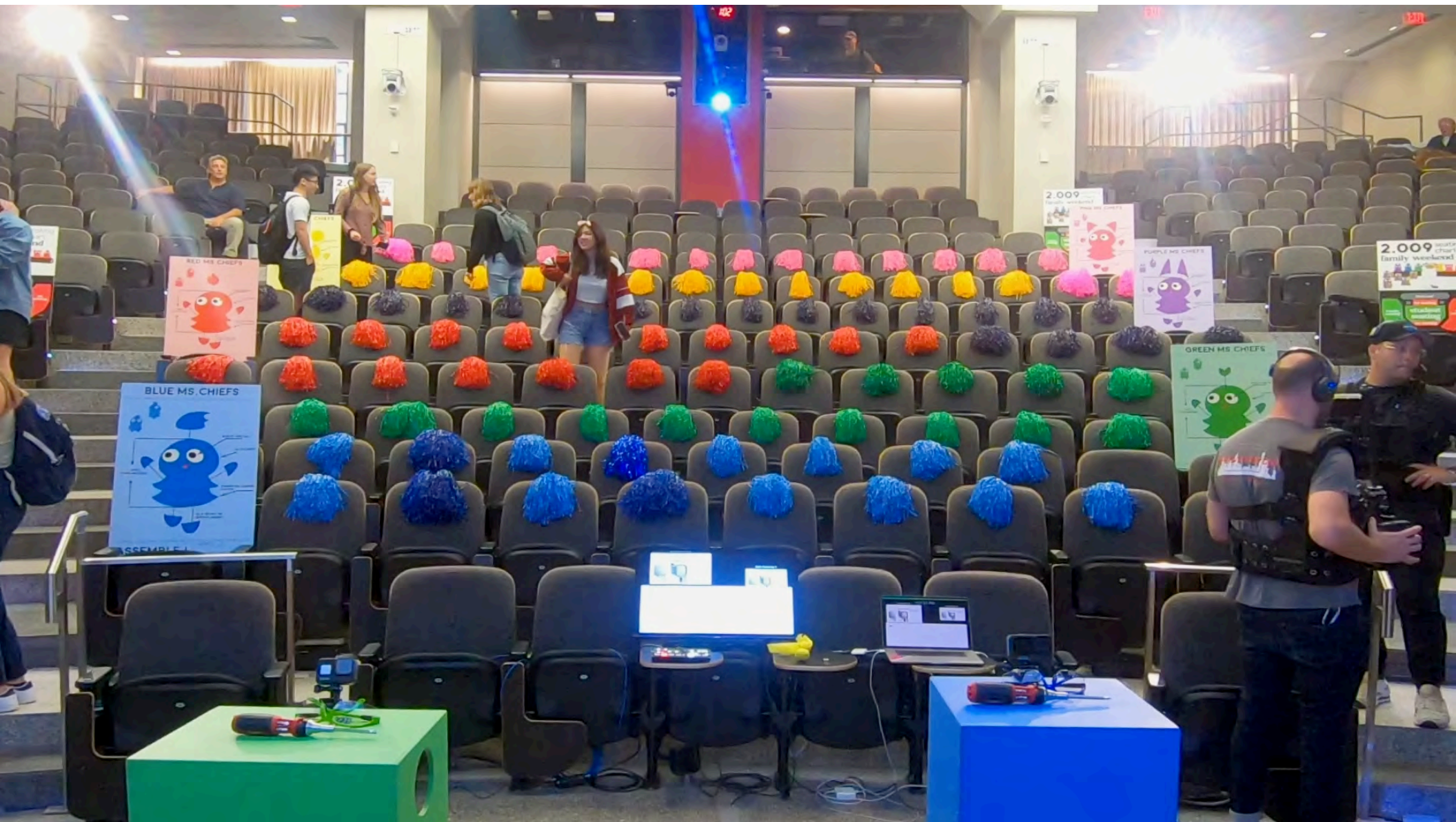


A black and white photograph of a group of firefighters. In the foreground, a firefighter with a helmet labeled 'WILD' is seen from behind, wearing a grey t-shirt and work gloves. He is hugging another firefighter. Other firefighters in helmets are visible in the background, some looking towards the camera. The scene is outdoors, possibly at a training exercise or a fire scene.

lift up someone else

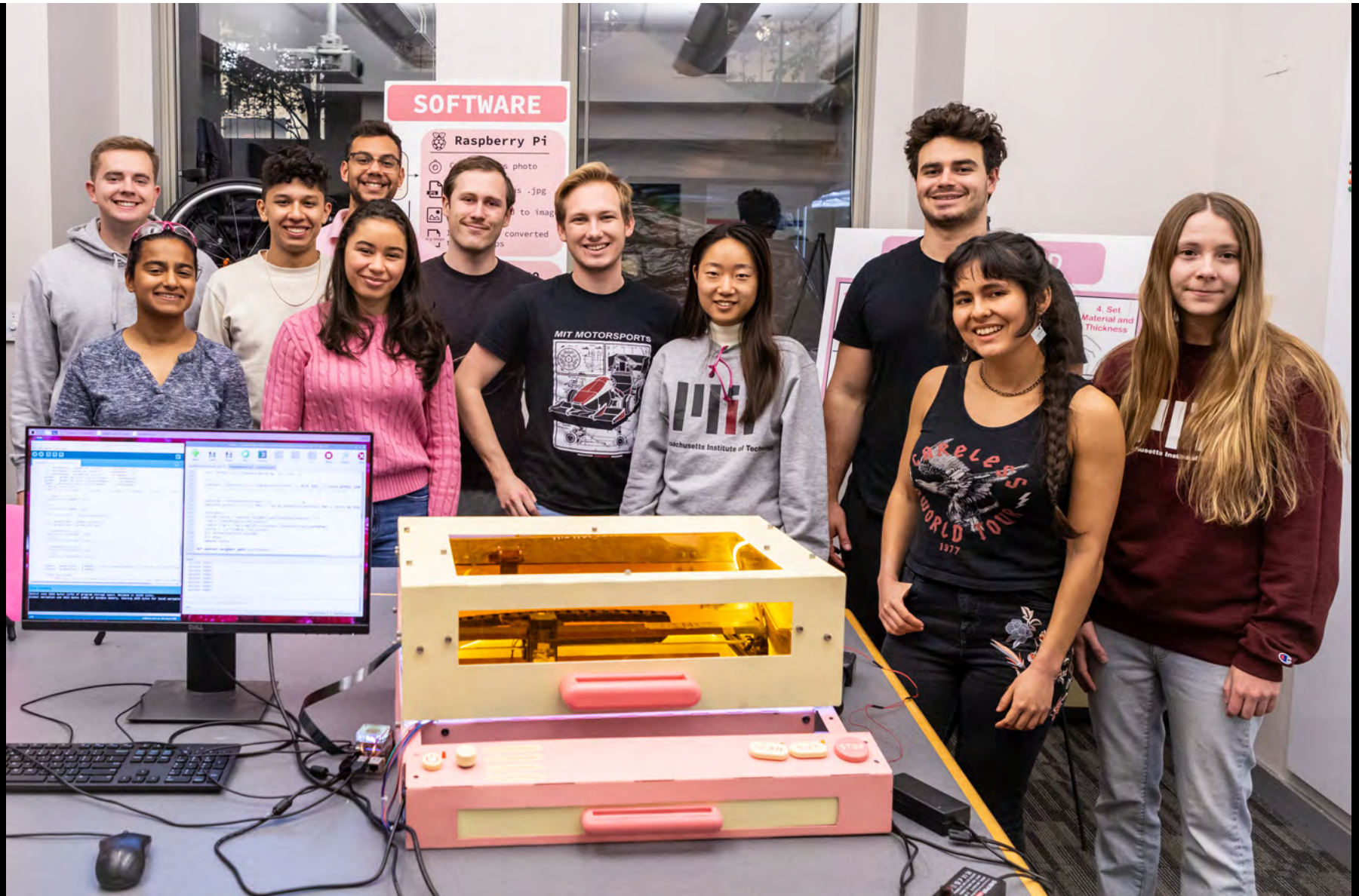
Booker T. Washington 1856-1915

if **you** want to lift yourself up





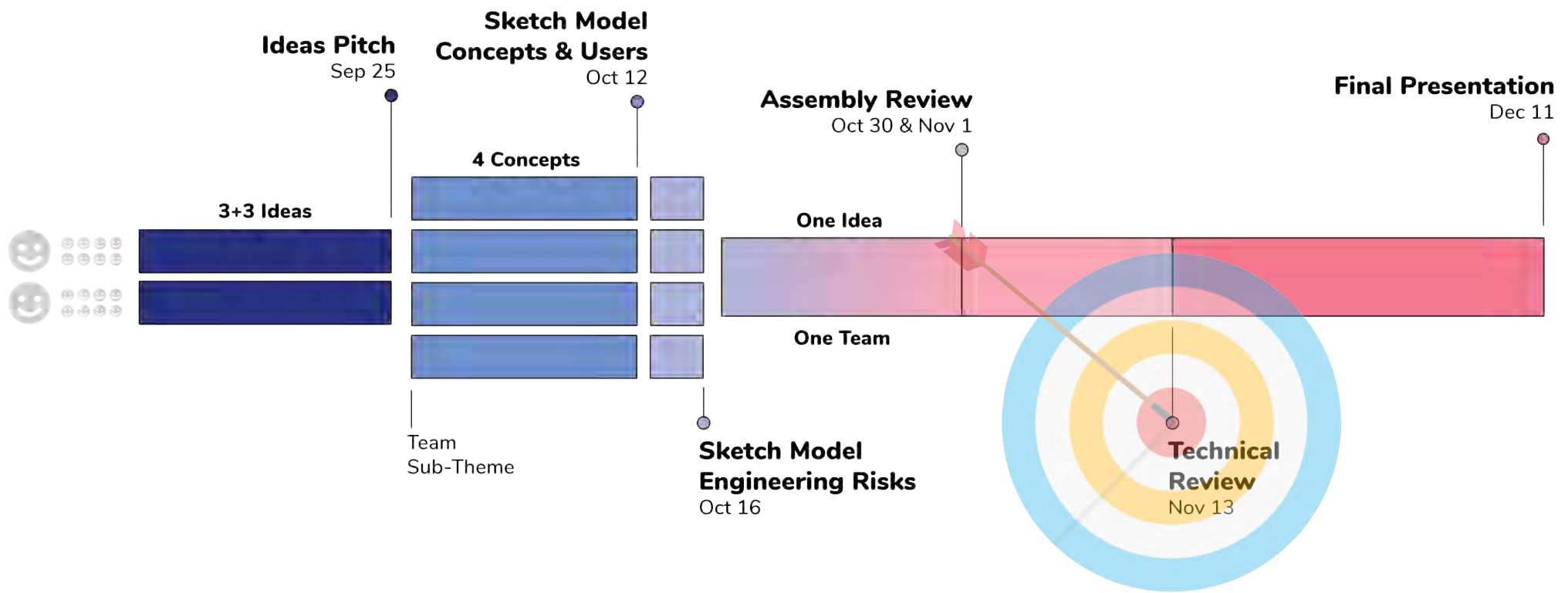


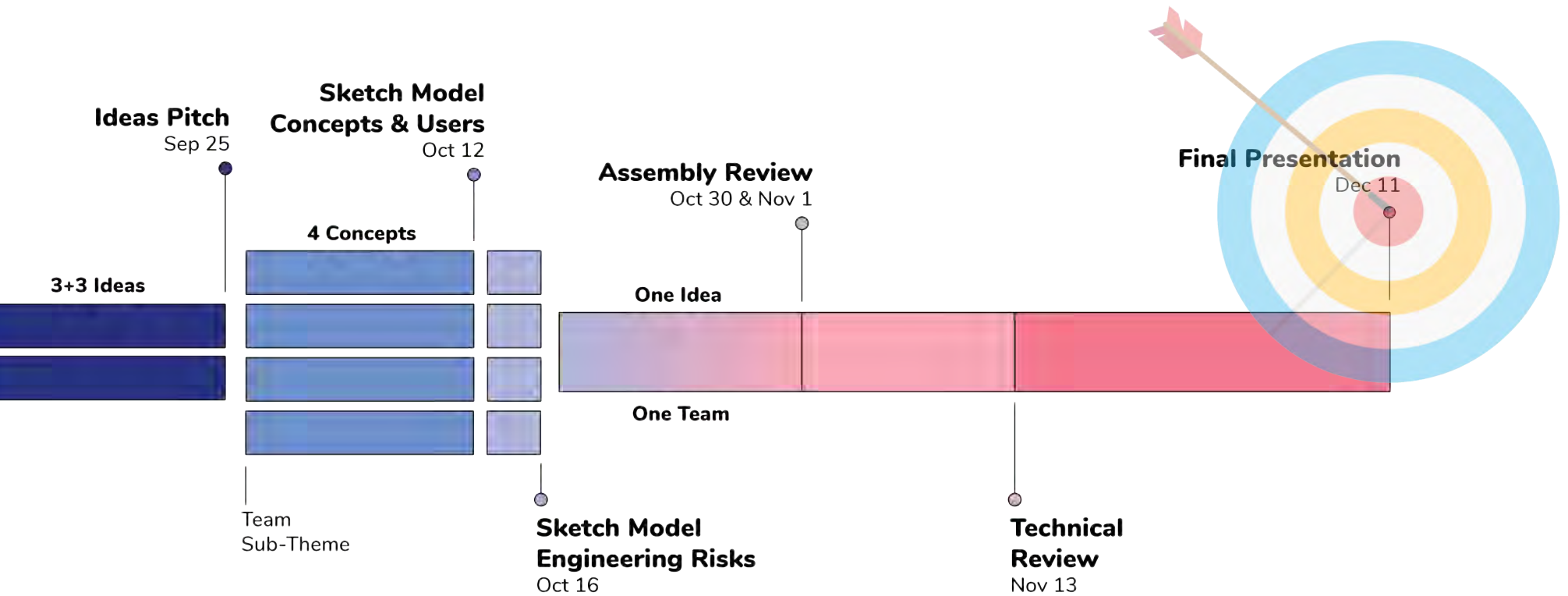








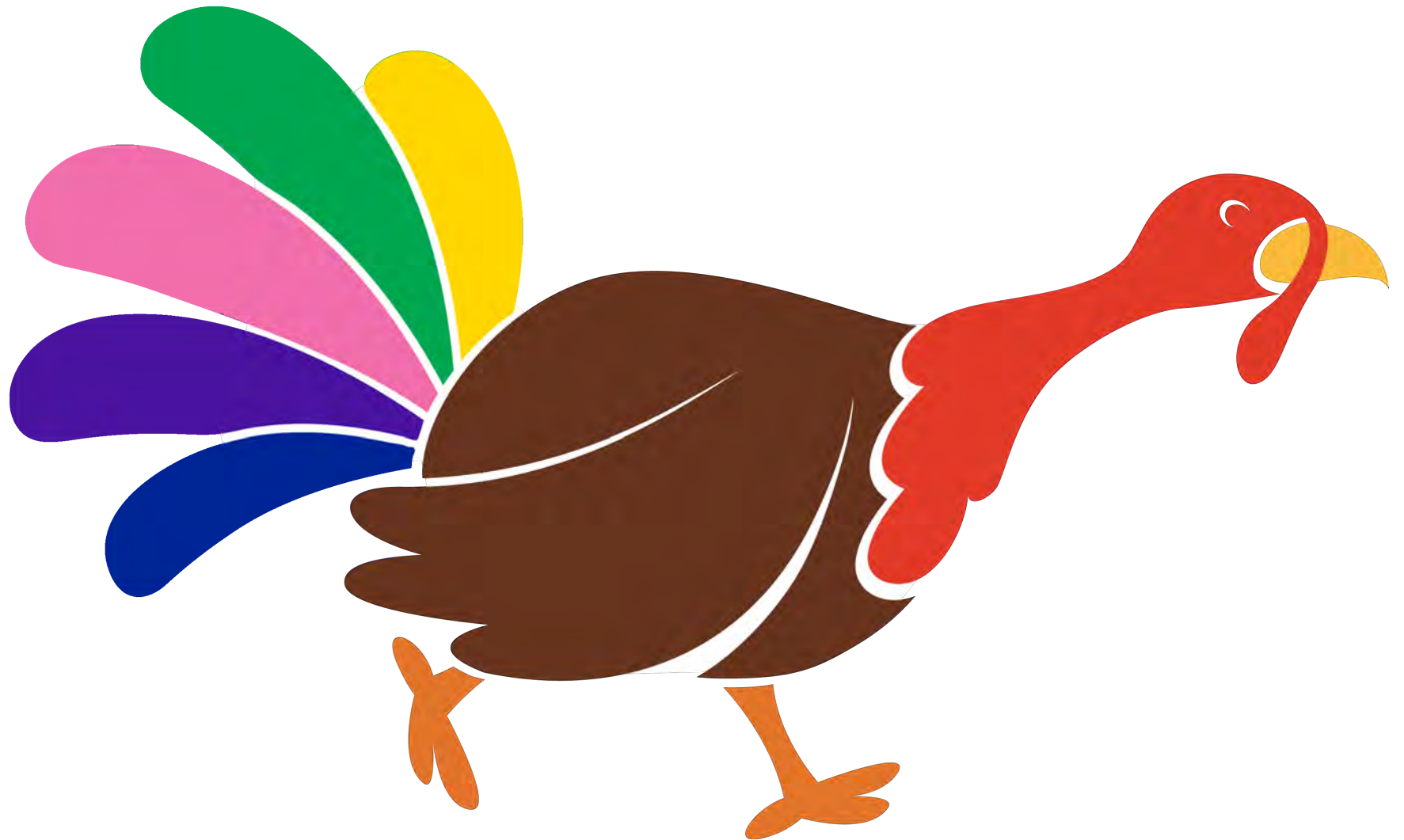




Steve Jobs, 1955-2011

work hard to get your thinking clean to
make it simple





final design consultation

Monday 1-5 PM

30 minutes

industrial design consultation

Thursday May 30 - 8 AM

30 minute30 minutes

industrial design consultation

Thursday 6:30-9:30 PM

30 minutes

inconsistent presentation

Thursday 6:30-9:30 PM

3-5 PM Friday
30 minutes

confident presenting tutorial

3-5 PM Friday

confident presentation

Thursday 2-5 PM

3-5 PM Friday

20 minutes in team area

set design consultation

Thursday 2-5 PM

20 minutes in team area

set final presentation

Thursday 25 May by 5 PM

20 minutes in team area

final product name

due Monday by 5 PM

7 minute presentation



the product, where and how it is used, use experience

who it is for and why should we care

how it works, design rationale

market and preliminary business model

7 minute presentation



the product, where and how it is used, use experience

market and preliminary business model

how it works, design rationale

who it is for and why should we care

7 minute presentation



the product, where and how it is used, use experience

who it is for and why should we care

how it works, design rationale

market and preliminary business model



business model **concept**

Thursday 7-10 PM

30 minutes

business models

hand it over. voluntarily please!

business model concept

Thursday 7-10 PM

30 minutes



business models

hand it over. voluntarily please!



A proposition

I will give you \$1000 today!

or

I will give you \$1200 next year!

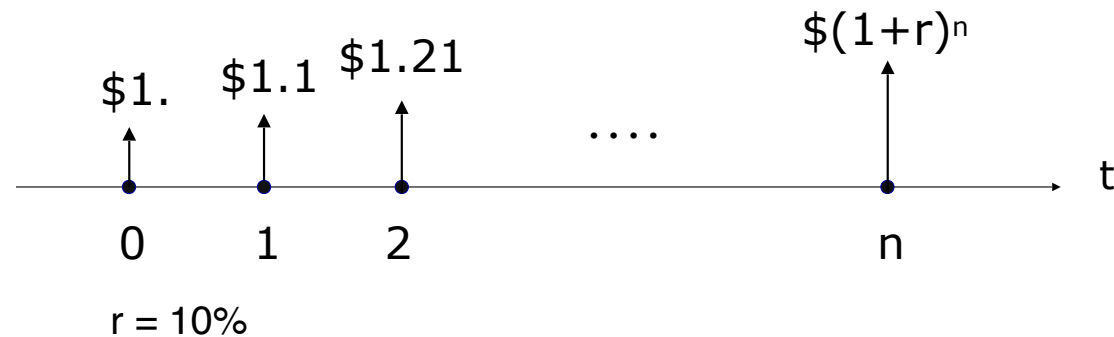
factors in making your decision?
current financial/life circumstances
trust in the monetary source

Concept 1 the time value of money

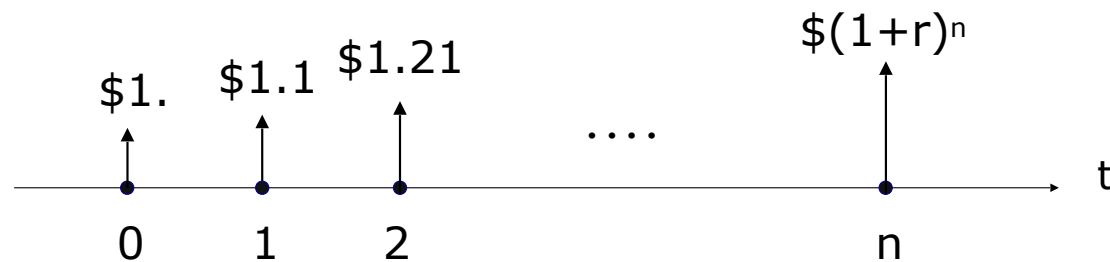
a dollar now is worth more to you than a dollar in the future

interest rate $r = \% \text{ per period } n$

future value = present value $\times (1+r)^n$



Concept 1 discount rate



your personal, discount rate r per period n is ...

$(1+r)^n = \text{future value/present value}$

that's when you perceive present and future value to be equivalent

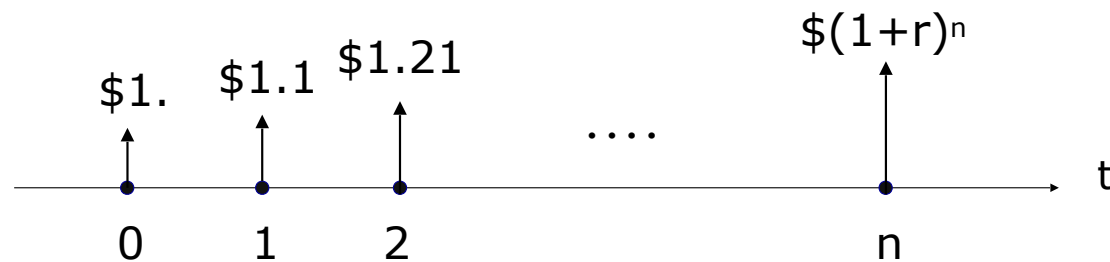
so, if you decided to:

take \$1000 from me now, your r per year is > 0.2 ($n=1$)

wait for \$1200, your r per year is ≤ 0.2 ($n=1$)

personal discount rates tend to be high!

Concept 1 discount rate



your personal, discount rate r per period n is ...

$(1+r)^n = \text{future value/present value}$

that's when you perceive present and future value to be equivalent

so, if you decided to:

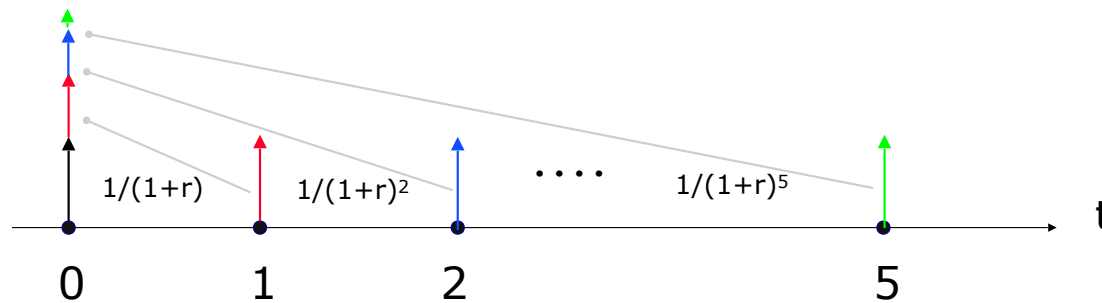
take \$1000 from me now, your r per year is > 0.2 ($n=1$)

wait for \$1200, your r per year is ≤ 0.2 ($n=1$)

personal discount rates tend to be high!

Concept 2 net present value (NPV)

Future cash flows can be converted into a present day value using an appropriate discount rate



c_n is cash flow in period n

r is discount rate per period n

m is total number of periods
(3-5 years typical)

$$NPV = \sum_{n=1}^m \frac{c_n}{(1+r)^n}$$

Another proposition

please give me \$1000 today

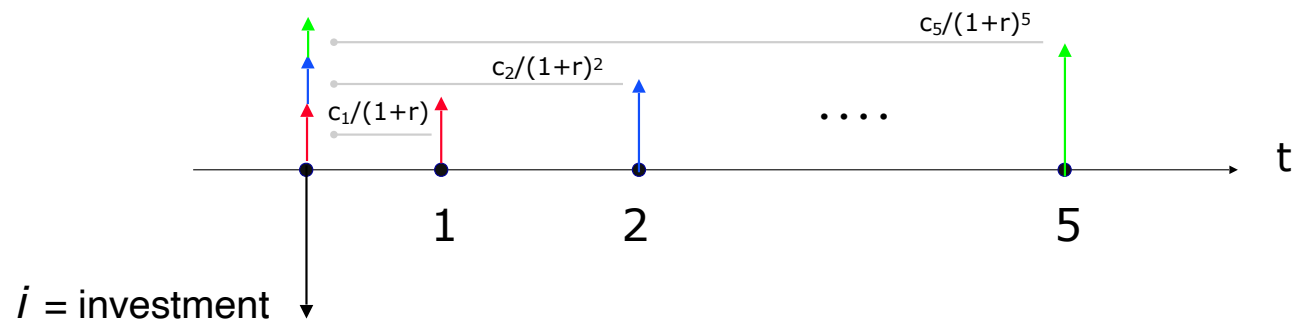
and I promise...

I will give you \$1300 next year!

...at least I am quite sure that I will pay you but there is some chance that I might lose it and won't pay you back at all.

Concept 3 internal rate of return (IRR) return on investment (ROI)

At what discount rate will future cash flows have the same NPV as your initial investment?



c_n is cash flow in period n
 m is total number of periods

r is the IRR

$$i = \sum_{n=1}^m \frac{c_n}{(1+r)^n}$$

Concept 3 IRR a.k.a. ROI

If you gave me \$1000 now expecting \$1300 next year,
an expected ROI of 30% was enough for you to invest

$$1000 = \frac{1300}{(1+r)^1}$$

If you did not give me \$1000 now,
an expected ROI of 30% was not enough

Return expectations ROI and investment risk

30++% for risky new ventures

20 % for new products

15 % for extensions/improvements to existing product

10 % for cost improvement to an existing product

risk-free rate-of-return

5% for short term government bonds

Return expectations depend on investor type

venture investor
strategic partner

angel investor
crowd funder

Return expectations depend on investor type

a business proposal

venture investor
strategic partner

angel investor
crowd funder

a business proposal

a clear value proposition

a plan to get your product out the door

business proposal concepts

a clear value proposition

a plan to get your product out the door

business proposal concepts

patent & license	(company, NGO)
joint development	
toll manufacture	(provide materials/components for a fee)
contract manufacture	(your label on product someone else makes)

business proposal concepts

business model concept

patent & license (company, NGO)

joint development

toll manufacture (provide materials/components for a fee)

contract manufacture (your label on product someone else makes)

Thursday 7-10 PM

30 minutes

business model **concept**

Thursday 7-10 PM

30 minutes

final presentations!

December 11







