

# Update on the College

Dan Huttenlocher, Dean  
Fall, 2021

# Vision for the College

Computing – from hardware, to software, to algorithms, to AI – is becoming part of the *intellectual fabric* of every field

But the pace and scale of change are overwhelming conventional research and education pathways

**Skyrocketing demand for CS programs and classes**

**Relevant advances often not accessible to those in other fields**

**Broad and rapid applicability calls for better understanding of implications**

The College is transforming computing at MIT to address these limitations and better serve the nation and the world

# Achieving the Vision

## Skyrocketing demand

- 25 new core faculty positions
- 25 new shared faculty positions
- Blended majors
- New AI+D major
- Broadening of computing: ORC, CCSE, SDSC

## Often not accessible to other fields

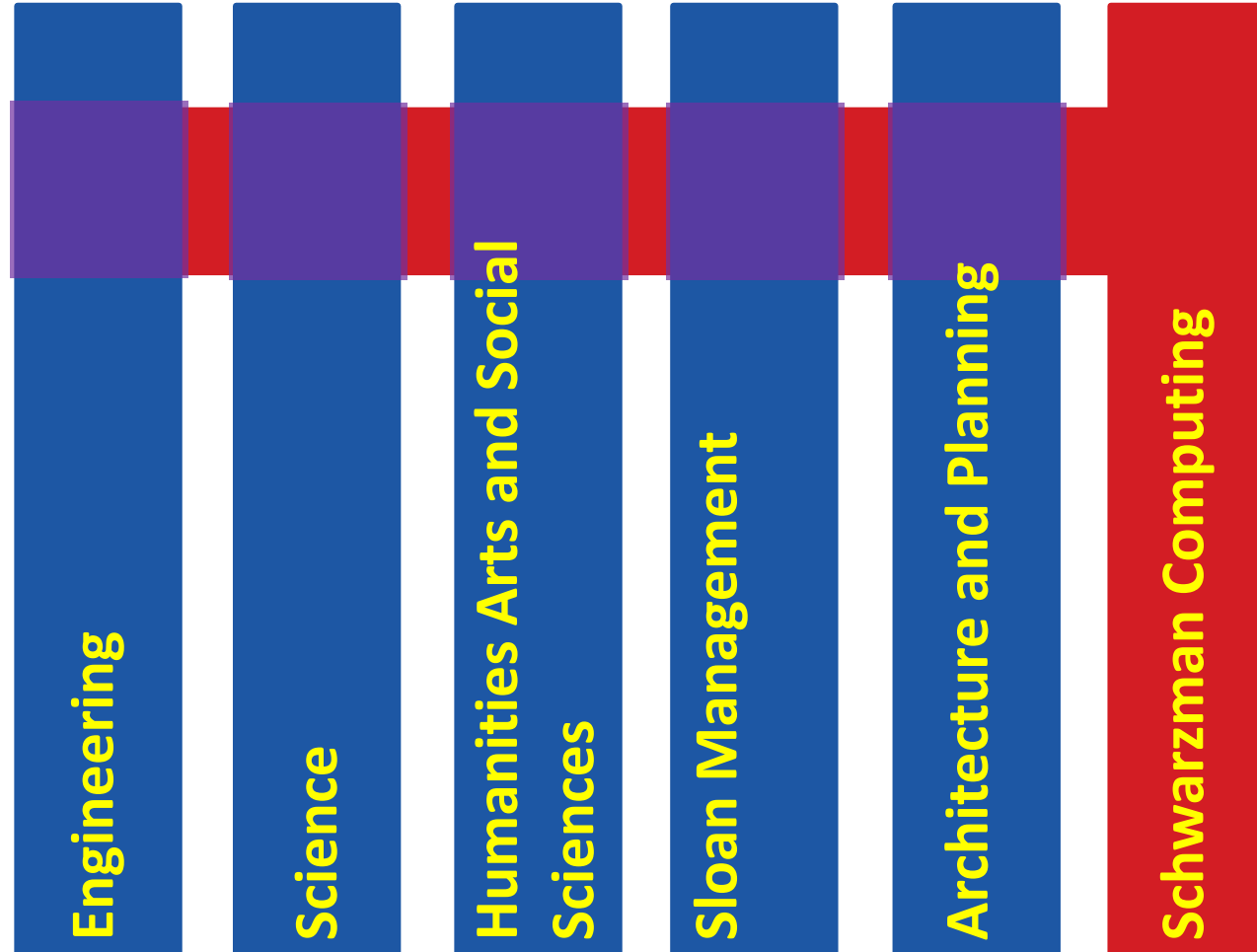
- Common Ground
- Blended majors
- Online education
- AI Policy Forum
- Broadening: ORC, CSE, SDSC
- Synergies such as Life Sciences

## Better understanding of implications

- SERC: Social/Ethical Responsibilities
- IDSS systemic racism initiative
- Jameel Clinic health equity
- New classes on impacts of AI
- Increased research

# College Cuts Across the Five Schools at MIT

## Intellectual Fabric, Forefront of Computing



# Academic and Research Units

## Academic

- Electrical Engineering & Computer Science Dept. (EECS) \*
  - Faculties of EE, CS, AI+D
- Operations Research Center (ORC) \*\*
- Inst. Data, Systems & Society (IDSS)
  - Statistics & Data Science Center (SDSC)
  - Technology Policy Prog. (TPP)
- Center for Computational Science & Engineering (CCSE)

## Research

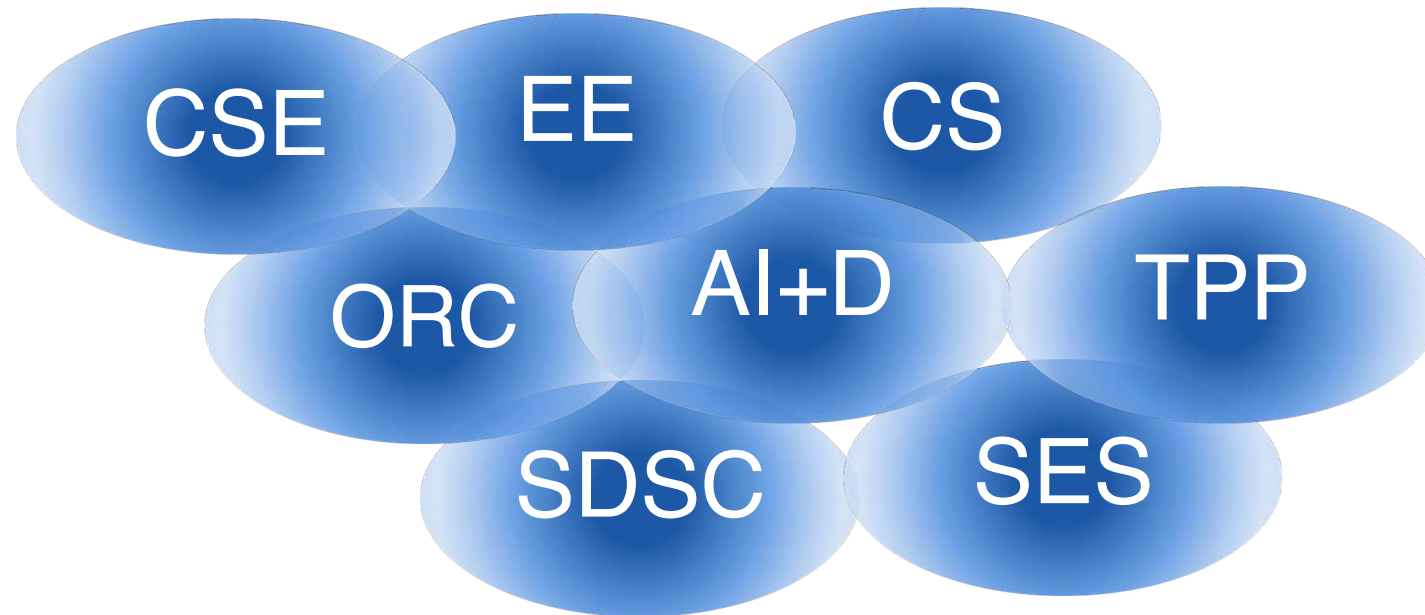
- Computer Science and Artificial Intelligence Lab (CSAIL)
- Lab for Information and Decision Systems (LIDS)
- Quest for Intelligence
- MIT-IBM Watson AI Lab \*
- Jameel Clinic: AI & Health

\* Jointly part of School of Engineering and Schwarzman College of Computing

\*\* Jointly part of Sloan School of Management and Schwarzman College of Computing

# Academic Programs

- Computing programs are evolving rapidly
- “Attractors” rather than “sets”, no clear boundaries
  - Similar to EECS Faculties but across units



# New Cross-Cutting Program Areas

Across MIT departments, labs, and centers

## Common Ground for Computing Education

- Multi-department collaborations to meet needs beyond single one
- Develop blended and integrated computing classes and curricula
- A key aspect of educating computing “bilinguals” – those in other fields

## Social and Ethical Responsibilities of Computing (SERC)

- Build habits of mind and action regarding impacts of computing, incorporating multiple perspectives
- Approaches to teaching and research
- Responsible deployment

# DEI Approach

- Focus on creating and supporting a culture of belonging – where people feel welcome and encouraged
  - Approaches to DEI work differ – seek to engage in respectful and sometimes challenging discussions to broaden our understanding and inclusivity
- Improving the diversity of graduate programs – warrants particular focus and innovative solutions, given the lower diversity relative to undergraduates at MIT
- Alana Anderson, newly hired Assistant Dean for DEI, is helping support us in these objectives



# DEI Example: Thriving Stars

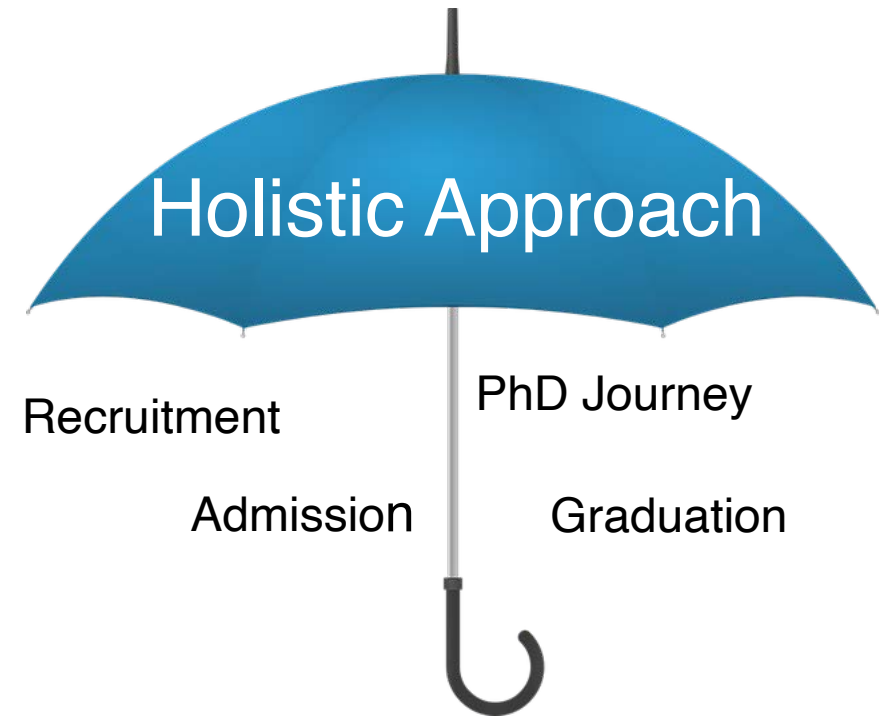
## EECS THRIVING STARS GOALS

- ✓ Increase representation of women\* graduate students toward parity
- ✓ Improve graduate experience for men and women
- ✓ Encourage other PhD programs to follow our lead

## EXPAND TO OTHER GRAD PROGRAMS IN THE COLLEGE

- ✓ Work with ORC, IDSS (SES, Stats, TPP), CCSE
- ✓ Engage broader set of undergraduate majors
- ✓ Build cross-program graduate community

\*women and underrepresented genders



# Thriving Stars Advisory Board



Co-Chair  
Maria Klawe  
Harvey Mudd



Anne Dinning  
DE Shaw



Susan Dumais  
Microsoft



Carol Espy-Wilson  
U. of Maryland



Susan Hockfield  
MIT



Songyee Yoon  
NCSSOFT

# Faculty Hiring

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# Core Faculty Hires (EECS)

Junior: 16 hires (11 in new College positions), 5 current searches (all new)

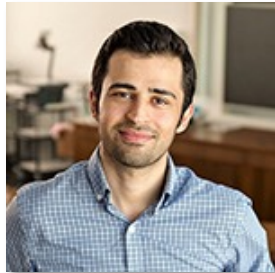
Degree of strategic focus going forward



**YuFeng (Kevin) Chen**  
*EECS [EE and AI+D]*



**Henry Corrigan-Gibbs**  
*EECS [CS]*



**Mohsen Ghaffari**  
*EECS [CS]*



**Marzyeh Ghassemi**  
*EECS [AI+D], IMES*



**Dylan Hadfield-Menell**  
*EECS [AI+D]*



**Sam Hopkins**  
*EECS [CS and AI+D]*



**Mina Konakovic Lukovic**  
*EECS [AI+D]*



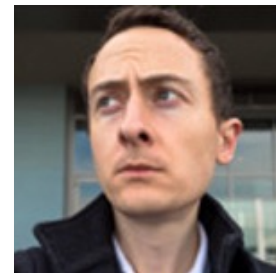
**Yoon Kim**  
*EECS [AI+D]*



**Anand Natarajan**  
*EECS [CS]*



**Jelena Notaros**  
*EECS [EE]*



**Jonathan Ragan-Kelley**  
*EECS [CS and AI+D]*



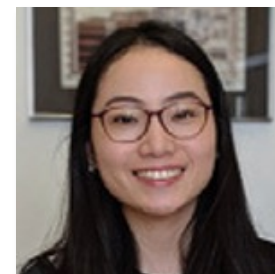
**Vincent Sitzmann**  
*EECS [AI+D]*



**Tess Smidt**  
*EECS [EE and AI+D]*



**Ashia Wilson**  
*EECS [AI+D]*



**Mengjia Yan**  
*EECS [CS]*



**Sixian You**  
*EECS [EE]*



**SENIOR**

**Martin Wainwright**  
*EECS [AI+D]*

# Strategic Search Areas for Shared Faculty

- Appointed in a department across MIT and in the College of Computing
- 25 new such shared faculty positions – 5 searches this year

**Social, Economic, and Ethical Implications of Computing and Networks** – initial hire with Sloan School and search this year (*Philosophy*)

**Computing and Natural Intelligence: Cognition, Perception, and Language** – initial hires with Brain and Cognitive Science and search this year (*Architecture*)

**Computing in Health and Life Sciences** – initial hire with Chemical Engineering

**Computing for Health of the Planet (Climate)**  
3 searches this year (*EAPS, MechE, NSE*)

**Computing and Human Experience (Humanities)**



Complementing and expanding strength in strategic areas

# Shared Faculty Hires

- 2 shared hires in new College positions (from 5 searches last year)
- 2 shared hires in department positions
- 5 current searches (all new positions)



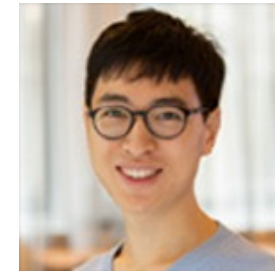
**Manish  
Raghavan**  
*Sloan, EECS [CS]  
Social, Economic and  
Ethical Implications*



**Nidhi Seethapathi**  
*BCS, EECS [AI+D]  
Computing and Natural  
Intelligence*



**Connor W. Coley**  
*ChemE, EECS [AI+D]  
Computing in Health and Life  
Sciences*



**Guangyu Robert  
Yang**  
*BCS, EECS [AI+D]  
Computing and Natural  
Intelligence*

# Education

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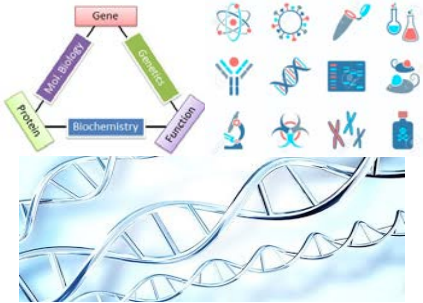
# Educating “Computing Bilinguals”

- Infusing coordinated computing education across disciplines
- Blended majors – beyond simply combining two, such as double major or major and minor (requires faculty engagement between programs)
  - Freeze on additional blended majors until better understood
- Common Ground – subjects that bring together forefront of computing with problems and methods from various domains
- Ties to SERC – integrated education on social and ethical aspects of computing

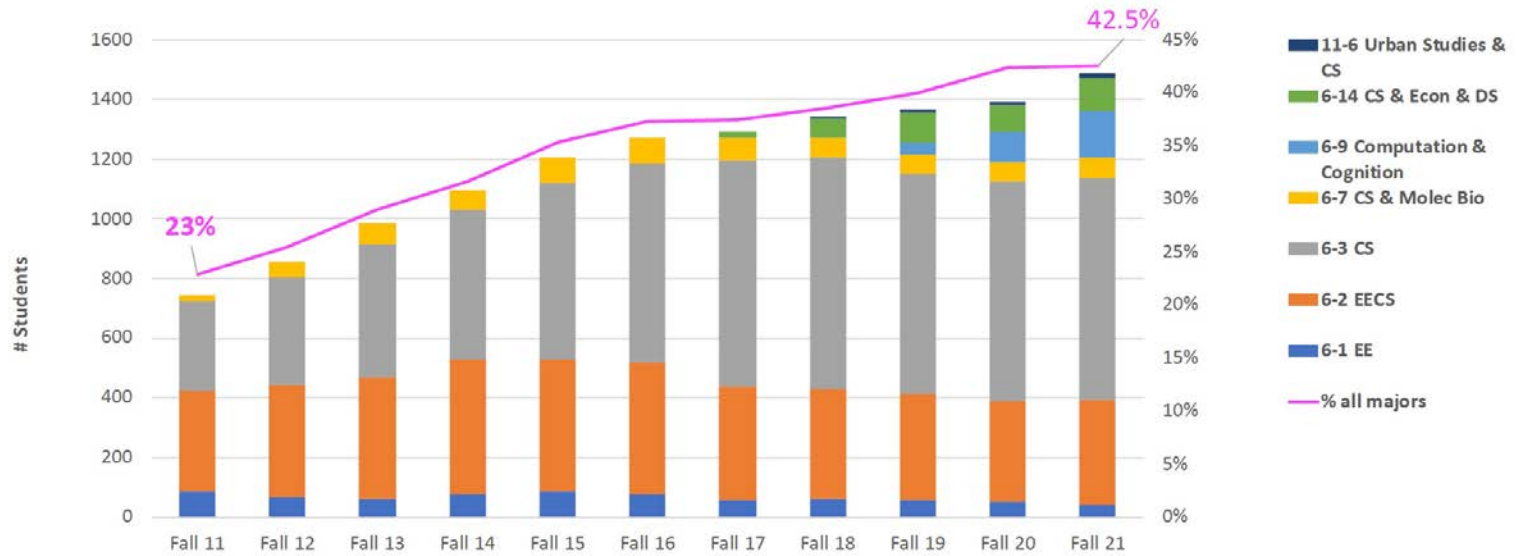


# Blended CS Majors

## 6-7: CS & Molecular Biology



- Launched in 2011
- 70 (71) students Fall 21



## New Majors:

### 6-14: CS, Economics & Data Science



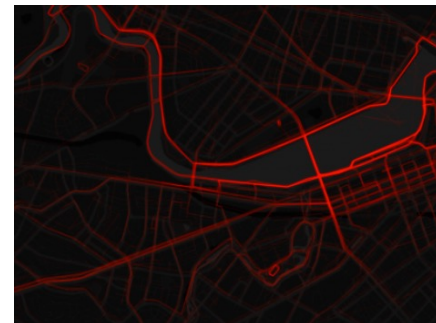
- Launched in 2017
- 108 (128) students Fall 21

### 6-9: Computation & Cognition



- Launched in 2019
- 159 (166) students Fall 21

### 11-6: Urban Science & Planning with CS



- Launched in 2019
- 16 students Fall 21

The blended majors are at least as large as the non-computing majors in those departments (and additive)

# Common Ground for Computing Education

Multi-departmental collaborations across MIT

- Coordinated education for “computing bilinguals” across disciplines
- Classes and curricula meeting “common” needs and perspectives of multiple programs – developed and offered jointly by two or more departments
- Three current focal areas, plus coordination with SERC
  - Fundamentals of Programming and Computational Thinking
  - ML/AI/DataSci/Algorithms in Science, Engineering and Social Science
  - Fundamentals of Computational Science and Engineering (CSE)

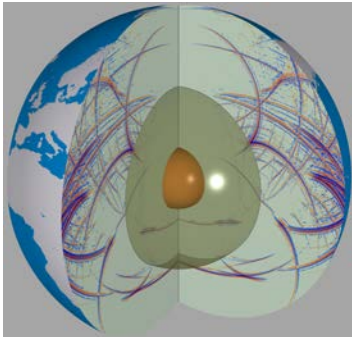
# Premises of the Common Ground

- Departments are powerful for discipline-specific education, but cross-cutting approach is important for educating “bilinguals”
- Collaborations between faculty across departments are a key aspect – expertise for integration of relevant material and perspectives
- Value to and support of departments critical: for students (needs to satisfy requirements) and for sustainability (needs staffing commitments)
- Beyond individual subjects, coordinated and academically coherent cross-cutting curricula are important for students and employers

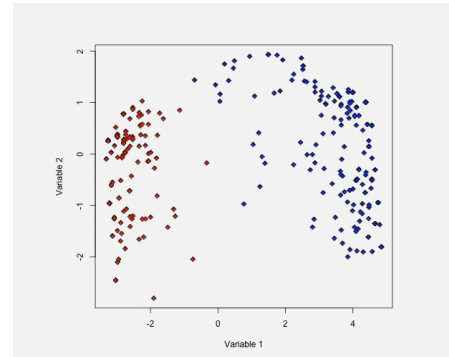
# Common Ground Pilot Subjects

## 2020-21 Pilots

Introduction to Computational Science and Engineering (16.0002/18.0002)



Linear Algebra and Optimization (18.061)



Modeling with ML: from Algorithms to Applications (6.402/6.482, et al)

Interpretability

Transfer

Sparse Data

Causality

Evaluation

...

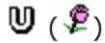
## New in 2021-22



Programming Skills and Computational Thinking in-Context

Connects and combines basic computation in Python with basic concepts in the physics GIRs (ES.801, ES.802, etc.)

## 6.402 Modeling with Machine Learning: from Algorithms to Applications



(Subject meets with 6.482)

Prereq: [Calculus II \(GIR\)](#) and [6.0001](#); *Coreq: 1.024, 2.161, 3.100, or 22.042*

Units: 3-0-3

Focuses on modeling with machine learning methods with an eye towards applications in engineering and sciences. Introduction to modern machine learning methods, from supervised to unsupervised models, with an emphasis on newer neural approaches. Emphasis on the understanding of how and why the methods work from the point of view of modeling, and when they are applicable. Using concrete examples, covers formulation of machine learning tasks, adapting and extending methods to given problems, and how the methods can and should be evaluated. Students taking graduate version complete additional assignments. Students taking graduate version complete additional assignments. Students cannot receive credit without simultaneous completion of a 6-unit disciplinary module. Enrollment may be limited.

*R. Barzilay, T. Jaakkola*

### 3.100[J] Machine Learning for Molecular Engineering



(Same subject as [10.402\[J\]](#), [20.301\[J\]](#))

(Subject meets with [3.322\[J\]](#), [10.602\[J\]](#), [20.401\[J\]](#))

Prereq: [Calculus II \(GIR\)](#) and [6.0001](#); *Coreq: 6.402*

Units: 2-0-4

Credit cannot also be received for [1.024](#), [1.224](#), [2.161](#), [2.169](#), [3.322](#), [10.602](#), [20.401](#), [22.042](#), [22.42](#)

Building on core material in 6.402, provides an introduction to the use of machine learning to solve problems arising in the science and engineering of biology, chemistry, and materials. Equips students to design and implement machine learning approaches to challenges such as analysis of omics (genomics, transcriptomics, proteomics, etc.), microscopy, spectroscopy, or crystallography data and design of new molecules and materials such as drugs, catalysts, polymer, alloys, ceramics, and proteins. Students taking graduate version complete additional assignments. Students cannot receive credit without simultaneous completion of 6.402.

*R. Gomez-Bombarelli, C. Coley, E. Fraenkel*

### 22.042 Modeling with Machine Learning: Nuclear Science and Engineering Applications



(Subject meets with [22.42](#))

Prereq: [Calculus II \(GIR\)](#) and [6.0001](#); *Coreq: 6.402*

Units: 2-0-4

Credit cannot also be received for [1.024](#), [1.224](#), [2.161](#), [2.169](#), [3.100](#), [3.322](#), [10.402](#), [10.602](#), [20.301](#), [20.401](#), [22.42](#)

Building on core material in 6.402, focuses on applying various machine learning techniques to a broad range of topics which are of core value in modern nuclear science and engineering. Relevant topics include machine learning on fusion and plasma diagnosis, reactor physics and nuclear fission, nuclear materials properties, quantum engineering and nuclear materials, and nuclear security. Special components center on the additional machine learning architectures that are most relevant to a certain field, the implementation, and picking up the right problems to solve using a machine learning approach. Final project dedicated to the field-specific applications. Students taking graduate version complete additional assignments. Students cannot receive credit without simultaneous completion of the core subject 6.402.

Staff

**ILLUSTRATES IMPORTANCE  
OF JUST-APPROVED NEW  
SUBJECT NUMBERING  
SCHEME FOR COMMON  
GROUND x.Cyyy**

### 1.024 Machine Learning for Sustainable Systems



(Subject meets with [1.224](#))

Prereq: ([1.000](#) and [1.010](#)) or permission of instructor; *Coreq: 6.402*

Units: 1-1-4

Credit cannot also be received for [1.224](#), [2.161](#), [2.169](#), [3.100](#), [3.322](#), [10.402](#), [10.602](#), [20.301](#), [20.401](#), [22.042](#), [22.42](#)

Building on core material in 6.402, emphasizes the design and operation of sustainable systems. Illustrates how to leverage heterogeneous data from urban services, cities, and the environment, and apply machine learning methods to evaluate and/or improve sustainability solutions. Provides case studies from various domains, such as transportation and urban mobility, energy and water resources, environmental monitoring, infrastructure sensing and control, climate adaptation, and disaster resilience. Projects focus on using machine learning to identify new insights or decisions that can help engineer sustainability in societal-scale systems. Students taking graduate version complete additional assignments. Students cannot receive credit without simultaneous completion of the core subject 6.402.

*S. Amin*

### 2.161 Physical Systems Modeling and Design Using Machine Learning



(Subject meets with [2.169](#))

Prereq: [2.086](#); *Coreq: 6.402*

Units: 1-3-2

Credit cannot also be received for [1.024](#), [1.224](#), [2.169](#), [3.100](#), [3.322](#), [10.402](#), [10.602](#), [20.301](#), [20.401](#), [22.042](#), [22.42](#)

Building on core material in 6.402, encourages open-ended exploration of the increasingly topical intersection between artificial intelligence and the physical sciences. Uses energy and information, and their respective optimality conditions, to define supervised and unsupervised learning algorithms as well as ordinary and partial differential equations. Subsequently, physical systems with complex constitutive relationships are drawn from elasticity, biophysics, fluid mechanics, hydrodynamics, acoustics, and electromagnetics to illustrate how machine learning-inspired optimization can approximate solutions to forward and inverse problems in these domains. Students taking graduate version complete additional assignments. Students cannot receive credit without simultaneous completion of 6.402.

*G. Barbastathis*

# Online Executive and Professional Education

- Bringing relevant computing education to professionals
- Focus on quality, relevance, coordinated curricula, increased visibility
- New Sloan-Schwarzman Executive Education program on business and computing
  - Big unmet need for leaders in both technical and nontechnical roles
  - Pilot – MAKING AI WORK: MACHINE INTELLIGENCE FOR BUSINESS AND SOCIETY
- Planned new micro masters programs

# Societal Implications

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# Social and Ethical Responsibilities of Computing (SERC)



**Facilitating cross-cutting** focus on ethical and societal questions



- Supporting integrated focus on responsibilities
1. Embedded materials
  2. Active learning projects
  3. Case studies



Infrastructure for supporting research projects, e.g., Ethical Computing Protocol and Platform

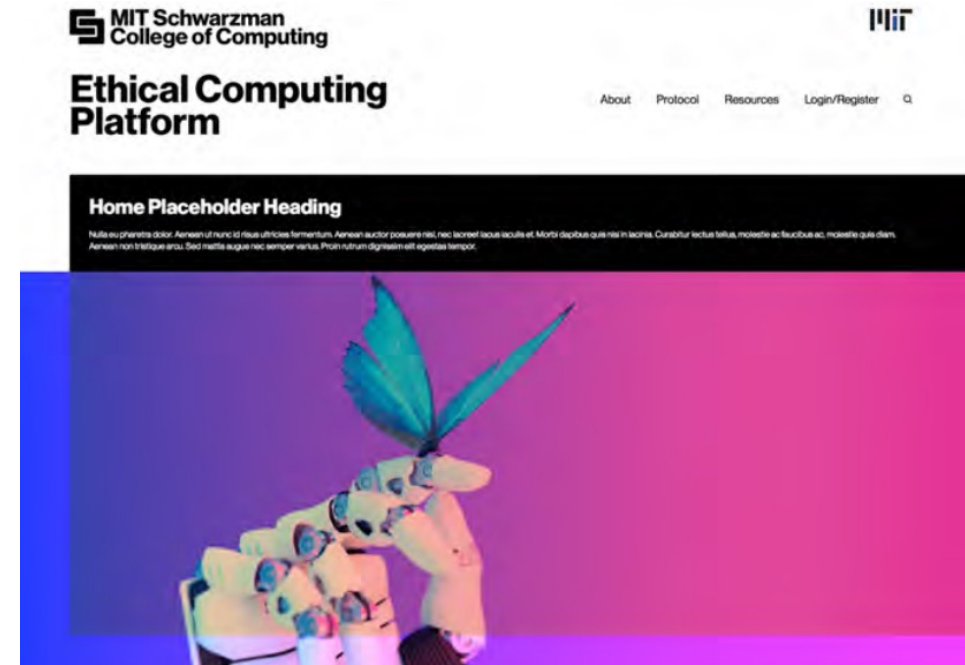


Engagement beyond research and education, e.g., civic groups and public forums



# Ethical Computing Protocol/Platform

- Developing and supporting skills in the consideration of ethical implications of computing
- Ability to identify, address, and communicate about the ethical and societal aspects of technologies as they are developed
- Protocol and forthcoming platform that research groups can use iteratively to address a series of questions about benefits and burdens
  - Proposed research design
  - Data collection and protection
  - Potential unintended consequences



# MIT Case Studies in Social and Ethical Responsibilities of Computing



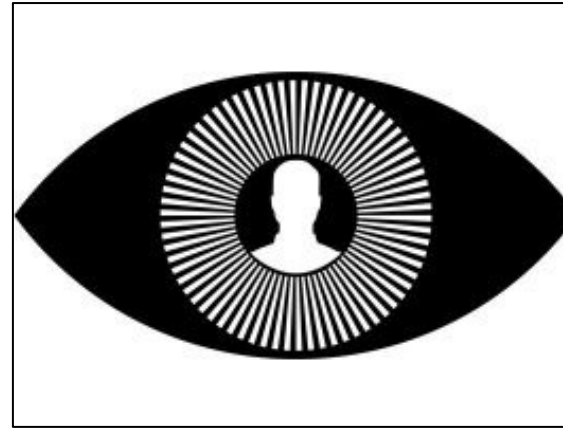
## The Case of the Nosy Neighbors

*Johanna Gunawan, Northeastern  
Woodrow Hartzog, Northeastern*



## Who Collects the Data? A Tale of Three Maps

*Catherine D'Ignazio, MIT  
Lauren Klein, Emory*



## The Bias in the Machine: Facial Recognition Technology and Racial Disparities

*Sidney Perkowitz, Emory*



## The Dangers of Risk Prediction in the Criminal Justice System

*Julia Dressel, Dartmouth  
Hany Farid, UC Berkeley*

All cases are freely available at [mit-serc.pubpub.org](https://mit-serc.pubpub.org)

# IDSS – Combatting Systemic Racism

Organizers: Fotini Christia and Munzer Dahleh

- Initiative that facilitates and coordinates cross-disciplinary research on how to identify and overcome racially discriminatory processes across a range of American institutions and policy domains
- Bring together social scientists and humanists with computer scientists and data scientists to further computational tools that can help effect structural and normative change towards racial equity
  - Create a data lake, utilize computational statistical tools and mechanisms to identify and eliminate structural issues
- Project teams in specific domains including: Healthcare, Housing, Policing, and Social Media

# AI Policy Forum



- A series of individual and group sessions with policymakers, for grounded and informed discussion on AI policy issues
- Participation of MIT faculty is of great value

## Task Force Discussions

Finance



Healthcare



Mobility



Upcoming: Social Media, Insurance

## International and Group Sessions with US and International Policymakers

OECD-MIT Dialogue



Global Deep Dive



Washington Conversations



# AIPF Summit

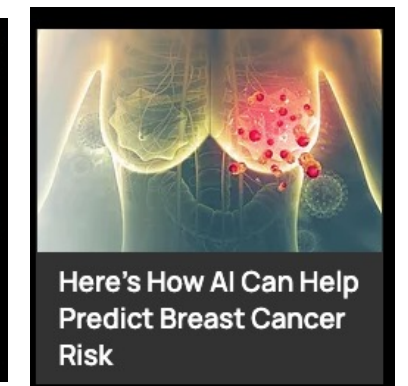
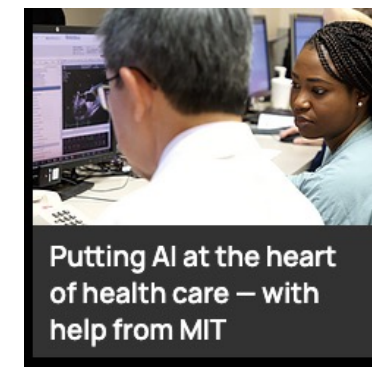
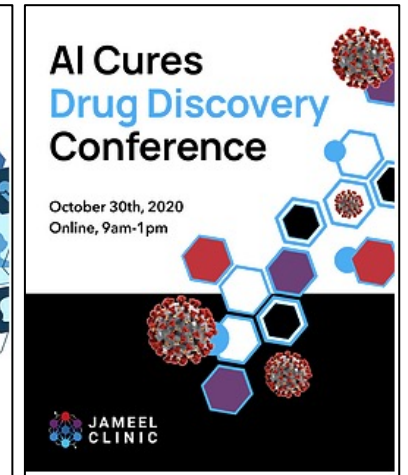
April 20-21, 2022

# Synergies

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# Synergies: Computing and Life Sciences

- Jameel Clinic – AI & Healthcare
  - Translating AI/ML to practice in healthcare providers
- New Schmidt Center at Broad – data science and biology
  - Caroline Uhler, MIT co-director
  - Broad-EECS faculty search
- Connections with Ragon Institute
  - AI and immunology, seed projects (Bruce Walker)

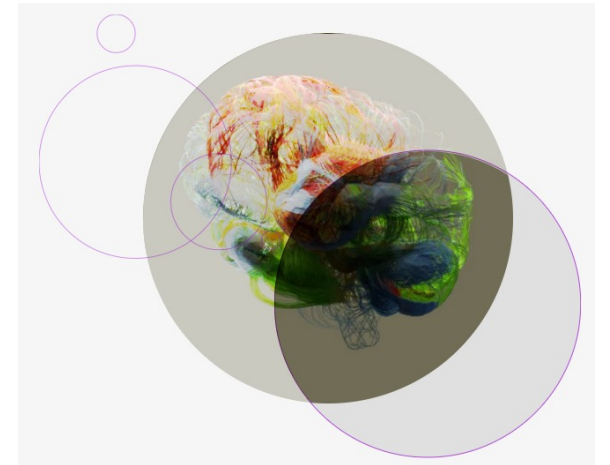


# Synergies: AI And Natural Intelligence

The Quest views the engineering of artificial intelligence and the scientific understanding of natural intelligence as interlocking aspects of a single, collaborative grand challenge

Missions each address foundational questions of natural intelligence where current AI falls short, to advance both the science and the AI

**The Development of Intelligence**, led by *Josh Tenenbaum and Vikash Mansinghka*, seeks to engineer a system that learns the way a person does, starting as a baby  
**Embodied Intelligence**, led by *Leslie Kaelbling and Nancy Kanwisher*, seeks to design and develop modular and compositional intelligent behavior in physical agents  
**New Hardware Architectures for Intelligence**, led by *Bilge Yildiz and Jesus del Alamo*, seeks to emulate biological learning utilizing electrochemically tunable synapses, for better and more energy-efficient neural networks  
**Collective Intelligence**, led by *Tom Malone, Aleksander Madry and Jacob Andreas*, seeks to enable effective collaboration of multiple humans and machines



# New College Building

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# Site Location – Opening Summer 2023



# South Facade



# Window on Vassar



MIT  
Stephen Schwarz  
College of  
Computing

# Lobby



MIT  
Step  
Sch  
Coll  
Com

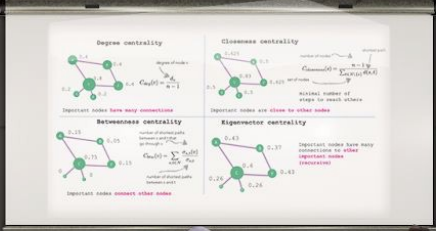
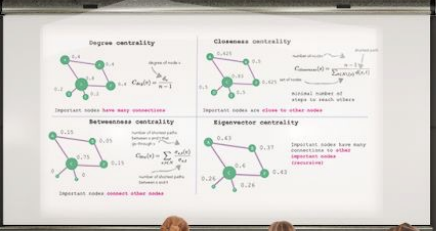
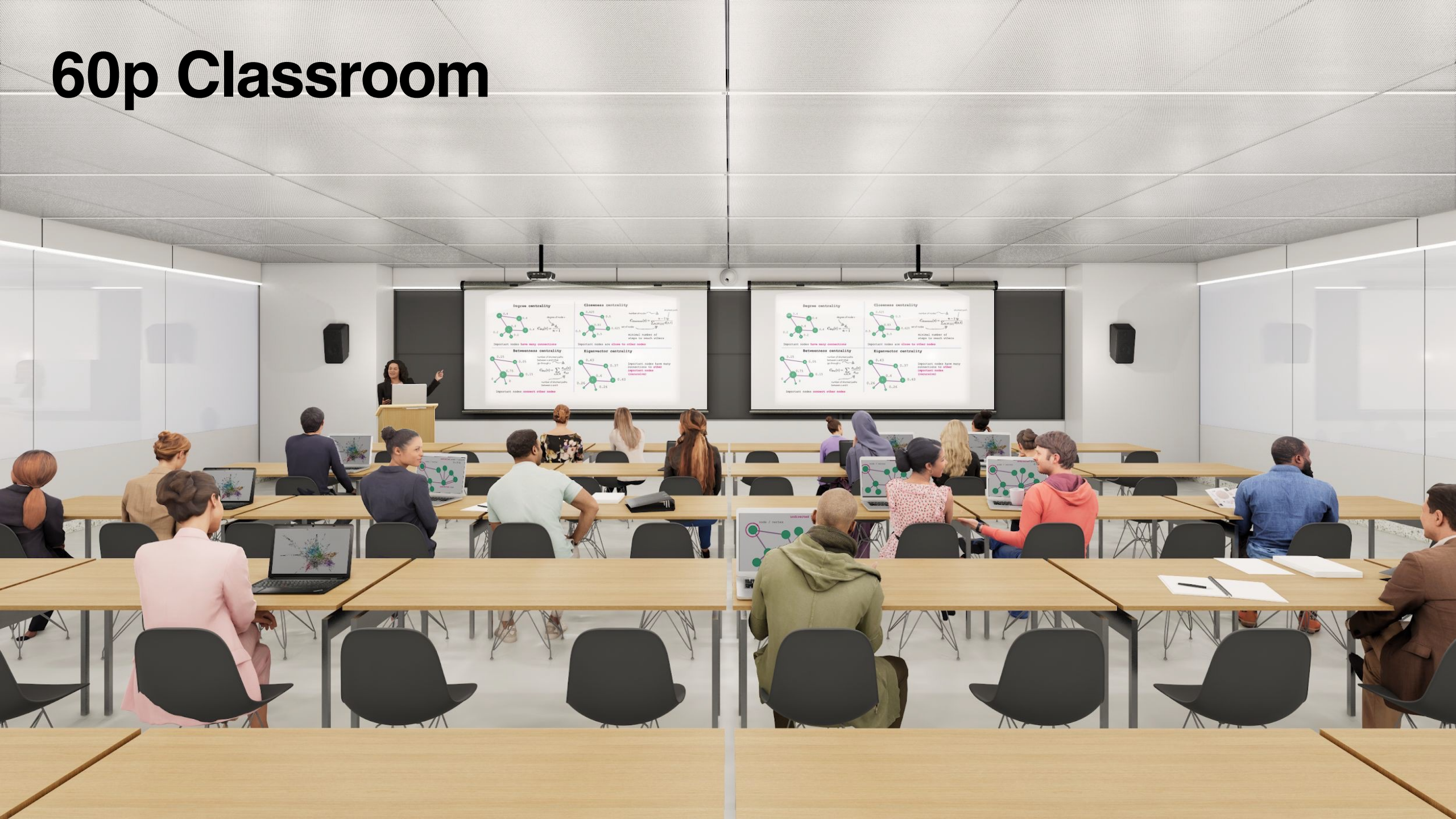
# Lobby



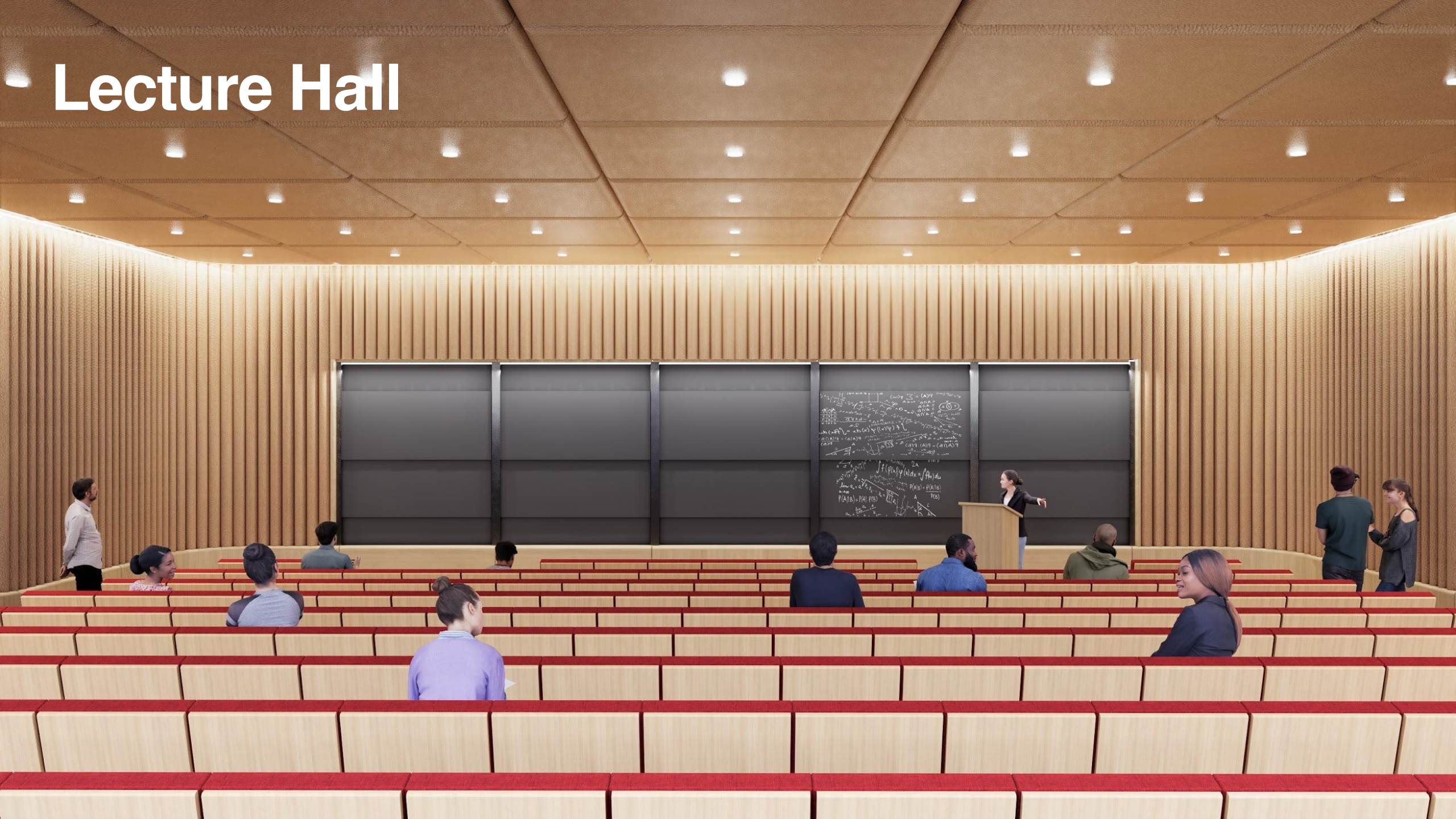
# Convening Space



# 60p Classroom



# Lecture Hall





# Level 4 & 6



# Level 5 & 7



# Level 8 Event Space





 MIT  
Schwarzman  
College of  
Computing