michigan  
Oak Hill Platinum  
Oak Hill Platinum

Assistant Professor of Finance  
Assistant Professor  
Assistant Professor  
researcher  
researcher

Course 16

NASA Goddard Space Flight Center

Aerospace engineer

Course 18

Max-Planck Institute  
University du Quebec a Montreal  
Purdue University

Visiting scholar  
Postdoctoral Fellow  
Visiting Assistant Professor

University of Toronto/Fields Institute  
Indiana University  
Harvard University  
Harvard University  
McGill University  
University of California at Berkeley  
University of California at Berkeley  
MSRI

Postdoctoral Fellow  
research associate  
Benjami Peirce Assistant Professor  
Benjami Peirce Assistant Professor  
Postdoctoral fellow  
  
Miller Research Fellow  
Researcher

#### Course 22

MIT Plasma Science and Fusion Center  
Lawrence Livermore National Laboratory

Postdoctoral Associate  
Physicist

#### Course 24

University of Wisconsin, Madison

Assistant Professor

#### BE

Millennium Pharmaceuticals  
McKinsey & Co.

Scientist I  
summer associate

#### HST

Massachusetts General Hospital  
exponent

Post-doctoral Fellow  
biomechanics engineer

#### MAS

University of Southern California / Information Science  
Institute

Research Scientist

#### Other

US Geological Survey  
Georgia Institute of Technology

Research Chemist and Mendenhall Postdoctoral Fellow  
Assistant Professor

# INTERNATIONAL STUDENT DESTINATIONS

## Undergraduate & Masters

<b>Job Country</b>	<b>Job City/State</b>	<b>Job Employer</b>	<b>Job Title</b>
Argentina	Buenos Aires	Citibank	FX Senior Trader
Belgium	Brussels	ABB	Business Controller
Brazil	Sao Paulo	Banco Itau	CRM Manager
Brazil	Sao Paulo	BCG	Consultant
Canada	Halifax/NS	QEIIHSC	Surgery Resident
Canada	Ottawa	Canadian Government	Policy Analyst
Chile	Santiago	BBVA Bank	Transaction Banking Head
Chile	Santiago	McKinsey	Associate
China	Beijing	Nortel Networks	Senior Manager, Wireless Solutions
Colombia	Bogota	McKinsey & Company	Associate
Denmark	Copenhagen		
France	Paris	Schlumberger	Business Manager
France	Vernon	Snecma	Combustion Engineer
France		Schlumberger	VP Technology
France			English Teacher
Germany	Munich	Siemens Business Services	Consultant
Germany		EADS	
Greece	Athens	Lamda Development	Development Associate
Italy	Milan	Booz Allen Hamilton	Associate
Italy	Milan	Value Partners	
Italy	Rome	ValuePartners SpA	Associate
Japan	Osaka	Takeda Chemical Industries	Manager
Japan	Tokyo	East Japan Railway Company	Project Manager
Japan	Tokyo	Japan Ministry (MEXT)	Unit Chief
Japan	Tokyo	NTT DoCoMo	Manager of Business Development
Japan	Tokyo	Sanford Bernstein	Research Analyst
Japan	Tokyo	Sony	Assistant Manager
Korea	Seoul	McKinsey & Company	Business Analyst
Mexico	Aguas Calientes/AGS.	Tecnomec Agricola, S.A. DE C.V.	C.E.O.
Mexico	Mexico City	Ministry of the Environment	Directora de Ordenamiento Ecologico
Mexico	Mexico City	Vitro	Senior R&D
Mexico	Monterrey	Vitro	Sales Managr
Netherlands	Amsterdam	Booz Allen & Hamilton	Associate
Peru		Interbank	Associate
Portugal	Lisbon	The Boston Consulting Group	Consultant
Singapore	Singapore	The Boston Consulting Group	Consultant
Singapore	Singapore	Defence Science & Technology Agency	
South Africa	Johannesburg	Asia Focus	Managing Director
South Africa	Johannesburg	Emerging Market Group	Managing Director
Spain	Madrid	Endesa	
Spain	Madrid	Mckinsey&Company	Associate
Switzerland	Basle	Novartis	Financial Controller
Switzerland	Geneva	United Nations	Fulbright UN Fellowship
Taiwan		Nan Ya Plastics Corporation	R&D engineer
United Kingdom	London	Bain	Associate Consultant
United Kingdom	London	EasyGroup	New Ventures Manager
United Kingdom	London	Morgan Stanley	Associate
Venezuela	Matanzas, Bolivar	Sidor CA	Cold Rolling Mill Manufacturing Manager

USA	Baton Rouge, LA	Innovative Emergency Management	Transportation Analyst
USA	Boston, MA	Preservation of Affordable Housing	Assistant Project Manager and Analyst
USA	Boston, MA	Boston Capital Ventures	
USA	Boston, MA	Shawmut Design and Construction	Assistant Estimator
USA	Boston, MA	Children's Hospital	Postdoctoral Fellow
USA	Boston, MA		Architect
USA	Boston, MA	SGH	Senior Engineer
USA	Boston, MA	The Boston Consulting Group	Consultant
USA	Cambridge, MA	MIT	Lecturer
USA	Cambridge, MA	WR Grace	Marketing Manager
USA	Cambridge, MA	WR Grace	Marketing Manager
USA	Chicago, IL		
USA	Cupertino, CA	Apple Computer	Hardware Engineer
USA	California	Oracle	Software Engineer
USA	Detroit, MI	General Motors	Business Analyst
USA	Dunn Loring, VA	Genesant Technologies	Software Developer
USA	Florham Park, NJ	McKinsey	Associate
USA	Greenwich, CT	Sagamore Hill Capital Management	Investment Analyst
USA	Houston, TX	FMMG	Geotechnical Engineer
USA	Indianapolis, IN	The Heritage Group	Strategic Plannig Manager
USA	Libertyville, IL	Motorola	Project Leader
USA	McLean, VA	Capital One	Senior Business Analyst
USA	New Jersey	McKinsey	Associate
USA	New York, NY	Deutsche Bank	Associate Fixed Income
USA	New York, NY	Goldman Sachs	Associate, Investment Banking Division
USA	New York, NY	Morgan Stanley	Investment banking analyst
USA	New York, NY	Citigroup Global Markets	Investment Banking Associate
USA	New York, NY	Dresdner Kleinwort Wasserstein	Analyst
USA	New York, NY	Moody's Investors Service	Associate Analyst
USA	New York, NY	Morgan Stanley	Investment Banking Associate
USA	New York, NY	Merrill Lynch	Analyst
USA	New York, NY	AIG	Management Associate
USA	New York, NY	Gotham Consulting Partners	Analyst
USA	New York, NY	Moody's Investors Service	Associate Analyst
USA	New York, NY	MWH	Junior Engineer
USA	New York, NY	SUNY Buffalo	Assistant Professor
USA	New York, NY	Lehman Brothers	Senior Analyst
USA	New York, NY		Analyst
USA	New York, NY	Citigroup	Financial Management Associate
USA	Philadelphia, PA	Federal Reserve Bank	Research analyst
USA	Portland, OR	Consultant	Consulting engineer
USA	Purchase, NY	MasterCard	Director, Information Products Development
USA	Redwood City, CA	Oracle	Product Manager
USA	San Diego, CA	Siemens Mobile	Controller
USA	San Mateo, CA	Siebel Systems	Product Manager
USA	San Mateo, CA	Siebel Systems	Systems Engineer
USA	Stamford, CT	KenCast	Network Software Engineer
USA	White Plains, NY	Turning Point Educational Systems	IT Developer
USA	Wilmington, DE	DuPont	Senior Financial Analyst

<b>Job Country</b>	<b>Job City/State</b>	<b>Job Employer</b>	<b>Job Title</b>
USA	Baton Rouge, LA	Innovative Emergency Management	Transportation Analyst
USA	Boston, MA	Preservation of Affordable Housing	Assistant Project Manager and Analyst
USA	Boston, MA	Boston Capital Ventures	
USA	Boston, MA	Shawmut Design and Construction	Assistant Estimator
USA	Boston, MA	Children's Hospital	Postdoctoral Fellow
USA	Boston, MA		Architect
USA	Boston, MA	SGH	Senior Engineer
USA	Boston, MA	The Boston Consulting Group	Consultant
USA	Cambridge, MA	MIT	Lecturer
USA	Cambridge, MA	WR Grace	Marketing Manager
USA	Cambridge, MA	WR Grace	Marketing Manager
USA	Chicago, IL		
USA	Cupertino, CA	Apple Computer	Hardware Engineer
USA	California	Oracle	Software Engineer
USA	Detroit, MI	General Motors	Business Analyst
USA	Dunn Loring, VA	Genesant Technologies	Software Developer
USA	Florham Park, NJ	McKinsey	Associate
USA	Greenwich, CT	Sagamore Hill Capital Management	Investment Analyst
USA	Houston, TX	FMMG	Geotechnical Engineer
USA	Indianapolis, IN	The Heritage Group	Strategic Plannig Manager
USA	Libertyville, IL	Motorola	Project Leader
USA	McLean, VA	Capital One	Senior Business Analyst
USA	New Jersey	McKinsey	Associate
USA	New York, NY	Deutsche Bank	Associate Fixed Income
USA	New York, NY	Goldman Sachs	Associate, Investment Banking Division
USA	New York, NY	Morgan Stanley	Investment banking analyst
USA	New York, NY	Citigroup Global Markets	Investment Banking Associate
USA	New York, NY	Dresdner Kleinwort Wasserstein	Analyst
USA	New York, NY	Moody's Investors Service	Associate Analyst
USA	New York, NY	Morgan Stanley	Investment Banking Associate
USA	New York, NY	Merrill Lynch	Analyst
USA	New York, NY	AIG	Management Associate
USA	New York, NY	Gotham Consulting Partners	Analyst
USA	New York, NY	Moody's Investors Service	Associate Analyst
USA	New York, NY	MWH	Junior Engineer
USA	New York, NY	SUNY Buffalo	Assistant Professor
USA	New York, NY	Lehman Brothers	Senior Analyst
USA	New York, NY		Analyst
USA	New York, NY	Citigroup	Financial Management Associate
USA	Philadelphia, PA	Federal Reserve Bank	Research analyst
USA	Portland, OR	Consultant	Consulting engineer
USA	Purchase, NY	MasterCard	Director, Information Products Development
USA	Redwood City, CA	Oracle	Product Manager
USA	San Diego, CA	Siemens Mobile	Controller
USA	San Mateo, CA	Siebel Systems	Product Manager
USA	San Mateo, CA	Siebel Systems	Systems Engineer
USA	Stamford, CT	KenCast	Network Software Engineer
USA	White Plains, NY	Turning Point Educational Systems	IT Developer

<b>Job Country</b>	<b>Job City/State</b>	<b>Job Employer</b>	<b>Job Title</b>
USA	Wilmington, DE	DuPont	Senior Financial Analyst
USA	Baton Rouge, LA	Innovative Emergency Management	Transportation Analyst
USA	Boston, MA	Preservation of Affordable Housing	Assistant Project Manager and Analyst
USA	Boston, MA	Boston Capital Ventures	
USA	Boston, MA	Shawmut Design and Construction	Assistant Estimator
USA	Boston, MA	Children's Hospital	Postdoctoral Fellow
USA	Boston, MA		Architect
USA	Boston, MA	SGH	Senior Engineer
USA	Boston, MA	The Boston Consulting Group	Consultant
USA	Cambridge, MA	MIT	Lecturer
USA	Cambridge, MA	WR Grace	Marketing Manager
USA	Cambridge, MA	WR Grace	Marketing Manager
USA	Chicago, IL		
USA	Cupertino, CA	Apple Computer	Hardware Engineer
USA	California	Oracle	Software Engineer
USA	Detroit, MI	General Motors	Business Analyst
USA	Dunn Loring, VA	Genesant Technologies	Software Developer
USA	Florham Park, NJ	McKinsey	Associate
USA	Greenwich, CT	Sagamore Hill Capital Management	Investment Analyst
USA	Houston, TX	FMMG	Geotechnical Engineer
USA	Indianapolis, IN	The Heritage Group	Strategic Plannig Manager
USA	Libertyville, IL	Motorola	Project Leader
USA	McLean, VA	Capital One	Senior Business Analyst
USA	New Jersey	McKinsey	Associate
USA	New York, NY	Deutsche Bank	Associate Fixed Income
USA	New York, NY	Goldman Sachs	Associate, Investment Banking Division
USA	New York, NY	Morgan Stanley	Investment banking analyst
USA	New York, NY	Citigroup Global Markets	Investment Banking Associate
USA	New York, NY	Dresdner Kleinwort Wasserstein	Analyst
USA	New York, NY	Moody's Investors Service	Associate Analyst
USA	New York, NY	Morgan Stanley	Investment Banking Associate
USA	New York, NY	Merrill Lynch	Analyst
USA	New York, NY	AIG	Management Associate
USA	New York, NY	Gotham Consulting Partners	Analyst
USA	New York, NY	Moody's Investors Service	Associate Analyst
USA	New York, NY	MWH	Junior Engineer
USA	New York, NY	SUNY Buffalo	Assistant Professor
USA	New York, NY	Lehman Brothers	Senior Analyst
USA	New York, NY		Analyst
USA	New York, NY	Citigroup	Financial Management Associate
USA	Philadelphia, PA	Federal Reserve Bank	Research analyst
USA	Portland, OR	Consultant	Consulting engineer
USA	Purchase, NY	MasterCard	Director, Information Products Development
USA	Redwood City, CA	Oracle	Product Manager
USA	San Diego, CA	Siemens Mobile	Controller
USA	San Mateo, CA	Siebel Systems	Product Manager
USA	San Mateo, CA	Siebel Systems	Systems Engineer
USA	Stamford, CT	KenCast	Network Software Engineer
USA	White Plains, NY	Turning Point Educational Systems	IT Developer
USA	Wilmington, DE	DuPont	Senior Financial Analyst

## INTERNATIONAL STUDENT DESTINATIONS

### PhD

<b>Job Country</b>	<b>Job City/State</b>	<b>Job Employer</b>	<b>Job Title</b>
USA	Berkeley/CA	UC Berkeley	Assistant Professor
Germany	Bonn	Max-Planck Institute	Visiting scholar
Canada	Montreal, Quebec	University du Quebec a Montreal	Postdoctoral Fellow
USA	Los Angeles, CA	University of Southern CA Information Science Institute	Research Scientist
USA	New Haven, CT	Yale University	Assistant Professor of Finance
USA	Boston, MA	Harvard Medical School	Postdoctoral Fellow
USA	Boston, MA	Deloitte & Touche	Economic Consultant
USA	Cambridge, MA	MIT	Postdoc
USA	Ann Arbor, MI	Univ of Michigan	Assistant Professor
USA	West Lafayette, IN	Purdue University	Visiting Assistant Professor
USA	Cambridge, MA	Harvard University	PostDoc
USA	Rye Brook, NY	Oak Hill Platinum	researcher
USA	Rye Brook, NY	Oak Hill Platinum	researcher
USA	Santa Clara, CA	Applied Materials	System Engineer
UAE		American University of Sharjah	Assistant Prof
USA	Cambridge, MA	MIT	Postdoc associate
USA	Cambridge, MA	MIT	Postdoc
USA	Washington DC	World Bank	Consultant
USA	Madison, WI	University of Wisconsin, Madison	Assistant Professor
USA	Boston, MA	McKinsey & Co.	summer associate
USA	NYC, NY	NYU	prof of finance
USA	Ann Arbor, MI	University of Michigan at Ann Arbor	Assistant Professor
USA	Boston, MA		Associate
USA	San Diego, CA	University of California	Assistant Professor
USA	Cambridge, MA	MIT	Postdoctoral Lecturer
USA	Boulder, CO	University of Colorado at Boulder	Assis. Professor
USA	Cambridge, MA	Harvard University	Benjami Peirce Assistant Professor
USA	Cambridge, MA	Harvard University	Benjami Peirce Assistant Professor
Canada	Montreal	McGill University	Postdoctoral fellow
USA	Berkeley, CA	University of California at Berkeley	
USA	Berkeley, CA	University of California at Berkeley	Miller Research Fellow
USA	Sunnyvale, CA	Synopsys Inc.	R&D Engineer
USA	California	MSRI	Researcher
USA	Cambridge, MA	MIT	postdoc
UK	London	King's College London	Postdoc
USA	Cambridge, MA	MIT	Postdoc
USA	Cambridge, MA	MIT	Post doctoral associate
USA	Cambridge, MA	MIT	Post-doc
USA	Westford/MA	Sanborn, Head & Associates	Project Manager
USA	Atlanta, GA	Georgia Institute of Technology	Assistant Professor
USA	NY/NY	Federal Reserve Bank	Research Economist