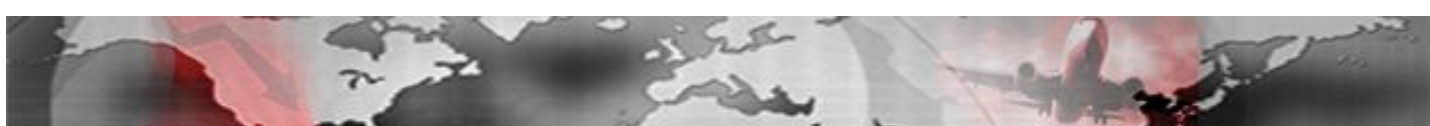
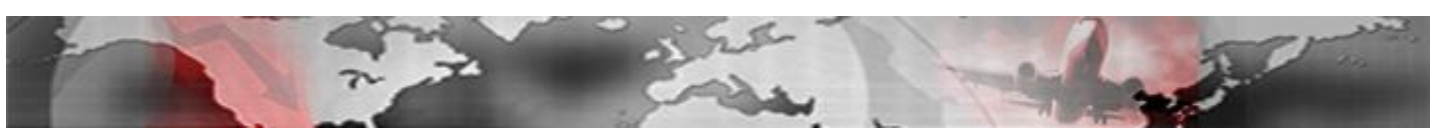


Expense & Related



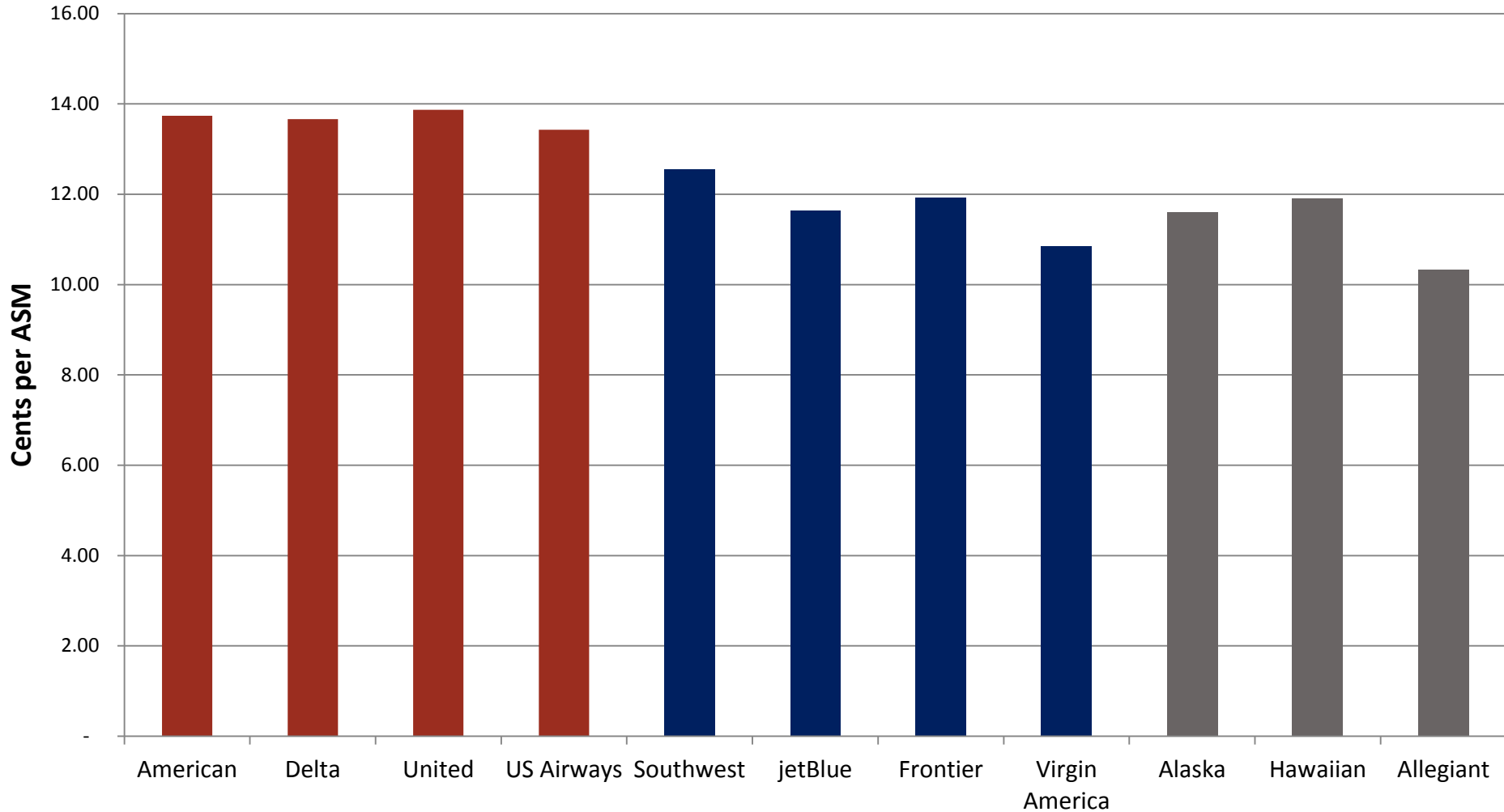
System Total Operating Expense Per ASM (CASM) Ex Transport-Related (cents per Available Seat Mile)

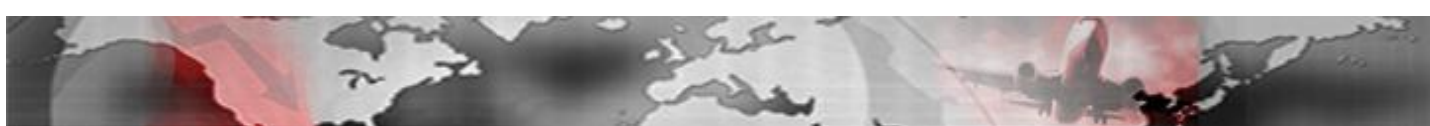
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	10.32	11.71	11.06	10.45	9.84	10.64	11.04	11.52	14.09	12.45	12.84	14.44	14.26	13.74
Continental	9.70	9.70	9.54	9.25	9.84	10.26	10.61	10.88	12.50	10.74	11.48	12.29	-	-
Delta	9.18	9.71	9.69	10.45	10.41	10.25	10.61	10.71	12.09	11.59	11.84	13.03	13.80	13.66
Northwest	9.83	10.39	10.44	10.41	11.22	12.31	11.84	11.67	14.49	11.86	-	-	-	-
United	10.00	11.27	10.58	9.78	9.70	10.10	10.76	11.17	13.60	10.55	12.03	13.53	14.19	13.87
US Airways	12.39	12.47	11.61	11.33	10.80	10.41	17.57	15.62	14.63	11.06	11.73	13.11	13.25	13.43
America West	8.50	9.21	8.06	7.86	7.72	9.16	-	-	-	-	-	-	-	-
--sub Network	10.01	10.81	10.38	10.13	10.08	10.55	10.92	11.20	13.49	11.44	12.05	13.35	13.98	13.72
Southwest	7.69	7.48	7.37	7.57	7.74	7.91	8.77	9.08	10.20	10.26	11.27	12.51	12.83	12.55
jetBlue	8.70	6.69	6.44	6.05	6.06	6.87	7.81	8.25	10.32	9.35	9.77	11.12	11.42	11.64
AirTran	9.18	9.25	8.34	8.23	8.40	9.34	9.74	9.57	11.02	9.29	10.35	11.96	-	-
Frontier	9.14	9.11	9.13	8.37	8.61	9.34	9.84	9.59	11.16	9.05	10.00	12.64	11.79	11.93
Virgin America	-	-	-	-	-	-	-	7.05	12.51	8.85	9.44	10.76	10.83	10.86
-- sub LCC	7.92	7.68	7.48	7.48	7.60	7.99	8.79	9.02	10.46	9.83	10.69	12.08	12.34	12.21
Alaska	10.17	10.13	9.84	9.69	10.12	10.78	11.92	12.08	12.38	10.86	10.93	11.79	11.90	11.60
Hawaiian	8.31	7.87	10.40	8.81	9.56	10.17	10.75	10.49	11.67	10.97	11.88	13.42	12.37	11.91
Allegiant	-	-	-	-	8.14	7.78	7.86	8.31	10.32	8.10	9.08	11.05	10.45	10.33
-- sub Other	9.57	9.42	9.92	9.27	9.91	10.48	11.31	11.31	11.97	10.51	10.90	12.13	11.83	11.51
Total All Sectors	9.82	10.46	10.05	9.76	9.73	10.16	10.57	10.80	12.84	11.07	11.72	13.02	13.50	13.26



System Total Operating Expense Per ASM (CASM) Ex Transport-Related

(cents per Available Seat Mile)

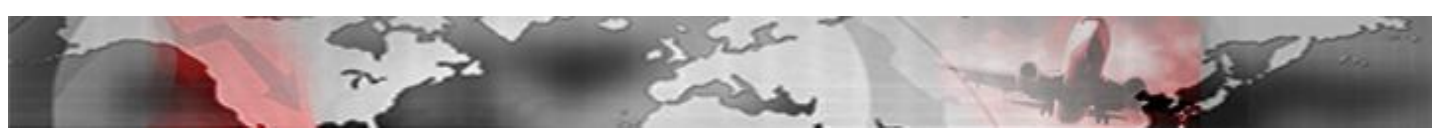




Stage-Length Adjusted CASM Ex Transport-Related (CESM)

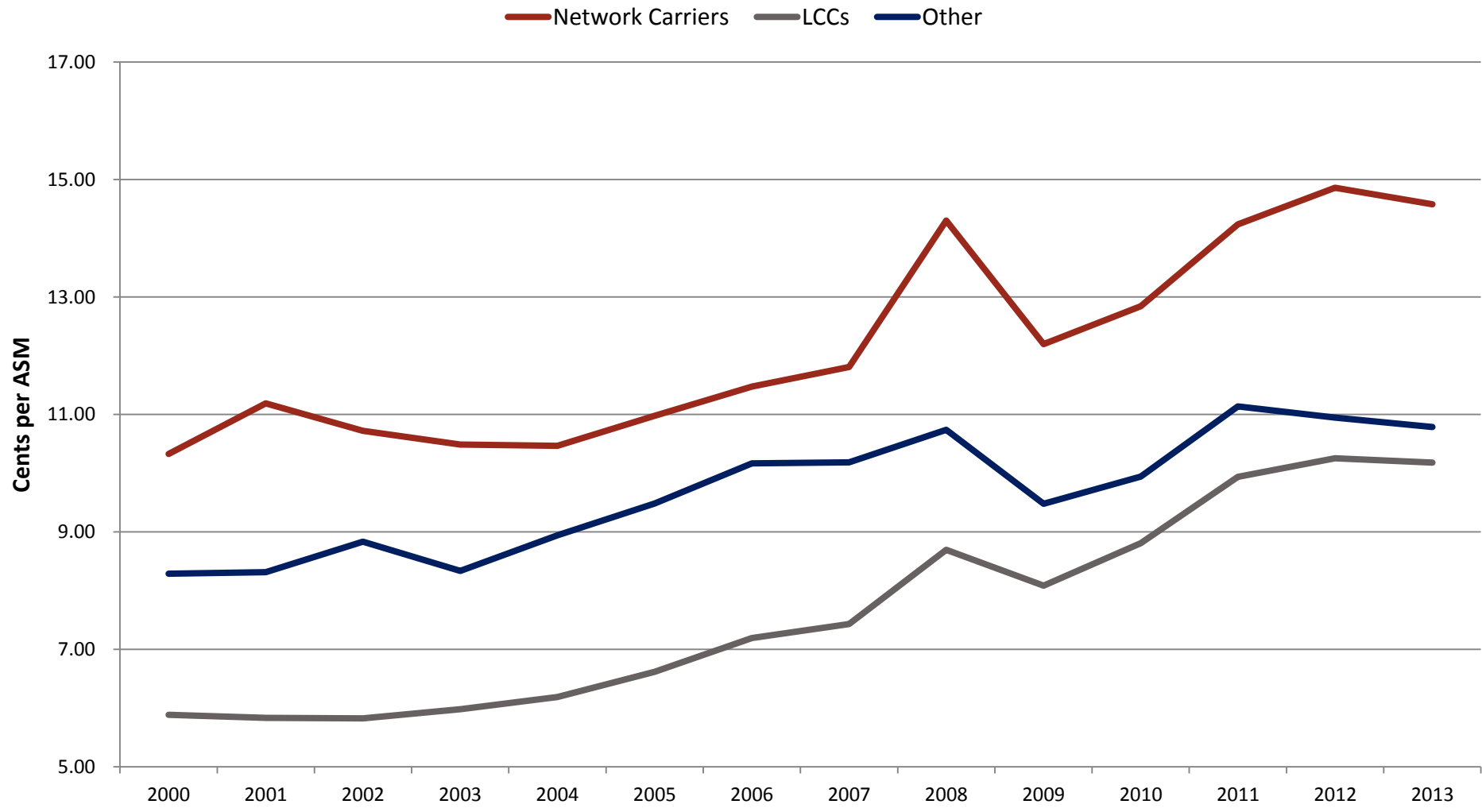
(cents per ASM)

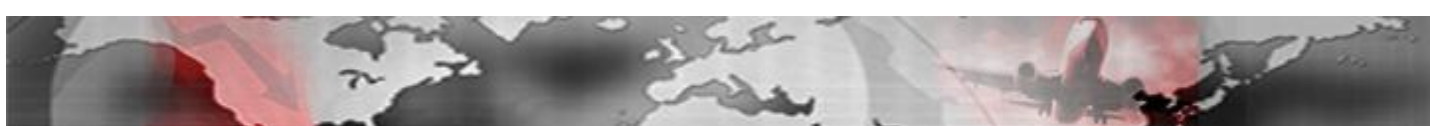
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	11.52	13.01	11.89	11.29	10.80	11.54	11.90	12.33	14.94	13.19	13.56	15.23	14.94	14.33
Continental	10.77	10.77	10.70	10.38	11.09	11.70	12.14	12.50	14.45	12.60	13.56	14.40	-	-
Delta	8.86	9.35	9.31	10.15	10.14	10.14	11.01	11.40	12.96	12.41	12.27	13.41	14.00	13.64
Northwest	9.72	10.24	10.19	9.94	10.59	11.71	11.23	11.18	14.30	11.95	-	-	-	-
United	11.07	12.54	11.91	10.93	10.82	11.47	12.05	12.50	15.24	11.96	13.90	15.89	16.79	16.51
US Airways	10.24	10.42	9.78	9.87	9.37	8.90	15.62	14.01	13.53	10.27	10.82	12.06	12.19	12.35
America West	8.23	8.91	7.99	7.87	7.77	9.02	-	-	-	-	-	-	-	-
--sub Network	10.33	11.19	10.72	10.49	10.47	10.98	11.48	11.81	14.30	12.20	12.84	14.24	14.86	14.58
Southwest	5.58	5.50	5.50	5.64	5.77	5.99	6.64	6.89	7.71	7.73	8.44	9.43	9.80	9.60
jetBlue	8.20	6.80	7.02	6.81	6.88	7.77	8.16	8.40	10.31	9.13	9.53	10.72	10.92	11.07
AirTran	6.93	6.95	6.33	6.34	6.53	7.34	7.55	7.63	8.91	7.52	8.39	9.73	-	-
Frontier	8.64	8.66	8.56	7.75	8.25	8.79	8.98	8.83	10.08	8.02	9.14	11.38	10.64	10.36
Virgin America	-	-	-	-	-	-	-	8.14	13.39	9.84	10.92	12.47	12.44	12.03
-- sub LCC	5.88	5.83	5.83	5.98	6.19	6.62	7.19	7.43	8.70	8.09	8.81	9.94	10.25	10.18
Alaska	9.34	9.26	9.11	9.00	9.35	9.91	10.96	11.12	11.60	10.41	10.60	11.51	11.78	11.48
Hawaiian	5.73	5.75	7.46	6.81	7.38	8.01	8.24	8.24	8.66	7.75	8.66	10.38	9.80	9.95
Allegiant	-	-	-	-	8.01	7.75	7.56	7.72	9.17	7.14	8.08	9.70	9.17	9.25
-- sub Other	8.29	8.31	8.83	8.34	8.94	9.48	10.17	10.18	10.74	9.48	9.94	11.14	10.95	10.79
Base Length of Haul	935	955	966	1,005	1,039	1,061	1,087	1,093	1,115	1,126	1,154	1,170	1,186	1,201



Stage-Length Adjusted CASM Ex Transport-Related (CESM)

(cents per ASM)

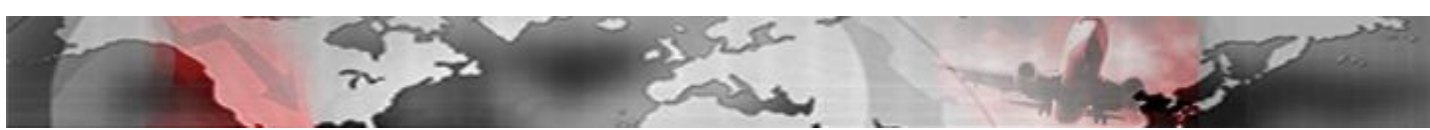




System Total Labor and Related Expenses

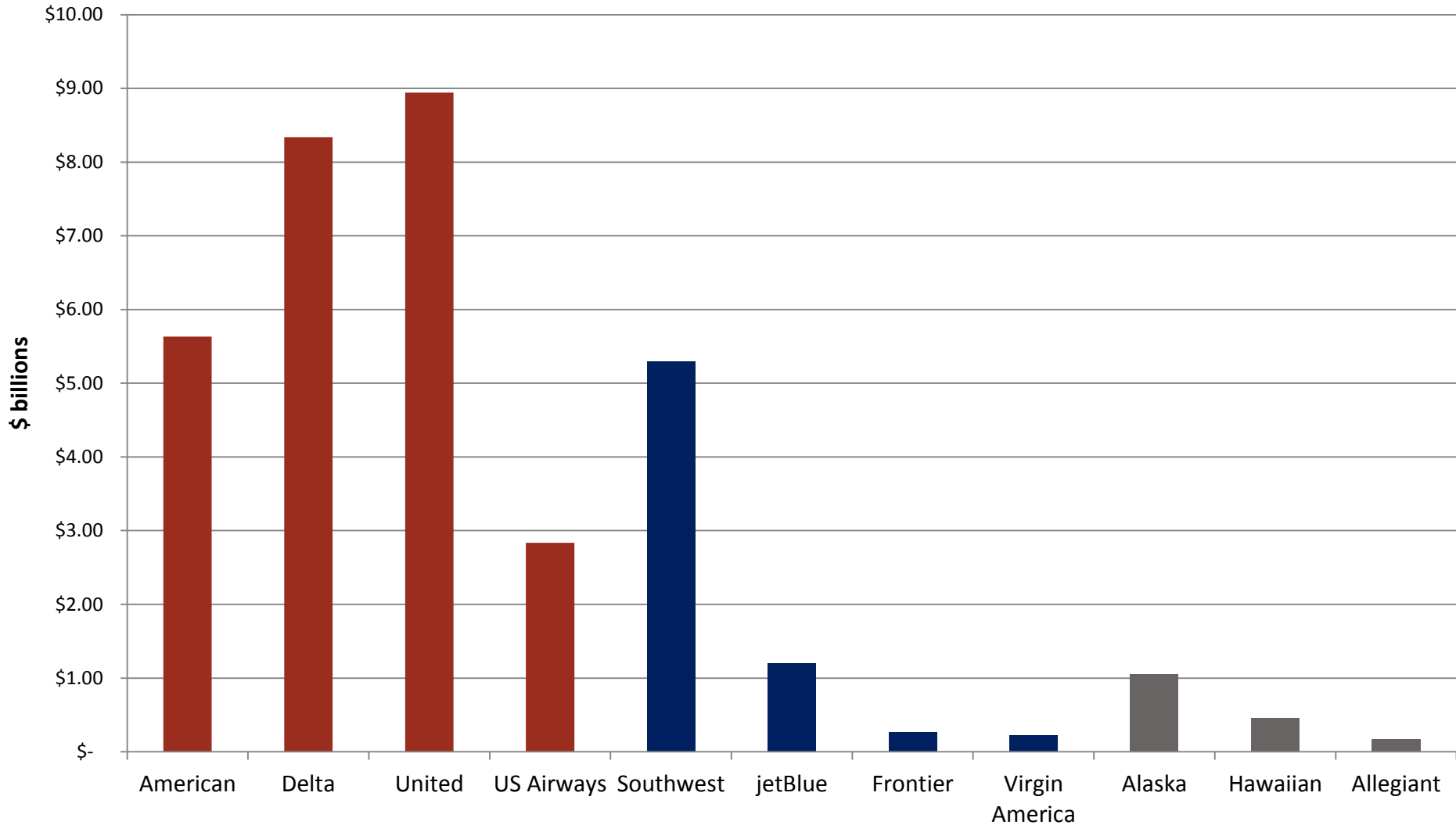
(\$ billions)

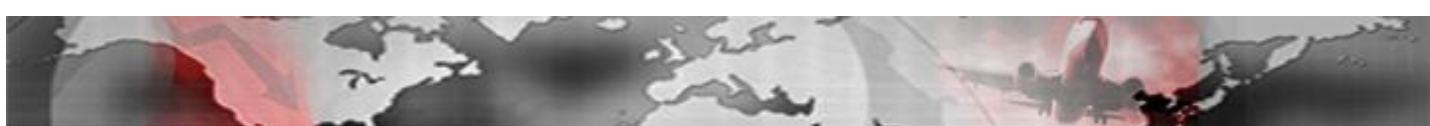
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	\$ 6.72	\$ 6.97	\$ 8.29	\$ 7.12	\$ 6.48	\$ 6.43	\$ 6.47	\$ 6.41	\$ 6.34	\$ 6.48	\$ 6.50	\$ 6.67	\$ 6.53	\$ 5.63
Continental	\$ 2.76	\$ 2.80	\$ 2.71	\$ 2.76	\$ 2.79	\$ 2.63	\$ 2.87	\$ 3.14	\$ 2.93	\$ 3.03	\$ 3.18	\$ 3.44	\$ -	\$ -
Delta	\$ 5.48	\$ 5.80	\$ 5.68	\$ 5.77	\$ 5.69	\$ 4.47	\$ 3.77	\$ 3.77	\$ 3.75	\$ 4.07	\$ 6.98	\$ 7.17	\$ 7.75	\$ 8.34
Northwest	\$ 3.77	\$ 4.09	\$ 3.96	\$ 3.96	\$ 3.91	\$ 3.85	\$ 2.79	\$ 2.63	\$ 2.70	\$ 2.73	\$ -	\$ -	\$ -	\$ -
United	\$ 7.29	\$ 7.80	\$ 7.35	\$ 5.56	\$ 5.24	\$ 4.25	\$ 4.51	\$ 4.53	\$ 4.60	\$ 4.08	\$ 4.45	\$ 4.37	\$ 9.18	\$ 8.94
US Airways	\$ 3.56	\$ 3.76	\$ 3.02	\$ 2.45	\$ 2.25	\$ 1.50	\$ 2.22	\$ 2.43	\$ 2.38	\$ 2.30	\$ 2.37	\$ 2.41	\$ 2.63	\$ 2.84
America West	\$ 0.60	\$ 0.64	\$ 0.63	\$ 0.69	\$ 0.69	\$ 0.74	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
--sub Network	\$ 30.19	\$ 31.86	\$ 31.64	\$ 28.32	\$ 27.04	\$ 23.87	\$ 22.61	\$ 22.91	\$ 22.69	\$ 22.69	\$ 23.48	\$ 24.06	\$ 26.09	\$ 25.75
Southwest	\$ 1.79	\$ 1.98	\$ 2.11	\$ 2.33	\$ 2.57	\$ 2.84	\$ 3.20	\$ 3.38	\$ 3.54	\$ 3.64	\$ 3.88	\$ 4.18	\$ 5.01	\$ 5.30
jetBlue	\$ 0.04	\$ 0.09	\$ 0.18	\$ 0.29	\$ 0.37	\$ 0.47	\$ 0.61	\$ 0.70	\$ 0.75	\$ 0.83	\$ 0.95	\$ 1.01	\$ 1.11	\$ 1.20
AirTran	\$ 0.15	\$ 0.17	\$ 0.22	\$ 0.25	\$ 0.30	\$ 0.36	\$ 0.43	\$ 0.49	\$ 0.52	\$ 0.53	\$ 0.57	\$ 0.62	\$ -	\$ -
Frontier	\$ 0.08	\$ 0.10	\$ 0.13	\$ 0.16	\$ 0.20	\$ 0.23	\$ 0.25	\$ 0.29	\$ 0.27	\$ 0.24	\$ 0.23	\$ 0.28	\$ 0.29	\$ 0.27
Virgin America	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.01	\$ 0.08	\$ 0.10	\$ 0.13	\$ 0.16	\$ 0.21	\$ 0.23
-- sub LCC	\$ 2.06	\$ 2.35	\$ 2.63	\$ 3.03	\$ 3.44	\$ 3.89	\$ 4.48	\$ 4.88	\$ 5.16	\$ 5.34	\$ 5.77	\$ 6.26	\$ 6.61	\$ 6.99
Alaska	\$ 0.61	\$ 0.69	\$ 0.74	\$ 0.82	\$ 0.87	\$ 0.78	\$ 0.81	\$ 0.81	\$ 0.82	\$ 0.93	\$ 0.89	\$ 0.92	\$ 1.00	\$ 1.06
Hawaiian	\$ 0.17	\$ 0.20	\$ 0.21	\$ 0.22	\$ 0.23	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.26	\$ 0.28	\$ 0.31	\$ 0.34	\$ 0.40	\$ 0.45
Allegiant	\$ -	\$ -	\$ -	\$ -	\$ 0.02	\$ 0.02	\$ 0.04	\$ 0.06	\$ 0.07	\$ 0.09	\$ 0.11	\$ 0.12	\$ 0.14	\$ 0.17
-- sub Other	\$ 0.78	\$ 0.88	\$ 0.96	\$ 1.04	\$ 1.12	\$ 1.04	\$ 1.08	\$ 1.11	\$ 1.15	\$ 1.31	\$ 1.31	\$ 1.38	\$ 1.53	\$ 1.68
Total All Sectors	\$ 33.03	\$ 35.10	\$ 35.24	\$ 32.39	\$ 31.60	\$ 28.80	\$ 28.18	\$ 28.90	\$ 29.00	\$ 29.34	\$ 30.55	\$ 31.70	\$ 34.22	\$ 34.42



System Total Labor and Related Expenses (2013)

(\$ billions)

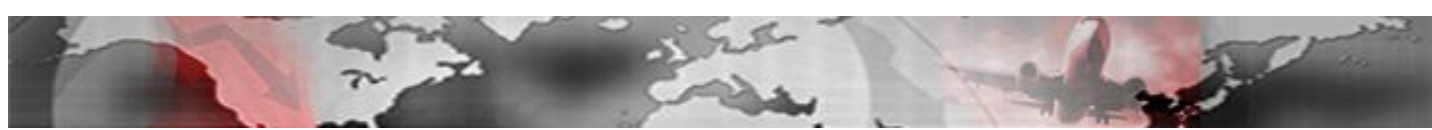




System Total Labor and Related Expenses per ASM

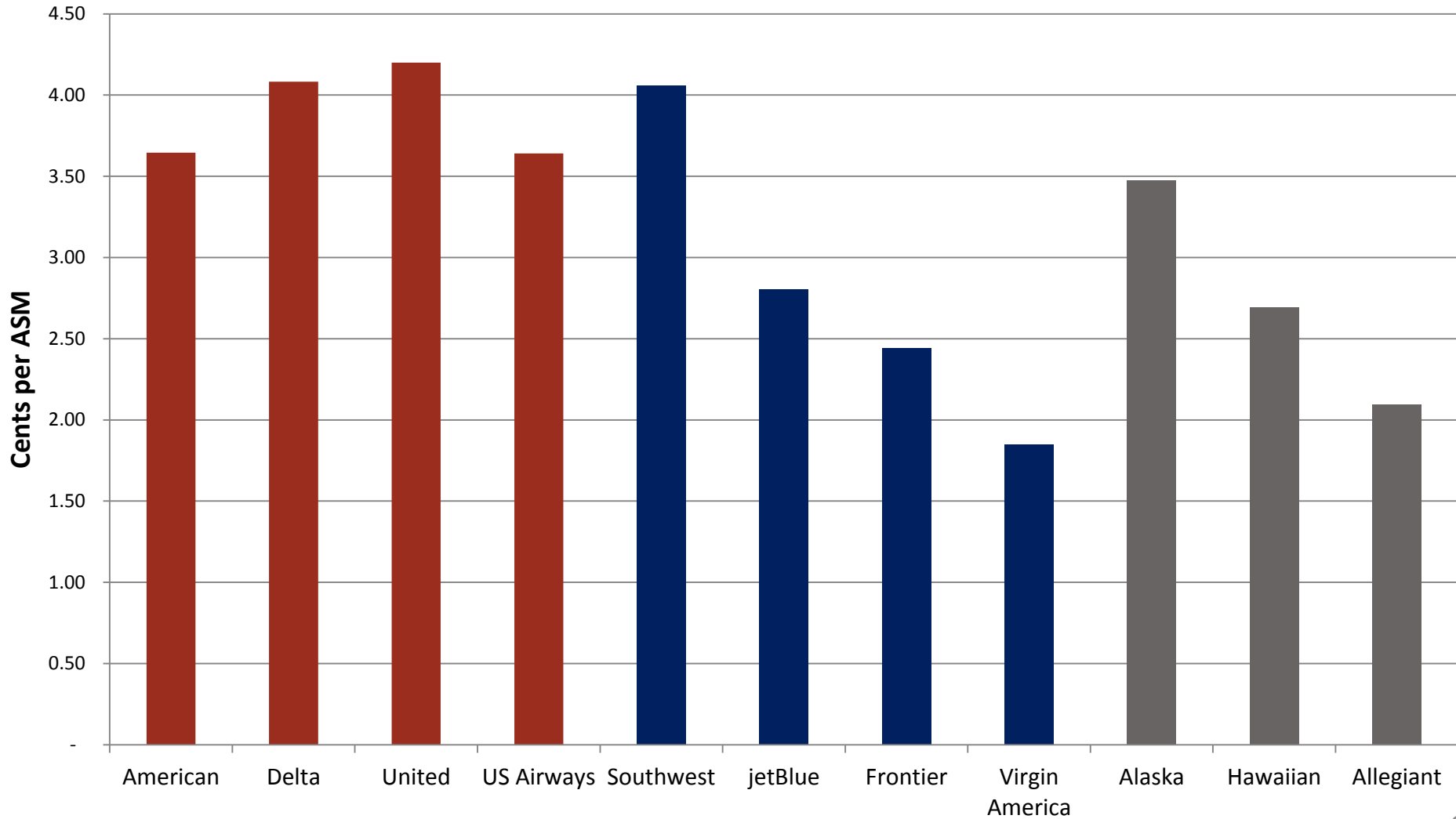
(cents per ASM)

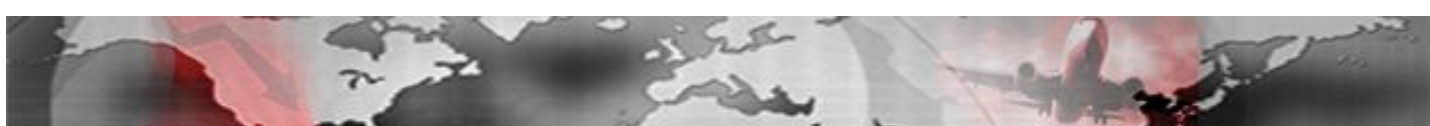
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	4.17	4.55	4.82	4.31	3.72	3.65	3.72	3.78	3.87	4.27	4.24	4.32	4.28	3.65
Continental	3.30	3.45	3.51	3.63	3.42	3.07	3.07	3.16	2.95	3.20	3.35	3.43	-	-
Delta	3.72	4.10	4.31	4.79	4.38	3.34	3.00	2.95	2.91	3.32	3.48	3.53	3.86	4.08
Northwest	3.65	4.15	4.24	4.45	4.27	4.19	3.25	3.05	3.20	3.63	-	-	-	-
United	4.16	4.73	4.94	4.07	3.60	3.03	3.15	3.19	3.39	3.32	3.65	3.67	4.24	4.20
US Airways	5.34	5.62	5.35	4.75	4.17	2.81	4.65	4.47	3.20	3.25	3.32	3.32	3.54	3.64
America West	2.21	2.42	2.34	2.47	2.30	2.43	-	-	-	-	-	-	-	-
-sub Network	3.95	4.35	4.48	4.25	3.83	3.35	3.23	3.27	3.31	3.56	3.65	3.70	4.05	3.96
Southwest	2.99	3.02	3.06	3.25	3.34	3.32	3.45	3.39	3.42	3.71	3.94	4.03	3.90	4.06
jetBlue	2.59	2.16	2.17	2.12	1.95	1.96	2.12	2.18	2.36	2.61	2.74	2.71	2.76	2.80
AirTran	2.53	2.65	2.57	2.47	2.46	2.33	2.24	2.18	2.19	2.28	2.38	2.52	-	-
Frontier	1.99	2.19	2.45	2.34	2.35	2.47	2.37	2.30	2.23	2.24	2.13	2.34	2.41	2.44
Virgin America	-	-	-	-	-	-	-	1.47	1.86	1.56	1.66	1.65	1.66	1.85
- sub LCC	2.89	2.90	2.90	2.96	2.95	2.91	2.97	2.91	2.94	3.13	3.27	3.33	3.43	3.56
Alaska	3.53	3.82	3.85	3.92	3.89	3.50	3.47	3.36	3.38	4.04	3.64	3.49	3.53	3.48
Hawaiian	2.28	2.51	3.27	3.10	3.25	3.03	2.97	2.56	2.70	2.93	3.04	2.80	2.70	2.69
Allegiant	-	-	-	-	1.50	1.55	1.35	1.54	1.74	1.77	1.84	1.98	1.88	2.10
- sub Other	3.14	3.41	3.68	3.63	3.64	3.28	3.18	2.98	3.03	3.44	3.22	3.09	3.05	3.04
Total All Sectors	3.84	4.18	4.28	4.06	3.70	3.28	3.19	3.19	3.22	3.47	3.56	3.59	3.86	3.82



System Total Labor and Related Expenses per ASM

(cents per ASM)

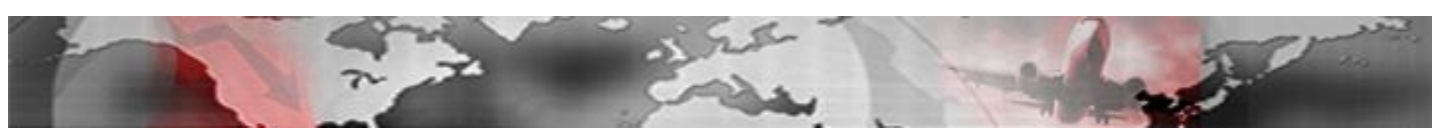




Total Fuel Expense

(\$ millions)

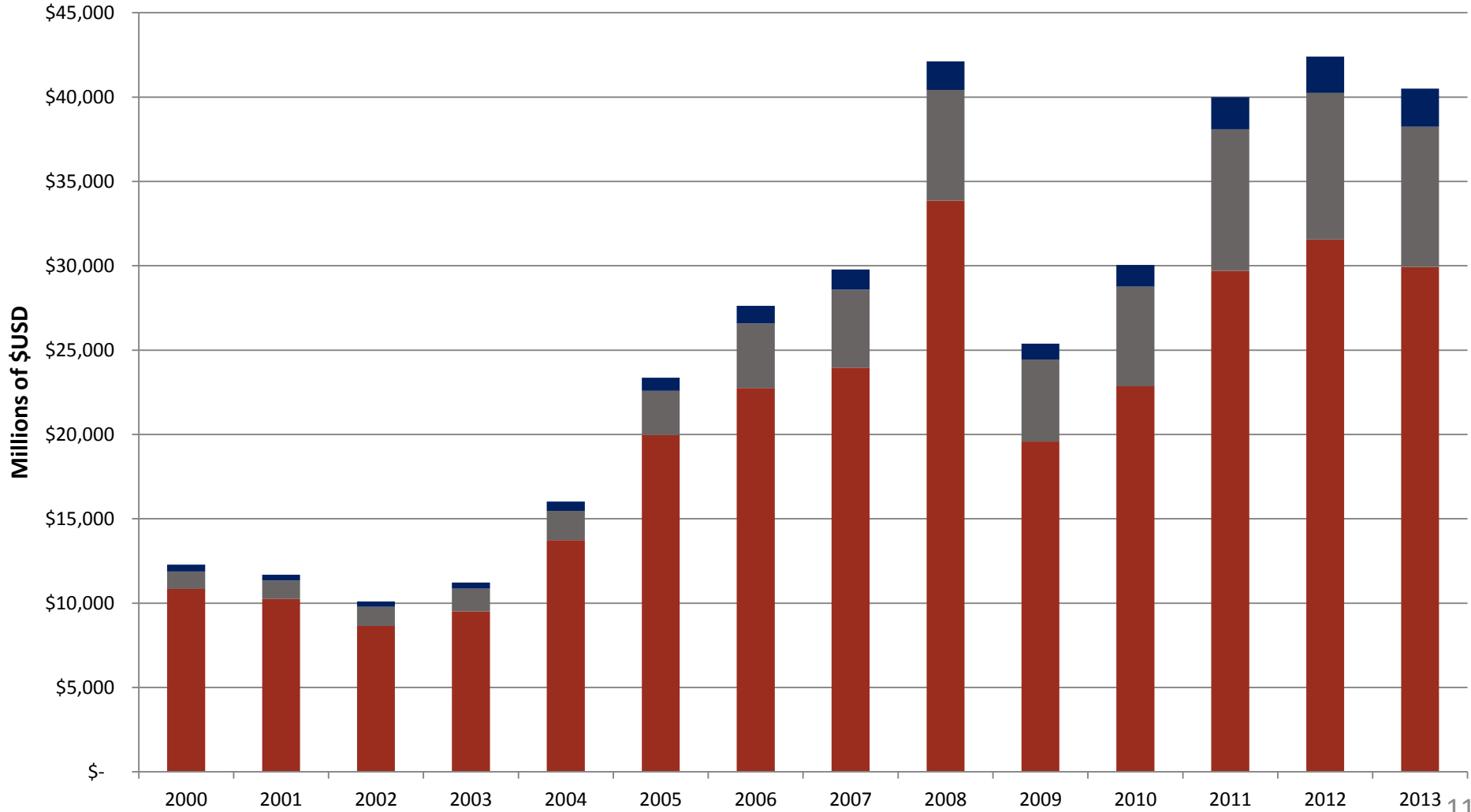
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	\$ 2,203	\$ 2,244	\$ 2,238	\$ 2,418	\$ 3,472	\$ 4,958	\$ 5,585	\$ 5,809	\$ 7,960	\$ 4,858	\$ 5,566	\$ 7,153	\$ 7,509	\$ 7,415
Continental	\$ 1,289	\$ 1,071	\$ 871	\$ 1,052	\$ 1,473	\$ 2,282	\$ 2,851	\$ 3,164	\$ 4,682	\$ 2,617	\$ 2,967	\$ 4,126	\$ -	\$ -
Delta	\$ 1,771	\$ 1,698	\$ 1,462	\$ 1,601	\$ 2,412	\$ 3,647	\$ 4,031	\$ 4,444	\$ 6,327	\$ 4,674	\$ 7,583	\$ 9,710	\$ 10,125	\$ 9,379
Northwest	\$ 1,758	\$ 1,612	\$ 1,318	\$ 1,417	\$ 2,086	\$ 2,954	\$ 3,226	\$ 3,173	\$ 5,146	\$ 2,386	\$ -	\$ -	\$ -	\$ -
United	\$ 2,313	\$ 2,328	\$ 1,792	\$ 1,939	\$ 2,779	\$ 3,855	\$ 4,633	\$ 4,823	\$ 6,226	\$ 3,266	\$ 4,418	\$ 5,401	\$ 10,534	\$ 9,744
US Airways	\$ 1,121	\$ 967	\$ 670	\$ 725	\$ 960	\$ 1,506	\$ 2,429	\$ 2,546	\$ 3,518	\$ 1,785	\$ 2,326	\$ 3,314	\$ 3,397	\$ 3,390
America West	\$ 388	\$ 333	\$ 296	\$ 372	\$ 551	\$ 771	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
--sub Network	\$ 10,844	\$ 10,254	\$ 8,647	\$ 9,524	\$ 13,733	\$ 19,972	\$ 22,755	\$ 23,961	\$ 33,860	\$ 19,586	\$ 22,859	\$ 29,705	\$ 31,566	\$ 29,928
Southwest	\$ 825	\$ 850	\$ 843	\$ 917	\$ 1,103	\$ 1,467	\$ 2,134	\$ 2,532	\$ 3,521	\$ 2,895	\$ 3,457	\$ 4,658	\$ 5,891	\$ 5,539
jetBlue	\$ 18	\$ 41	\$ 76	\$ 150	\$ 255	\$ 488	\$ 752	\$ 929	\$ 1,352	\$ 911	\$ 1,076	\$ 1,615	\$ 1,755	\$ 1,846
AirTran	\$ 140	\$ 139	\$ 154	\$ 179	\$ 215	\$ 410	\$ 615	\$ 749	\$ 1,128	\$ 630	\$ 819	\$ 1,153	\$ -	\$ -
Frontier	\$ 58	\$ 55	\$ 64	\$ 88	\$ 159	\$ 250	\$ 323	\$ 409	\$ 567	\$ 263	\$ 330	\$ 571	\$ 532	\$ 462
Virgin America	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161	\$ 229	\$ 391	\$ 501	\$ 471
-- sub LCC	\$ 1,041	\$ 1,085	\$ 1,137	\$ 1,334	\$ 1,733	\$ 2,615	\$ 3,824	\$ 4,618	\$ 6,568	\$ 4,860	\$ 5,910	\$ 8,388	\$ 8,680	\$ 8,319
Alaska	\$ 283	\$ 239	\$ 226	\$ 272	\$ 434	\$ 583	\$ 719	\$ 779	\$ 1,052	\$ 542	\$ 726	\$ 1,076	\$ 1,168	\$ 1,197
Hawaiian	\$ 116	\$ 104	\$ 85	\$ 87	\$ 126	\$ 190	\$ 231	\$ 279	\$ 409	\$ 233	\$ 309	\$ 497	\$ 614	\$ 681
Allegiant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 102	\$ 152	\$ 230	\$ 165	\$ 243	\$ 330	\$ 378	\$ 385
-- sub Other	\$ 398	\$ 343	\$ 311	\$ 360	\$ 560	\$ 774	\$ 1,052	\$ 1,210	\$ 1,691	\$ 939	\$ 1,279	\$ 1,903	\$ 2,159	\$ 2,263
Total All Sectors	\$ 12,283	\$ 11,682	\$ 10,095	\$ 11,217	\$ 16,025	\$ 23,361	\$ 27,630	\$ 29,789	\$ 42,119	\$ 25,385	\$ 30,048	\$ 39,995	\$ 42,405	\$ 40,511

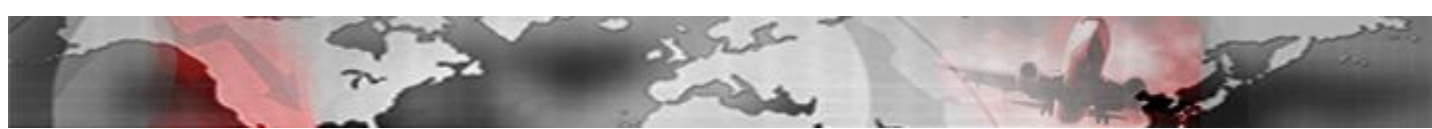


Total Fuel Expense

(\$ millions)

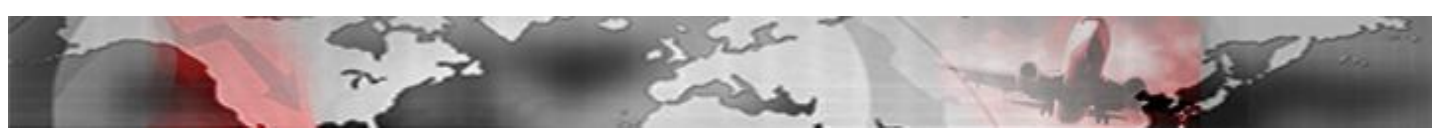
■ Network Carriers ■ LCCs ■ Other





System Total CASM Ex Fuel and Transport Related (cents per ASM)

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
American	8.95	10.25	9.76	8.99	7.85	7.82	7.83	8.11	9.22	9.25	9.21	9.80	9.34	8.94
Continental	8.16	8.38	8.41	7.86	8.03	7.60	7.57	7.69	7.77	7.97	8.35	8.18	-	-
Delta	7.98	8.51	8.58	9.12	8.56	7.53	7.40	7.23	7.18	7.78	8.06	8.26	8.76	9.07
Northwest	8.14	8.76	9.03	8.82	8.94	9.10	8.08	7.99	8.40	8.69	-	-	-	-
United	8.68	9.86	9.37	8.36	7.78	7.35	7.52	7.77	9.01	7.89	8.41	8.99	9.32	9.29
US Airways	10.70	11.02	10.43	9.93	9.02	7.59	12.49	10.94	9.88	8.53	8.48	8.54	8.67	9.08
America West	7.07	7.95	6.96	6.53	5.89	6.63	-	-	-	-	-	-	-	-
--sub Network	8.59	9.41	9.16	8.70	8.13	7.74	7.67	7.78	8.56	8.37	8.49	8.78	9.07	9.11
Southwest	6.32	6.19	6.15	6.29	6.31	6.19	6.47	6.54	6.80	7.31	7.76	8.02	8.23	8.30
jetBlue	7.43	5.72	5.51	4.95	4.72	4.82	5.18	5.36	6.05	6.49	6.67	6.78	7.05	7.33
AirTran	6.80	7.14	6.51	6.46	6.61	6.67	6.50	6.27	6.28	6.59	6.95	7.30	-	-
Frontier	7.70	7.94	7.89	7.07	6.76	6.62	6.77	6.34	6.48	6.55	7.00	7.83	7.32	7.67
Virgin America	-	-	-	-	-	-	-	7.05	12.51	6.44	6.45	6.79	6.83	7.02
-- sub LCC	6.46	6.34	6.23	6.18	6.12	6.03	6.25	6.27	6.72	6.98	7.33	7.60	7.84	7.97
Alaska	8.54	8.80	8.67	8.39	8.17	8.16	8.83	8.86	8.04	8.52	7.96	7.74	7.76	7.66
Hawaiian	6.76	6.56	9.10	7.60	7.81	7.72	7.89	7.46	7.37	8.57	8.83	9.30	8.20	7.87
Allegiant	-	-	-	-	8.14	7.78	4.18	4.24	4.95	4.99	5.06	5.69	5.28	5.51
-- sub Other	7.97	8.10	8.72	8.01	8.09	8.03	8.23	8.05	7.52	8.04	7.75	7.87	7.52	7.41
Total All Sectors	8.40	9.07	8.82	8.35	7.86	7.49	7.45	7.51	8.15	8.08	8.22	8.48	8.72	8.76



System Total CASM Ex Fuel and Transport Related (cents per ASM)

