

Students, faculty and staff in the DUSP's Environmental Policy Group are constantly redefining the boundaries of research, teaching, and practice. We are so busy, though, that we do not devote as much time as we should to hearing about each other's work and accomplishments. We have initiated this informal electronic newsletter so that we can build bridges to others in the Department, to EPG alumni, to colleagues in the world of practice, and most of all among the 40 or so active members of the group.

EPG
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ENVIRONMENTAL POLICY GROUP

HEADLINE NEWS

MASSACHUSETTS INSTITUTE OF TECHNOLOGY

web.mit.edu/duspl/EPG/

May, 2003'

MEET OUR TWO NEW FACULTY MEMBERS

JoAnn Carmin

JoAnn Carmin received her B.S. and M.S. from Cornell University in management and organizational behavior and her Ph.D. from the University of North Carolina at Chapel Hill in environmental policy and planning. She received additional training as a John D. Rockefeller Fellow at Yale University's Program on Nonprofit Organizations and as a participant in the Woodrow Wilson International Center's



Junior Scholars' Training Seminar. This past year, Dr. Carmin was a Visiting Research Scholar in residence at Duke University's Center for Environmental Solutions and a Fellow at the UNC Center for Slavic, Eurasian, and East European Studies while on leave from her position as an Assistant Professor in the Department of Urban Affairs and Planning at Virginia Tech. Dr. Carmin's research examines the socio-political and organizational dimensions of environmental decision-making, both in the United States and in Eastern Europe. She is particularly interested in the impact that environmental groups and other civil society actors have on environmental policy

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Judith Layzer

Judith Layzer is a political scientist who is primarily concerned with how Americans make environmental decisions at the local, regional and national levels. She is especially interested in the impact of ecological knowledge and values on land use and other natural resource policies. Her first book, *The Environmental Case: Translating Values into Policy* (CQ Press, 2002), argues that we ought to understand environmental controversies as motivated by fundamental value differences and the resulting policies as products of how those values are framed by advocates, the media and policymakers. The book comprises a dozen cases of environmental politics that illuminate a variety of variations on the main theme. Layzer's second book, *Sense and Credibility: Science, Politics and Environmental Policymaking*, argues that the primary role of science in the environmental policymaking process is to furnish advocates with compelling and credible definitions of



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MCP Student News

2003 EPG MCP Graduates' Theses

Sarah Jo Bartlett

Cost Recovery And User Fees In The Development Of Boston's Public Water Infrastructure, 1849 - 1895

In the City of Boston, how was public water infrastructure financed in the second half of the 19th century? To what extent were costs recovered, and how much did user fees actually contribute to financing the capital, operating, and maintenance expenses? Sarah is trying to determine how pricing policies may have affected water services for Boston's poor. Although the City was supposed to establish a schedule of fees that would recover costs, various pressures for low rates, an inability to measure consumption, and disagreements over "who should pay" made that impossible.

Alexis Gensberg

Mediating Inequality: Mediators' Perspectives on Disputes Characterized by Significant Power Imbalances
Through a series of interviews with experienced public disputes mediators, **Alexis Gensberg** has documented the guidelines mediators use when handling disputes characterized by significant power imbalances.

Jane Healey

Regulating Residential Development on Massachusetts Barrier Beaches: Inadequacies, Opportunities, and the Case of Plum Island Regulating Residential Development on Massachusetts Barrier Beaches

Jane explores the challenges of and opportunities for regulating residential development on Massachusetts barrier beaches. She uses a case study concerning a current water and sewer project on Plum Island, MA

to better understand the complexity and challenges of achieving balance between development



Plum Island Beach Erosion

and environment on these fragile, but desirable, landforms. She then presents a number of changes that the Massachusetts could consider in order to improve regulation of residential development on its developed barrier beaches.

Michael Hooper

Local Management of a Global Tension: Cost Recovery and Social Equity in Urban Water and Sanitation Provision in Durban, South Africa

Mike is investigating the efforts of Durban, South Africa to achieve cost recovery in water and sanitation service delivery while also meeting the needs of the poor. Most authors suggest that it is difficult to achieve both ends simultaneously, yet they are both independent goals held by most service providers in the developing world. The question is, has Durban managed to achieve cost recovery and serve the poor? If so, how have they done this? .

Fareeha V. Iqbal

The Importance of Large-scale Government Financial and Research Institutions for Promoting Industrialization in Developing Countries - The Case of Taiwan's Industrial Technology Institute

Fareeha's thesis focuses on the role that Taiwan's Industrial Technology Research Institute (ITRI) played in promoting Taiwan's recent high-tech industrial development. She assesses

the project to see if setting up similar institutes in other developing countries would be useful and feasible in promoting industrial development, and what conditions (social, political, technological) would have to be met there first.

Ricardo Jimenez

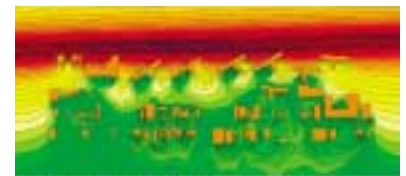
Entrepreneurship for Environmental Improvement

Cooperative environmental management is emerging as an alternative approach in the environmental management field. In order to examine cooperation among businesses, government, third sector actors and explore organizational and managerial issues in the implementation of renewable energies, (i.e. solar), Ricardo has looked at three enterprises involved in collective actions.

Michael Marella

Mitigating Transit Noise Through Urban Planning and Design

Michael's thesis is written in conjunction with the Chicago Transit Authority and the Tren Urbano



Henry Horner Housing Project, before redevelopment



Henry Horner Housing Project, after redevelopment

Scale: _____

Computer generated images of Environmental noise modeling at Henry Horner Housing development before and after

research projects in the Center for Transportation and Logistics in the Department of Civil and Environmental Engineering.

Tim Reardon

Do Septic Regulations Shape Residential Growth? An Analysis Based On Soils Data And Land Use Change In Norfolk County, MA

Tim is studying the impact of state septic regulations on residential development patterns. He is assessing the extent to which new residential development tends to favor sites with conditions favorable for septic systems, and avoid sites where conditions may require larger lot sizes or expensive technologies and construction methods. He is using the results to assess the potential development impacts of a pending regulatory change that is of great concern to municipal planners across the Massachusetts.

Ariella Rosenberg

Green Building the South Bronx: Mapping the Capacity to Promote Sustainable Development in New York City
Ariella’s thesis looks at New York City’s capacity to promote “green building,” with a special focus on the South Bronx. Her study suggests the



New green building under construction in the Morrisania Neighborhood of The Bronx

potential of new policies and organizations to ensure that moves toward sustainable development include all communities, regardless of race, culture, or income. By including historically disinvested communities like the South Bronx in green building efforts, we can move beyond the mistakes of past environmental, social and economic policies. After

graduation Ariella will work in New York City’s Department of City Planning, Bronx Office.

Maggie Scott

Urban Agriculture: the experience of Tomé, Chile



Composting in Tomé, Chile

Her research focuses on the unique collaboration between a municipality, an NGO and the community in an urban agriculture project in Tomé, Chile. Her research focuses on evaluating the presumed success and investigates the factors that have led to this outcome. Residents sought outside support to deal within economic downturn and found help through an NGO that was assisting the urban and rural poor initiate small-scale food production through appropriate technologies and community building strategies. Programs ranging from gardener training to leadership development; and from micro-enterprise formation to eco-clubs for youth have involved thousands of residents in its twenty-year history.

2003 Ph.D. GRADUATE

Mark Rossi

Greening the Invisible Hand: How Environmental Organizations Succeed and Fail in Technology Politics

Mark will be receiving his Ph.D. in June. His dissertation examines how national environmental organizations in Sweden and the US tried to diffuse cleaner production technologies in the pulp and paper industry from 1980-1998. His dissertation indicates

that success in the face of strident industry opposition entails changing organizing strategy: national environmental groups need to engage in sectoral organizing. In sectoral organizing environmental groups work to create a more sustainable business sector by simultaneously targeting multiple environmental



Paper Pulp Mill from the Air

problems within that sector (rather than a single environmental problem, such as organochlorines in water pollution from pulp mills). Sectoral organizing creates opportunities for achieving challenging goals by collaborating with consumers across multiple environmental problems. By creating trust, credibility, and legitimacy with consumers, environmental organizations are more likely to succeed in the face of opposition from industry laggards.

We’re So Proud Of Them!

Will Bradford has been Awarded an NSF Graduate Research Fellowship to study the relationship between building valuation methods and the environmental, social, and financial performance of structures. Central questions in this research surfaced while Will was working in North Carolina as the director of the Davidson Housing Coalition, a small non-profit affordable housing developer. He was frustrated with the difficulty of obtaining financing to include greater energy performance and other green features in afford-

able housing projects. This frustration has grown into a wider interest in the intersection between green design, community development, and real estate that drew him to MIT. A dual-degree Masters student in the Center for Real Estate and the Department of Urban Studies and Planning (Environmental Policy Group and City Design and Development), Will's work blends classroom study, research, and hands-on practice focused on sustainable land development. Ultimately, he plans to start an organization that creates models for buildings that: purify water and air, create energy, provide a range of affordability options, provide for a range of uses and flexibility of use within a single structure, and preserve and enhance natural habitat. Through this proposed research project, he will understand more about the technical options available for achieving these goals and the circumstances that hinder or support the adoption of these options in common practice. At its heart, his proposed research and future practice revolve around learning how to make more intelligent use of our resources, especially our land, to leave a legacy of interdependence.

Amelia Ravin, MCP1, is one of three DUSP students to receive a 2003 Rappaport Institute Public Policy Fellowship. The Rappaport Institute for Public Policy supports twelve graduate students in the Boston area for full time work over the summer. Fellows are given a stipend to work at the public agency of their choosing. Once a week the Fellows attend lectures by leaders in city and state government. A policy paper of publishable quality is required at the finish of the summer term. As a recipient of the Rappaport Fellowship, Amelia will continue her work in Newton for the Planning Department and the Energy Commission. She is researching and drafting an

Energy Action, focusing on reducing energy consumption, saving money and protecting the environment.

Professor **José Antonio Puppim de Oliveira** of the School of Public Administration of the Getulio Vargas Foundation in Rio de Janeiro was just awarded the *Eminent Scientist of the Year* award by The International Research Promotion Council (IRPC) for his work in the area of sustainable development and tourism. The award was based on his article, *Governmental Responses to Tourism Development* published in **Tourism Management** (Elsevier Science, Vol. 24, No.1). This article was based on his DUSP dissertation entitled: **Implementing Environmental Policies in Developing Countries: Responding to the Environmental Impacts of Tourism Development by Creating Environmentally Protected Areas in Bahia, Brazil**. IRPC is an international organization that promotes academic research in the area of science and medicine in developing countries. José earned his Ph.D. in 2000 from DUSP in the Environmental Policy and Planning Group.

Mexico City Project Update

Dong-Young Kim, a second-year Ph.D. student designed, an eight-party air quality management game with the help of the Mexico City Air pollution project team at MIT. The game was tested and played at a Mexico City Workshop organized by Prof. Mario Molina and Dr. Luisa Molina last January. Sixty-eight participants from a wide range of governmental agencies, corporate, and NGO leaders participated. There were five Spanish-speaking groups and three all-English groups. Their affiliations in real life paralleled their assigned roles in the simulation. Young wrote a paper and found

that decision-makers and stakeholders in a metropolitan area can arrive at reasonable, effective, wise, and informed decision-making regarding air quality management policies if: (1) they have the opportunity to share an in-depth exchange of views in a well-designed multi-stakeholder dialogue; (2) they are provided with relevant technical information in a suitable format; and (3) their formal integrated assessment is considered legitimate, useful, and credible by as many decision-makers and stakeholders as possible.



Participants testing an Air Quality Management Game at a Workshop in Mexico City

Meet Our Two New Faculty (continued)

JoAnn Carmin (cont'd from page 1) and plan development and implementation. While much of her research has focused on nongovernmental reactions to development proposals, Dr. Carmin is now extending the scope of her work to address civil society responses to environmental disasters and environmental health hazards. To develop her research agenda in this area, she has just initiated a new project that examines environmental policy learning and capacity development taking place as a result of the recent Czech floods. In addition to authoring a number scholarly journal articles and book chapters, she is co-author of *Government Roles in Collaborative Environmental Management: Lead,*

Encourage, Follow and is currently co-editing *EU Enlargement and the Environment: Institutional Change and Environmental Policy in Central and Eastern Europe*. Dr. Carmin has experience teaching environmental management courses at the graduate and undergraduate levels. She has taught courses on community involvement, social movements, environmental policy and sustainable development. This fall she will be teaching a new course in environmental justice. In the spring she will teach a new course on the socio-political dimensions of disasters and extreme events.

Judith Layzer (cont'd from page 1) environmental problems. If linked to a newsworthy event or a legal hook, such problem definitions can both provide a powerful impetus for policy change and constrain the alternative policy solutions considered. To assess this argument, Layzer conducted a systematic examination of five cases of national-level environmental policymaking: acid rain, timber management in the Pacific Northwest, federal grazing policy, the New England fisheries, and the Florida Everglades. Layzer is currently collecting and analyzing data for a third major project that investigates the extent to which collaborative ecosystem-scale planning and management yields environmentally protective land-use policies. This work builds on a critique of local collaborative decision making developed in an article entitled "Citizen Collaboration and Government Choice in Local Environmental Controversies" (*Policy Studies Journal* 30,2). Layzer received her Ph.D. in political science from MIT, and for the last five years she has been an assistant professor of political science, and an affiliate of the environmental studies program at Middlebury College in Vermont. Although working in Vermont, Layzer has maintained

her ties to Boston since graduating from MIT: She is a 12-year veteran of the reigning 9-time national champion women's ultimate Frisbee team, Lady Godiva.

Herman Karl, Visiting Lecturer from the US Geological Survey offers New Seminar

Herman Karl will be a Visiting Lecturer in EPG during the fall and spring semester 2003-2004. He will offer a workshop entitled: *The Use of Joint Fact Finding in Science-Intensive Environmental Disputes*. The workshop will allow students to explore of the role of science and scientists in ecosystems and natural resources management. Students will document USGS and other federal agency projects that involved (or that should have involved) Joint Fact Finding (JFF) of various kinds. They will also examine the use of various modeling and other tools within the JFF process. During the fall semester students will focus on gathering information to assist in resolving the dispute concerning the placement of a wind farm in waters off the shore of Nantucket. The class will lay the groundwork for a collaborative project that includes Federal and State agencies, academic institutions and non-profits. We will take a JFF approach to the controversial wind farm issue. Student teams will present papers. The workshops will be highly interactive and dependent upon a high degree of student participation and initiative. Students will discuss real-life situations with Federal natural resource management and science agency personnel at the senior level. Special sessions will also be offered for the Independent Activities Period (IAP), including the use of role-play simulations to explore the role of scientists and science in environmental policy decisions.

Tamar Trop, Our New Post-Doc Dr. Trop, a Lecturer and a Senior Researcher at the Faculty of Architecture and Town Planning at the Technion – Israel Institute of Technology where she received her Ph.D. She will be with us for one year as she pursues a post-doctoral fellowship in the DUSP starting September 2003. During this period she will be affiliated with the Environmental Policy Group and co-teach a graduate seminar on Sustainable Development in the fall semester and teach a yet-to-be-determined class in the City Design and Development area in the spring. Tamar's research is mainly focused on environmental policy, nature conservation, landscape ecology, policy evaluation, and regional Planning and development. During the last thirteen years she has participated in many planning teams at the Technion, the University of Tel-Aviv, and the University of Haifa.

Meet The Class Of 2005, Next Year's Entering MCP Students

Matthew Amengual — Graduate of Brown University's Environmental Studies program. Currently a research staff member at ABT Associates.

Peter Brandenburg — Graduate of University of California, Santa Cruz' Environmental Studies program. Trails program coordinator for the Massachusetts Department of Environmental Management.

Evan Freund — Graduate of Middlebury College with a major in Literature. Also studied at George Washington University and Universidad de Costa Rica. Project Associate at Development Alternatives, Inc and Project Coordinator for PA Consulting Group.

Annemarie Herbst — Graduate of UMass-Boston with a major in History and Economics. Also studied at Tufts University. Director of Organizing at Service Employees International Union Local 509.

Carli Paine — Graduate of Columbia University with a major in Environmental Science. Assistant Planner at Department of Community Development. El Cerrito, CA.

Justin Pauly — Graduate of University of California, Berkeley in Architecture. Also studied at De Anza College and Monterey Peninsula College. Project Architect for Burton Peeks Edwards and Siegel and Strain.

Jennifer Peyser — Graduate of Iowa State University in Environmental Science. Also studied at Universite Pierre Mendes (France) and Northern Arizona University. Associate at RESOLVE, Inc.

Lily Pollans — Graduate of Barnard College in Urban Studies. Studio Assistant at Ehrenkranz, Eckstut and Kuhn.

Brian Robinson — Graduate of Georgia Institute of Technology in Earth, Atmospheric and Planetary Science. Environmental Education Peace Corps Volunteer.

Entering the MS Program

Heather Seyfang — Graduate of SUNY College of Environmental Science and Forestry in Science, Technology and Society. Also studied at SUNY Buffalo and D'youville College. Education Program Coordinator at the MIT Laboratory for Energy and the Environment.

Juan Arrendondo Brun — Graduate of Monterrey Institute of Tech-

nology (Mexico) in Chemical and Environmental Engineering. Teacher in the Engineering Division of Instituto Tecnológico y de Estudios Superiores de Monterrey (ITESM), Mexico.

Ricardo Gonzalea — Graduate of Monterrey Tech. Institute (Mexico) and Guadalajara University in Chemical Engineering. Environmental Engineer with IBM.

Ph.D.s who are coming next fall

Catherine Ashcraft — B.A. Biology from University Pennsylvania and M. Environmental Science from Yale School of Forestry and Environmental Studies. Researcher at the International Institute for Applied Systems Analysis (Austria), Indoor Climbing Instructor, Expedition Outfitter (France), Veterinary Assistant, Wilderness Ranger.

Erik Nielsen — B.S. Natural Resources Management, Guelph (Canada), MS in Communication, Cornell University Natural Resource Conflict Management Officer, Food and Agricultural Organization of the United Nations, Radio Script Researcher and Writer, Science Writer

Status Report On ETP/AGS Projects

ETP has been off around the world this spring. Larry Susskind and David Laws were in Tokyo for the annual meeting with AGS partners and for a training on public involvement in policy-making. David went on to give a paper on food safety at the Research Workshops of the European Consortium on Political Research in Edinburgh. David also gave a seminar on comparative regulatory arrangements at the University of Pennsylvania with research

partners Hideaki Shiroyama of the University of Tokyo and Jurgen van der Heijden of the University of Amsterdam. As part of their work on the Wisconsin Partnership, ETP received funding from the Joyce Foundation for a project on the "Dairy Gateway" The Gateway is a joint initiative of the Department of Natural Resources and the Department of Agriculture, Trade, and Consumer Protection in Wisconsin. The goal is to explore how new regulatory designs that emphasize active stakeholder involvement can be used to promote sustainable development in rural regions where farmers must find ways to develop that acknowledge and respect the close relationships and dense interdependencies with other interests and land uses that prevail in these regions. ETP is a lead partner in the project, consulting on the design questions and leading the research effort to document the development of relationships and institutions. Other partners include the Professional Dairy Producers of Wisconsin, the Wisconsin Milk Marketing Board, the LaFollette School of Public Affairs at the University of Wisconsin, and the Program on Law and Environment at the University of Pennsylvania. With Jurgen van der Heijden, ETP has already identified a companion project for the Gateway in the Netherlands.

News From Spring Environmental Courses

Student Projects for Professor O'Rourke's 11.122 Environment & Society Class

MIT was forced to re-examine its environmental practices after being cited for 18 violations of federal hazardous waste laws and the Clean Air and Water Acts in 1998. As part of the settlement of these, MIT agreed to fund over \$400,000 of

environmental projects. While MIT has begun educational programs in the surrounding community, these students wanted to discover what was happening within the University itself. The study was conducted in five parts. They looked at MIT's environmental initiative from the perspective of (1) Academics, (2) Dining, (3) Energy, (4) Transportation, and (5) Water. The entire report can be found on <http://footprint.mit.edu/>.



Students in 11.122 assessed and monitored the environmental impact of waste in MIT's dining halls

Exploring Opportunities for Sustainable Brownfields Redevelopment in Boston and Cambridge

Students in Professor Shutkin's **11.362 Environmental Management: Brownfields Policy and Practice** class are working with two area community development corporations, Homeowner's Rehab in Cambridge and Dorchester Bay Economic Development Corporation in Boston's Dorchester neighborhood to advance redevelopment strategies on select brownfield sites that incorporate sustainable development techniques. Working in two teams, the students have been consulting with CDC staff and other community stakeholders since February, exploring ways to promote green design, transit-oriented, mixed-use and other sustainable development approaches. Each team will produce a substantial report and power point presentation, due at the end of the term. 11.362



Brownfield vacant lot adjacent to redevelopment land that will be cleaned and developed as affordable housing

is being offered in conjunction with Professor Niall Kirkwood's Harvard Design School's brownfields class. The Harvard students are working with two additional CDCs, Neighborhood of Affordable Housing in East Boston and the Codman Square Neighborhood Development Corporation in Dorchester. Reports from both the MIT and Harvard teams will be presented at a special joint presentation on Wednesday evening, May 21, 5:00 - 7:30 PM at the GSD, open to both the DUSP and GSD communities as well as residents from the CDC service areas.



New affordable housing built on a former brownfield site in Dorchester

CHECK THIS OUT! It's amazing! **Dara O'Rourke, Noam A. Chomsky and Archon Fung's 11.949** Politics, Justice, and Social Change course premiered this semester as the first ever web streamed course in DUSP. The class is video-taped and streamed live to the web each Thursday evening. Past lectures are also archived. Check out the lectures at: <http://dusp.mit.edu/dusp/main/body/courses11949stream.lasso>

Two Faculty Members Leaving

EPG Assistant Professor **Dara O'Rourke** will be leaving MIT this summer to assume a position at the University of California at Berkeley. Dara will be based in the Department of Environmental Science, Policy, and Management, and will work as well with the Center for Labor Research and Education. Dara will continue his on-going research on the democratic governance of global production and teach similar courses at Berkeley as he has taught at EPG: a course on Environment and Society for undergraduates, a graduate course on Environmental Justice, and a graduate course on Industrial Ecology. Dara is sad to be leaving MIT and EPG, but hopes to continue collaboration and research with faculty at MIT.

John Forester will return to Cornell in the fall after spending an intellectually and gastronomically rich year at DUSP and in Cambridge. This year he's continued to record and edit oral history-like "profiles of mediators and planners;" he's written papers on design review practice (with MIT alum Joongsuk Kim), ways of creating value in the design professions, storytelling and planning pedagogy, the lessons of surprise in mediation, and interviewing as a mode of planning research, with others on the way. He's given invited lectures in several universities in Italy as well as in Vancouver and Montreal; he's taken part in a Program on Negotiation research group on "critical moments in negotiations;" he's broadened his work a bit with some facilitative consulting, and he's deepened old DUSP friendships and made many new ones. He'll be one of the faculty supervisors for the joint AESOP-ACSP Ph.D. workshop this July in Amsterdam, and he'll receive an honorary Doctor of Let-

ters from the University of Sheffield a few weeks later before returning to Cornell for the 03-04 year.

They both will be sorely missed by us all. Keep in touch via e-mail.

Dara O'Rourke: orourke@nature.berkeley.edu and John Forester: jff1@cornell.edu.

Guest Speakers at EPG Lunches

The following presentations were given by guest speakers at our Spring 2003 EPG Lunch Seminars.

February 11

John Forester

Visiting Professor of City and Regional Planning

Learning From Surprise And The Drama Of Negotiation (Or, What Urban Planners Can Learn From The Mediators Of Public Disputes)

Listening closely to mediators' stories of public disputes that involve deep value differences and bureaucratic politics too, we can draw lessons for planners who will also work with diverse stakeholders deeply divided over land uses or public policies. When mediators are able to work against the odds to produce surprising results, their work may offer practical lessons for planners in many fields

February 25

David Ropeck

Director of Risk Communication at The Harvard Center for Risk Analysis
Risk Perception. Why Our Fears Don't Match The Facts

Humans perceive risk information through affective filters that lead us to be more afraid of relatively low risks, and less afraid of some relatively larger ones. This has implications for our personal choices and our health, and for societal risk management policies. The study of risk perception has revealed many of the factors by which we subcon-

sciously "decide" what to be afraid of and how afraid to be, insights that can help move risk management in a more informed and effective direction.

April 22

James Fahn

Program Associate with the Ford Foundation's Community and Resources Development Unit
A Land on Fire

Author James Fahn discusses his recently published book, "A Land on Fire" (Westview Press; 2003), which examines the environmental issues he covered and the adventures he had as an investigative journalist based in Southeast Asia for nine years. He will explore how environmental issues in the developing world are viewed quite differently from here in the West, and how they are intricately intertwined with the push for democracy and the pull of globalization."

A NEW SEMINAR

The Costs and Benefits of Green Affordable Housing Opportunities for Action

A Green CDC Initiative Workshop, sponsored by Green CDC's Initiative, AIG Environmental, Local Initiatives Support Corporation, MIT's DUSP and CRE will be held on Wednesday, May 28 from 8:30 – 12:00 PM in CRE 310. The highlights of the workshop will include detailed discussion on the following topics: Motivation for Green Buildings and Greening of CDCs; Recommendations on How to Approach Green Affordable Housing; Framework for Cost/Benefit Analysis; and Case Study Analysis. A limited number of students can attend. If you are interested, please contact Marjorie Schutt marman@mit.edu. For more information visit <http://www.newecology.org/announcements.html>

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