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15.013 - Industrial Economics for Strategic Decisions Professor Robert S. Pindyck

## Lecture Notes <br> on <br> Game Theory

(Revised: July 2012)

These lecture notes extend some of the basic ideas in game theory that were covered in 15.010. We will begin by explaining what we mean by rational - or rationalizable strategies. We will apply this concept to a discussion of the War of Attrition, which can turn out to be a rather complicated game. We will see what it means to approach and play (or decide to not play) a War of Attrition type game rationally. Then we will turn to models of duopolistic competition. We will first consider the choice of strategic variable when duopolists compete in the sale of differentiated products - in particular, what are the implications of choosing quantities instead of prices. Next we will examine some of the issues that arise when there is asymmetric or imperfect information. In particular, we will see what happens when a firm has limited information about the costs of its competitor, or when both firms have limited information about market demand. Finally, we will discuss bargaining situations, and the Nash cooperative solution to a bargaining game.

## 1. Rationalizable Strategies

Our focus throughout these notes (and throughout 15.013) is is with rational decisionmaking. Sometimes what we mean by rational decision-making is obvious - for example, setting a price that maximizes profits. But sometimes it is not so obvious, particularly in gaming situations. Thus we will find it useful to introduce the concept of a rationalizable strategy, a concept that is in fact rather simple.

In 15.010 you encountered the concepts of a dominant strategy and a Nash strategy. But in many games there is no dominant strategy, and an equilibrium in Nash strategies (i.e., a Nash equilibrium) might not exist. There are times when we need something more general:

- Dominant Strategy: I'm doing the best I can no matter what you are doing.
- Nash Strategy: I'm doing the best I can given what you are doing.
- Rationalizable Strategy: I'm doing the best I can given my expectations regarding your likely behavior, what I think are your beliefs about me and my likely behavior, and whether your beliefs and likely behavior are themselves rationalizable.

This might seem a bit abstract, but it will become clear as we proceed through some examples. Also, note that "doing the best I can" might mean deciding whether to play or not to play a particular game. This is very much the case when the game happens to be a war of attrition.

## 2. The War of Attrition

Wars of attrition often arise in business (and in other settings as well). The game arises when two (or more) firms compete with each other, each one losing money but hoping that the competitor will eventually give up and exit the industry. When playing the game, each firm must decide whether to cut its losses and exit, or alternatively, tough it out in the hope that the competitor will soon exit.

An example of this game is the competition that took place in the U.K. in the late 1980s in the satellite television market. The competing firms were British Satellite Broadcasting (BSB), a consortium, and Sky Television, which was part of Rupert Murdoch's news corporation. Through October 1990, the two firms accumulated losses in excess of $£ 1$ billion as they fought for control of the satellite broadcasting business. The war ended in November 1990, when BSB and Sky announced that they would merge into a single firm, BSkyB, with control split evenly among the shareholders of the original entities.

Another example of the War of Attrition is the building cascades that sometimes occur in new shopping malls or other urban settings. Each firm buys land or other property rights
and starts construction, knowing that several other firms are doing the same thing, and that all of the firms will lose money unless some of them drop out. Sometimes some of the firms do drop out, but often there is over-building, and all of the firms end up with large losses. I am sure you can think of other examples of the War of Attrition.

Many people view a War of Attrition as something to stay far away from. Management consultants and other practitioners of corporate strategy often promote the view that a War of Attrition almost always ends badly, and thus should be avoided. But if this is indeed how most people feel, then a War of Attrition can be very attractive. If that seems counterintuitive, read on.

A Simple Example. To understand the War of Attrition, let's consider the following simple example. Suppose two companies, $A$ and $B$, must decide each month whether to spend $\$ 10$ million. If in the first month one company spends the $\$ 10$ million and the other does not, the game is over: the first company becomes a monopolist worth $\$ 100$ million, and the second company looks for something else to do. If neither company invests $\$ 10$ million in the first month, the game is likewise over, with neither company losing or making money. However, if both companies spend $\$ 10$ million in the first month, neither one wins anything. We then move to the second month, where again each company must decide whether to spend $\$ 10$ million. If both companies again spend $\$ 10$ million, we move to the third month, and so on. If, at the start of some month, one of the companies spends $\$ 10$ million and the other does not, the first company wins the $\$ 100$ million prize. But of course many months (and much money) could go by before this happens.

Suppose you are Company $A$, and one of your classmates is Company B. What should you do in this situation? Think carefully about the following questions:

1. Is it rational to spend $\$ 10$ million in the first round of this game? Why or why not? How would you decide whether or not to spend the $\$ 10$ million?
2. Would it be rational to start playing the game with a plan to exit if, after three or four rounds, your opponent has not yet exited? Why or why not?
3. Is there anything that you could say to your opponent, or that your opponent could
say to you, that would affect your decision to start playing the game? Is there anything you or your opponent could say that would affect your decision to continue playing if, after two or three rounds, neither of you has dropped out?

Again, think carefully about these questions. If the answers seem obvious, think harder. And then think about the following: If it seems obvious that you shouldn't play this game - that no rational person would play the game - then you should probably play the game.

## 3. Nash Equilibrium in Prices Versus Quantities

Recall the example of price competition with differentiated products from Section 12.4 of Pindyck \& Rubinfeld, Microeconomics. Two duopolists have fixed costs of $\$ 20$, but zero variable costs, and they face the same demand curves:

$$
\begin{align*}
& Q_{1}=12-2 P_{1}+P_{2}  \tag{1a}\\
& Q_{2}=12-2 P_{2}+P_{1} \tag{1b}
\end{align*}
$$

Note that the cross-price elasticities are positive, i.e., the two products are substitutes.
Choosing Prices. In 15.010, you examined the Nash equilibrium that results when the two firms set their prices at the same time. It will help to begin by briefly summarizing the derivation of that equilibrium. For Firm 1, profit is:

$$
\pi_{1}=P_{1} Q_{1}-20=12 P_{1}-2 P_{1}^{2}+P_{1} P_{2}-20
$$

Taking $P_{2}$ as fixed, Firm 1's profit-maximizing price is given by:

$$
\frac{\Delta \pi_{1}}{\Delta P_{1}}=12-4 P_{1}+P_{2}=0
$$

so Firm 1's reaction curve is given by:

$$
\begin{equation*}
P_{1}^{*}=3+\frac{1}{4} P_{2} \tag{2a}
\end{equation*}
$$

Likewise for Firm 2:

$$
\begin{equation*}
P_{2}^{*}=3+\frac{1}{4} P_{1} \tag{2b}
\end{equation*}
$$



Figure 1: Nash Equilibrium in Prices

Solving for the Nash equilibrium, $P_{1}=P_{2}=\$ 4$, so $Q_{1}=Q_{2}=8$, and $\pi_{1}=\pi_{2}=\$ 12$. Note that the collusive outcome is $P_{1}=P_{2}=\$ 6$, so that $Q_{1}=Q_{2}=6$, and $\pi_{1}=\pi_{2}=\$ 16$. The reaction curves, Nash equilibrium, and collusive outcome are shown in Figure 1, which in Pindyck \& Rubinfeld, 8th Edition, is Figure 12.6.

Choosing Quantities. Now suppose the firms choose quantities instead of prices. Everything is the same as before, except that now each firm chooses its quantity, taking its competitor's quantity as fixed. To find the Nash (Cournot) equilibrium, we must first rewrite the demand curves (1a) and (1b) so that of each price is a function of the two quantities. Eqns. (1a) and (1b) can be rearranged as:

$$
\begin{aligned}
& P_{1}=6-\frac{1}{2} Q_{1}+\frac{1}{2} P_{2} \\
& P_{2}=6-\frac{1}{2} Q_{2}+\frac{1}{2} P_{1}
\end{aligned}
$$

Combining these two equations and rearranging the terms,


Figure 2: Nash Equilibrium in Quantities

$$
\begin{align*}
& P_{1}=12-\frac{2}{3} Q_{1}-\frac{1}{3} Q_{2}  \tag{3a}\\
& P_{2}=12-\frac{2}{3} Q_{2}-\frac{1}{3} Q_{1} \tag{3b}
\end{align*}
$$

Note that eqns. (3a) and (3b) represent the same demand curves as eqns. (1a) and (1b). We have simply rearranged the equations so that price is on the left side and the quantities are on the right side. Using eqn. (3a), the profit for Firm 1 can be written as:

$$
\begin{aligned}
\pi_{1} & =P_{1} Q_{1}-20 \\
& =12 Q_{1}-\frac{2}{3} Q_{1}^{2}-\frac{1}{3} Q_{1} Q_{2}-20
\end{aligned}
$$

Maximize this profit with respect to $Q_{1}$, taking $Q_{2}$ as fixed:

$$
\begin{gather*}
\frac{\Delta \pi_{1}}{\Delta Q_{1}}=12-\frac{4}{3} Q_{1}-\frac{1}{3} Q_{2}=0 \\
Q_{1}^{*}=9-\frac{1}{4} Q_{2} \tag{4a}
\end{gather*}
$$

Likewise,

$$
\begin{equation*}
Q_{2}^{*}=9-\frac{1}{4} Q_{1} \tag{4b}
\end{equation*}
$$

The reaction curves (4a) and (4b) can be combined to find the Nash equilibrium: $Q_{1}=Q_{2}=$ $7 \frac{1}{5}$, so that $P_{1}=P_{2}=4 \frac{4}{5}$, and $\pi_{1}=\pi_{2}=14.56$. The reaction curves and Nash equilibrium are shown in Figure 2.

Observe that compared to the Nash equilibrium with price as the strategic variable, both firms now make higher profits. All we have done is change the strategic variable from price to quantity, and yet the outcome is quite different.

Now try to answer the following questions: (1) Why do the firms make higher profits when they choose quantities instead of prices? (2) Should the two firms "agree" to choose quantities rather than prices? (3) How does this relate to the problem you face each week in the Strategy Game?

Asymmetric Choice of Strategic Variable. We have considered a situation in which both firms choose prices and compared it to the situation in which both firms choose quantities. Suppose, instead, that one firm chooses price and the other chooses quantity as the strategic variable. In particular, suppose that Firm 1 chooses price but Firm 2 chooses quantity. What will happen in this case?

Firm 1 takes $P_{2}$ as fixed, and thus has the reaction function:

$$
P_{1}^{*}=3+\frac{1}{4} P_{2} .
$$

Firm 2 takes $Q_{1}$ as fixed, and thus has the reaction function:

$$
Q_{2}^{*}=9-\frac{1}{4} Q_{1} .
$$

From Eqn. (1a):

$$
\begin{aligned}
Q_{1} & =12-2\left(3+\frac{1}{4} P_{2}\right)+P_{2} \\
& =6+\frac{1}{2} P_{2}
\end{aligned}
$$

Likewise, from Eqn. (3b):

$$
\begin{aligned}
P_{2} & =12-\frac{2}{3}\left(9-\frac{1}{4} Q_{1}\right)-\frac{1}{3} Q_{1} \\
& =6-\frac{1}{6} Q_{1}
\end{aligned}
$$

We can combine these two equations to solve for $Q_{1}$ and $P_{2}$. Doing so, we find that $Q_{1}=8.31$ and $P_{2}=\$ 4.62$. Now, use the reaction functions, to find $P$ and $Q_{2}$ :

$$
\begin{gathered}
P_{1}=3+\frac{1}{4}(4.62)=\$ 4.16 \\
Q_{2}=9-\frac{1}{4}(8.31)=6.92
\end{gathered}
$$

We now know each firm's price and quantity, and thus can calculate that the profits for the two firms are given by $\pi_{1}=\$ 14.57$ and $\pi_{2}=\$ 11.97$. We see that Firm 1 does better than Firm 2, and it makes approximately the same profit that it did when both firms used quantities as their strategic variables. Firm 2, however, does worse - slightly worse than it did when both firms chose prices as their strategic variables.

Suppose both firms are free to choose between price and quantity as the strategic variables. What outcome would you expect? What does this tell you about pricing and output decisions in the airline industry? The automobile industry? The Strategy Game you play every week?

## 4. Incomplete Information - Bayesian Nash Equilibrium

In the real world, firms rarely have complete information about demand, their competitors' costs, or even their own costs. We now turn to the problems that arise when a firm has limited information about its competitors. To do this, we will extend the simple example of Cournot equilibrium that you examined in 15.010.

### 3.1 Cost Uncertainty.

Two firms produce a homogenous good, and face the following market demand curve:

$$
P=30-Q
$$

The firms' marginal costs are $c_{1}$ and $c_{2}$. Each firm chooses its quantity, taking the quantity of its competitor as given.

For Firm 1, revenue is

$$
\begin{aligned}
R_{1}=P Q_{1} & =\left(30-Q_{1}-Q_{2}\right) Q_{1} \\
& =30 Q_{1}-Q_{1}^{2}-Q_{1} Q_{2}
\end{aligned}
$$

So its marginal revenue is

$$
R M_{1}=30-2 Q_{1}-Q_{2}
$$

Setting $R M_{1}=c_{1}$ gives the reaction curve for Firm 1:

$$
\begin{equation*}
Q_{1}^{*}=15-\frac{1}{2} Q_{2}-\frac{1}{2} c_{1} \tag{5a}
\end{equation*}
$$

Likewise for Firm 2:

$$
\begin{equation*}
Q_{2}^{*}=15-\frac{1}{2} Q_{1}-\frac{1}{2} c_{2} \tag{5b}
\end{equation*}
$$

1. Note that if $c_{1}=c_{2}=0$, we get $Q_{1}=Q_{2}=10,=\$ 10$ and $\pi_{1}=\pi_{2}=\$ 100$, a result you might recall from 15.010.
2. Suppose $c_{1}=0$, but $c_{2}=6$. Then:

$$
\begin{aligned}
& Q_{1}^{*}=15-\frac{1}{2} Q_{2} \\
& Q_{2}^{*}=12-\frac{1}{2} Q_{1}
\end{aligned}
$$

You can check that in this case, $Q_{1}=12, Q_{2}=6, P=\$ 12, \pi_{1}=\$ 144$, and $\pi_{2}=\$ 36$. Firm 2 has a higher marginal cost than Firm 1, and thus produces less and makes a smaller profit.
3. Now suppose that $c_{1}=0$ and both firms know this. However, $c_{2}$ is either 0 or 6 . Firm 2 can observe its own cost and thus knows what $c_{2}$ is, but Firm 1 doesn't. Firm 1 therefore assigns a probability of $\frac{1}{2}$ to each possibility. What is the equilibrium in this case? We will assume that each firm maximizes its expected profit - the result is a Bayesian Nash equilibrium (BNE).

Start with Firm 2. If $c_{2}=0$, Firm 2 will have the reaction curve

$$
\begin{equation*}
Q_{2}^{*}(0)=15-\frac{1}{2} Q_{1} \tag{6a}
\end{equation*}
$$

If instead $c_{2}=6$, Firm 2 will have the reaction curve

$$
\begin{equation*}
Q_{2}^{*}(6)=12-\frac{1}{2} Q_{1} \tag{6b}
\end{equation*}
$$

What is Firm 1's reaction curve? The answer depends on Firm 1's objective. We will assume that Firm 1 maximizes its expected profit. Firm 1 does not know Firm 2's reaction curve because it does not know $c_{2}$. There is a probability of $\frac{1}{2}$ that Firm 2's cost is zero so that its reaction curve is $Q_{2}^{*}(0)$, and there is a probability of $\frac{1}{2}$ that it is 6 so that Firm 2's reaction curve is $Q_{2}^{*}(6)$. Thus, Firm 1's expected profit is:

$$
\begin{aligned}
E\left(\pi_{1}\right) & =\frac{1}{2}\left[30-Q_{1}-Q_{2}^{*}(0)\right] Q_{1}+\frac{1}{2}\left[30-Q_{1}-Q_{2}^{*}(6)\right] Q_{1} \\
& =30 Q_{1}-Q_{1}^{2}-\frac{1}{2} Q_{2}^{*}(0) Q_{1}-\frac{1}{2} Q_{2}^{*}(6) Q_{1}
\end{aligned}
$$

To maximize this expected profit, differentiate with respect to $Q_{1}$, holding each possible $Q_{2}^{*}$ fixed, and set the derivative equal to zero:

$$
30-2 Q_{1}-\frac{1}{2} Q_{2}^{*}(0)-\frac{1}{2} Q_{2}^{*}(6)=0
$$

or,

$$
\begin{equation*}
Q_{1}^{*}=15-\frac{1}{4} Q_{2}^{*}(0)-\frac{1}{4} Q_{2}^{*}(6) \tag{6c}
\end{equation*}
$$

To find the equilibrium, solve (6a), (6b), and (6c) for $Q_{1}, Q_{2}(0)$, and $Q_{2}(6)$ :

$$
Q_{1}=11, \quad Q_{2}(0)=9 \frac{1}{2}, \quad Q_{2}(6)=6 \frac{1}{2}
$$

Compare this result to the case (1) where $c_{2}=0$ and both firms know it, and case (2) where $c_{2}=6$ and both firms know it. Note that Firm 2 does better (by having superior information) if $c_{2}=6$, but it does worse if $c_{2}=0$. Does this seem surprising? Think about the following:

- When $c_{2}=0$, Firm 2 produces less when only it knows its cost than it does when Firm 1 also knows that $c_{2}=0$. Why is this? And why does Firm 2 produce more when $c_{2}=6$ and only it knows this than it does when its cost is common knowledge?
- Suppose $c_{2}=0$ and Firm 1 does not know this. Can Firm 2 do better by announcing its cost to Firm 1? Should Firm 1 believe Firm 2? What would you do if you were Firm 2? If you were Firm 1?


### 3.2 Demand Uncertainty.

We have already seen that having better information can sometimes make a firm better off, and sometimes make it worse off. The example above focused on uncertainty over one of the firm's cost, but there could just as well be uncertainty over demand. Once again, more information may or may not make firms better off. By now, you should be able to understand this intuitively. To make sure you do, think through the following problem, which appeared a recent 15.013 Final Exam:

Artic Cat and Yamaha Motors compete in the market for snowmobiles. Each company is concerned about the extent of cross-brand substitutability (i.e., the extent to which consumers would choose one brand over the other in response to a small price difference). Neither firm knows the extent of substitutability, and each firm therefore operates under the assumption that the brands are moderately substitutable. In fact, the brands are highly substitutable, but only we know this - not the firms. The firms compete by setting prices at the same time.
(a) Suppose that both firms conduct statistical demand studies and learn the truth, i.e., that the brands are highly substitutable. Would this knowledge make the firms better off, i.e., lead to higher profits? Explain briefly.
(b) Suppose that the only Artic Cat conducts a study and learns that the brands are highly substitutable. Should it announce this finding to Yamaha? Explain briefly.

Are the answers obvious to you? In (a), if both firms learn that the brands are highly substitutable, they will both set lower prices. (Their reaction curves will shift because each firm gains more by undercutting its competitor.) Thus, both firms will be worse off. In (b), Artic Cat should not announce the findings of its study to Yamaha. Artic Cat will lower its price, to the surprise of Yamaha, and earn greater profits. Of course these greater profits may not last long, as Yamaha eventually figures out what is going on.

This example is fairly simple, and quite limited in its scope. But it makes the point once
again that having more information can make firms worse off. In the next section, we will examine the implications of imperfect or asymmetric information about demand in more detail.

## 5. Price Competition With Asymmetric Information

Consider a situation in which two firms compete by setting prices. For simplicity, we will take the demand curves to be linear:

$$
\begin{align*}
& Q_{1}=a_{10}-a_{11} P_{1}+a_{12} P_{2}  \tag{7a}\\
& Q_{2}=a_{20}+a_{21} P_{1}-a_{22} P_{2} \tag{7b}
\end{align*}
$$

(Later we will see how with information about elasticities and equilibrium prices and quantities, the six parameters in the above equations can be estimated.) For the time being, suppose that each firm knows its demand curve and its competitor's demand curve, and that prices are chosen simultaneously. It is then easy to compute the Nash equilibrium for this pricing problem. If we are dealing with the short run and variable costs are relatively small, we can focus on revenues. The revenue for Firm 1 is given by:

$$
R_{1}=P_{1} Q_{1}=a_{10} P_{1}-a_{11} P_{1}^{2}+a_{12} P_{1} P_{2}
$$

Maximizing this with respect to $P_{1}$ gives:

$$
d R_{1} / d P_{1}=a_{10}-2 a_{11} P_{1}+a_{12} P_{2}=0
$$

Hence the reaction function for Firm 1 (i.e., its price as a function of Firm 2's price) is given by:

$$
\begin{equation*}
P_{1}^{*}\left(P_{2}\right)=\frac{a_{10}}{2 a_{11}}+\frac{a_{12}}{2 a_{11}} P_{2} \tag{8a}
\end{equation*}
$$

Likewise for Firm 2:

$$
\begin{equation*}
P_{2}^{*}\left(P_{1}\right)=\frac{a_{20}}{2 a_{22}}+\frac{a_{21}}{2 a_{22}} P_{1} \tag{8b}
\end{equation*}
$$

Since the firms are setting prices simultaneously, we can solve these two equations for $P_{1}$ and $P_{2}$. Defining $\Delta \equiv 4 a_{11} a_{22}-a_{12} a_{21}$, the solution for prices will be:

$$
\begin{equation*}
P_{1}=\left(2 a_{10} a_{22}+a_{12} a_{20}\right) / \Delta \tag{9a}
\end{equation*}
$$

$$
\begin{equation*}
P_{2}=\left(2 a_{20} a_{11}+a_{21} a_{10}\right) / \Delta \tag{9b}
\end{equation*}
$$

It will be helpful at this point to introduce a numerical example. Suppose that $a_{10}=$ $a_{20}=12, a_{11}=a_{22}=2$, and $a_{12}=a_{21}=1$. Then $\Delta=15$, and $P_{1}=P_{2}=\$ 4, Q_{1}=Q_{2}=8$, and $R_{1}=R_{2}=\$ 32$. Also note that because the demands are symmetric and information is symmetric, each firm will have a 50 percent market share.

Incomplete Information. Now suppose that each firm knows its own demand curve, but does not know exactly how price-sensitive its competitor's demand is. In particular, suppose that Firm 1 does not know the value of $a_{22}$, and Firm 2 does not know the value of $a_{11}$. Each firm instead relies on an estimate of this parameter of its competitor's demand. Suppose that the true parameters are:

$$
\begin{aligned}
& a_{11}^{*}=a_{11}+\epsilon_{1} \\
& a_{22}^{*}=a_{22}+\epsilon_{2}
\end{aligned}
$$

Firm 1 knows $\epsilon_{1}$, but not $\epsilon_{2}$; Firm 2 knows $\epsilon_{2}$, but not $\epsilon_{1}$. The expected value of $\epsilon_{2}$ (for Firm 1) is 0 , and likewise for $\epsilon_{1}$.

The reaction functions are of the same form as before, except that now Firm $i$ cannot predict its competitor's reaction function $P_{j}^{*}\left(P_{i}\right)$. In other words, it does not know exactly what price its competitor will charge, even as a function of its own price. The reaction functions are now:

$$
\begin{align*}
& P_{1}^{*}=\frac{a_{10}+a_{12} P_{2}}{2\left(a_{11}+\epsilon_{1}\right)}  \tag{10a}\\
& P_{2}^{*}=\frac{a_{20}+a_{21} P_{1}}{2\left(a_{22}+\epsilon_{2}\right)} \tag{10b}
\end{align*}
$$

But, once again, Firm 1 is uncertain as to what $P_{2}$ will be, and Firm 2 is uncertain as to what $P_{1}$ will be.

We now have a strategic pricing problem in which there is incomplete information, but no asymmetry of information, because each firm is equally in the dark about its competitor. A natural solution is for each firm $i$ to assume that $\epsilon_{j}=0$, and to assume that Firm $j$ thinks that $\epsilon_{i}=0$. In effect, Firm 1 assumes that Firm 2's price will be given by Eqn. (9b), and

Firm 2 assumes that Firm 1's price will be given by Eqn. (9a). Substituting Eqn. (9b) into Eqn. (10a), and (9a) into (10b), we get the following solution for the firms' prices:

$$
\begin{align*}
& P_{1}=\frac{a_{10} \Delta+a_{12}\left(2 a_{20} a_{11}+a_{21} a_{10}\right)}{2\left(a_{11}+\epsilon_{1}\right) \Delta}  \tag{11a}\\
& P_{2}=\frac{a_{20} \Delta+a_{21}\left(2 a_{10} a_{22}+a_{12} a_{20}\right)}{2\left(a_{22}+\epsilon_{2}\right) \Delta} \tag{11b}
\end{align*}
$$

Note that this is not a Bayesian Nash equilibrium. In a BNE, each firm sets its price to maximize its expected profit, using a probability distribution for its competitor's $\epsilon_{j}$. We have simplified matters by having each firm assume that $\epsilon_{j}=0$.

As an example, suppose that $a_{10}, a_{20}$, etc., have the same values as before, and that $\epsilon_{1}=\epsilon_{2}=2$. (Thus each firm will underestimate its competitor's demand elasticity and overestimate its competitor's price.) Plugging in the numbers, we find that in this case $P_{1}=$ $P_{2}=\$ 2, Q_{1}=Q_{2}=6$, and $R_{1}=R_{2}=\$ 12$. For comparison, if each firm knew that $\epsilon=2$ for its competitor, the prices would be given by Eqns. (9a) and (9b), but with $a_{11}=a_{22}=4$. In this case, $P_{1}=P_{2}=\$ 1.71$. Likewise, $Q_{1}=Q_{2}=6.87$, and $R_{1}=R_{2}=\$ 11.75$. Thus the firms do better as a result of this (symmetric) lack of information. The reason is that it leads each firm to overestimate its competitor's price, and thereby induces the firm to set a higher price than it would otherwise. Thus each firm is "misled," but in a direction that helps both firms.

Asymmetric Information. Now consider what happens when the information is asymmetric. Suppose, once again, that $\epsilon_{1}=\epsilon_{2}=2$, but that this time Firm 1 knows that $\epsilon_{2}=2$, and hence knows that Firm 2 is going to charge $\$ 2$, and not $\$ 1.71$. What should Firm 1 do in this case? It should set price according to Eqn. (10a), with $\epsilon_{1}=2$ and $P_{2}=\$ 2$. Plugging in the numbers, we can see that in this case Firm 1 will charge a price $P_{1}=\$ 1.75$. Thus, it will undercut its competitor. Then the quantities sold will be:

$$
\begin{gathered}
Q_{1}=12-4(1.75)+2=7 \\
Q_{2}=12-4(2)+1.75=5.75
\end{gathered}
$$

and the revenues will be $R_{1}=\$ 12.25$ and $R_{2}=\$ 11.50$. Clearly this informational asymmetry gives Firm 1 an advantage. It obtains a larger market share than its competitor (even though the demand curves are completely symmetric), and it earns more revenue than its competitor.

Now suppose that $\epsilon_{1}=\epsilon_{2}=-1$. In this case, each firm overestimates its competitor's elasticity of demand, and hence underestimates the price that its competitor will charge. Using Eqns. (11a) and (11b) as before, we find that $P_{1}=P_{2}=\$ 8, Q_{1}=Q_{2}=12$, and $R_{1}=R_{2}=\$ 96$. (The negative value for $\epsilon_{1}$ and $\epsilon_{2}$ means that demand is much less elastic, so both firms can end up charging much higher prices and earning higher revenues.)

For comparison, if each firm knew that $\epsilon=-1$ for its competitor, the prices would be given by equations (9a) and (9b), but now with $a_{11}=a_{22}=1$. In this case, $P_{1}=P_{2}=\$ 12$, $Q_{1}=Q_{2}=12$, and $R_{1}=R_{2}=\$ 144$. Thus in this case the firms do worse when they have a (symmetric) lack of information. Again, the reason is that it leads each firm to underestimate its competitor's price, and thereby induces the firm to set a lower price than it would otherwise.

As before, let us again consider what happens when the information is asymmetric. Suppose that $\epsilon_{1}=\epsilon_{2}=-1$, but that this time Firm 1 knows that $\epsilon_{2}=-1$ and hence knows that Firm 2 is going to charge $\$ 8$. Then, Firm 1 will price according to Eqn. (4a), with $\epsilon_{1}=-1$ and $P_{2}=\$ 8$. In this case we can see that Firm 1 will charge a price $P_{1}=\$ 10$, i.e., it will price above its competitor's price. Then the quantity sold will be:

$$
\begin{aligned}
& Q_{1}=12-1(10)+1(8)=10 \\
& Q_{2}=12-1(8)+1(10)=14
\end{aligned}
$$

and the revenues will be $R_{1}=\$ 100$ and $R_{2}=\$ 112$. Now both firms do better than they did when they both lacked information (recall that then they both made revenues of $\$ 96$ ), but Firm 2 does better than Firm 1, even though Firm 1 has more information. Why is this? The reason is that the lack of information leads Firm 2 to underestimate its competitor's price, and thus set its own price at a level below that which it would otherwise. Firm 1 knows that Firm 2 will set this low price, and the best it can do in this situation is to set a somewhat higher price.

We have worked out this example for linear demand curves, but we could just as well have worked it out with, say, isoelastic demand curves (although the algebra would be a bit messier). Sticking with these linear curves, there are six parameters that must be determined if we wanted to fit this model to data. Those parameters are $a_{10}, a_{20}, a_{11}, a_{22}, a_{12}$, and $a_{21}$. We can obtain all six parameters if we have estimates of the market elasticity of demand, the elasticity of demand for each firm, and the equilibrium prices and quantities. Suppose that the elasticity of market demand is -1 . (This means that if $P_{1}$ and $P_{2}$ rise by 1 percent, $Q_{1}$ and $Q_{2}$ will fall by 1 percent.) This gives two conditions. Next, suppose that the own-price elasticity of demand for each firm is -3 . (This means that if $P_{1}$ rises by 1 percent and $P_{2}$ remains fixed, $Q_{1}$ will fall by 3 percent, and likewise for a 1-percent rise in $P_{2}$.) This also provides two conditions. Finally, the equilibrium values of $P_{1}$ and $Q_{1}$ provide a condition, and the equilibrium values of $P_{2}$ and $Q_{2}$ provide a condition. Thus we can imagine building a simple spreadsheet model in which one inputs the elasticities and the equilibrium values of the prices and quantities, and the various parameter values $a_{i j}$ are automatically calculated.

We could likewise calculate a range for $\epsilon$. For example, it might be reasonable to think that the actual market demand elasticity lies somewhere between -0.6 and -1.4 , with an expected value of -1.0 . Assuming symmetry, this implies a corresponding range for $\epsilon_{1}$ and $\epsilon_{2}$.

It is important to point out once again that the equilibria that we have calculated here are not Bayesian Nash equilibria. To obtain a Bayesian Nash equilibrium, we would want to find the reaction function for Firm 1 corresponding to every possible value of Firm 2's $\epsilon_{2}$, and likewise find a reaction function for Firm 2 corresponding to every possible value of Firm 1's $\epsilon_{1}$. We would then calculate the expected revenue for each firm as a function of the expected value of its competitor's reaction functions. We would then pick a price to maximize this expected revenue. If $\epsilon_{1}$ and $\epsilon_{2}$ have simple distributions (e.g., uniform), this would not be very difficult to do. Nonetheless, the equilibria that we have calculated above are much simpler, and are based on a simpler assumption - each firm takes the expected value of its competitor's $\epsilon_{j}$, and finds an optimal price accordingly.

## 6. Nash Cooperative (Bargaining) Solution

The Nash bargaining solution -completely different from the Nash non-cooperative equilibrium you studied in 15.010- is an important concept that can help us understand the kinds of outcomes that can result from bargaining by rational players. Te see how it works, consider a situation in which two individuals are trying to reach an agreement. For example, they might be bargaining over the division of a sum of money. We will assume that Player 1 gets utility $u$ from the agreement, and Player 2 gets utility $v$. If there is no agreement, they get utilities $u_{0}$ and $v_{0}$, respectively. This is called the threat point. It might be a Nash noncooperative equilibrium, or a maximin equilibrium, or it might be that both players get nothing if there is no agreement, in which case $u_{0}=v_{0}=0$.

John Nash demonstrated that there is a unique solution to this bargaining problem that satisfies certain axioms that one would reasonably think should hold when rational people are engaged in a bargaining situation. (The axioms are individual rationality, feasibility of the outcome, Pareto optimality, independence of irrelative alternatives, symmetry, and independence with respect to linear transformations of the set of payoffs.) Furthermore, the solution that Nash arrived at is quite simple; it maximizes the following function of the two players' utilities:

$$
g(u, v)=\left(u-u_{0}\right)\left(v-v_{0}\right)
$$

This is illustrated in Figure 3. Note that the Nash solution maximizes the area of the shaded rectangle.

An example will help to illustrate this. Suppose two individuals are trying to divide $\$ 100$. If they fail to reach an agreement, neither individual will receive any money. Player 1 is very poor, and starts with a utility of 0 . Player 2 , however, is rich; he has a fortune worth $F \gg \$ 100$. How will they divide the $\$ 100$ ?

Let $x$ be the amount that Player 1 gets, so $100-x$ is the amount that Player 2 gets. We will assume that both players have the same utility function: the logarithm of their total wealth. Hence the utilities for the two players are as follows:


Figure 3: Nash Cooperative Solution

Player 1: $u=\log x, \quad u_{0}=0$
Player 2: $\quad v=\log (F+100-x), \quad v_{0}=\log F$

Given these utilities, the function $g(u, v)$ is given by:

$$
\begin{aligned}
g(u, v) & =(\log x)[\log (F+100-x)-\log F] \\
& =(\log x) \log \left(\frac{F+100-x}{F}\right)
\end{aligned}
$$

Since $F$ is large, $(100-x) / F$ is small, and therefore,

$$
\log \left(1+\frac{100-x}{F}\right) \approx \frac{100-x}{F}
$$

Hence the function $g(u, v)$ can be approximated as:

$$
g(u, v) \approx(\log x)\left(\frac{100-x}{F}\right)
$$

The Nash bargaining solution is the value of $x$ that maximizes this function. Differentiating with respect to $x$ and setting the derivative equal to 0 gives:

$$
\frac{d g}{d x}=\frac{1}{x} \cdot \frac{100-x}{F}-\frac{1}{F} \log x=0
$$

or

$$
x \log x+x-100=0
$$

Solving this equation for $x$ gives $x^{*}=\$ 24$. Hence Player 1 would get $\$ 24$, and Player 2 would get $\$ 76$.

Note that the wealthier individual walks away with the larger share of the pie. Do you see why this is? Do you expect this kind of outcome to occur in practice? Why or why not?

